JANCIALTIMES

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World Business Newspaper http://www.FT.com

THURSDAY APRIL 2 1998



Corporate websites Could try harder, plenty of room for improvement Page 8



and Gillian Tott in Tokyo

US-Europe beef trade More legal muddles down on the farm



Who wins and who loses if today's prices hold? Page 11

Italian railways Prodi wants to make them pay their way Page 2

Mastering Global Business

Around the world in 10 weeks PART 10: the series ends TOMORROW in a separate tabloid section TOTAL



WORLD NEWS

Brussels pressed to launch European counterpart to **Hollywood's Oscars**

The European Commission is to be urged to launch European versions of the Oscars and Emmys, the US film and television awards. Michael Kuhn, president of the film division of Dutch entertainment group Poly-Gram, will also call for a European film achool. Page 12

Ofive branck from Yeltsin Russian president Boris Yeltsin eased a stand-off with the legistature by inviting the speakers of both houses of parliament to meet him and Sergel Kiriyenko, the prime minister-designate. Page 2; Ties with Russia to continue,

Probe urged into Algeria killings Human rights organisations called for an investigation into killings in Algeria and for a United Nations official to report on human rights abuses. Page 6

Bothvia winds down compensation The Bolivian government began to wind down compensation paid to growers of coca leaf - the raw material for cocains - for uproofing their illicit crops. Page 5

UK rethinks was claims UK ministers are reconsidering their decision not to allow up to 25,000 individuals to claim back assets worth up to £33m (\$55m) at 1939 prices, which were confiscated during the second world war. Page 7

Egypt hams 36 publications Egypt benned distribution of 36 newspapers and magazines in an attempt to curb the country's increasingly outspoken indepen-dent media. Page 6

Gains for Utrainian left Leftwing parties scored gains in Likraine's parliamentary elections, taking 155 of the 450 seats. Page 2; Editorial Comment, Page 11

Peace hope in Polish strike The Solidarity trade union started talks with management at Poland's strike-bound Rudna copper ore mine, raising hopes of a settlemen Pege 2

Children killed by granade Two boys were killed in Amsterdam when a hand grenade they were playing with exploded.

Unione at Olympic Airways called off a strike after the Greek government agreed to re-examine a draft iaw to freeze wages for the state airline's 7,000 employees. Page 2

Violin fetches record price A Stradiveri violin was sold at auction at Christie's in London for 1947,500 (\$1.58m), the highest price paid for a musical instrument

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BUSINESS NEWS

Finmeccanica and GEC link to launch first phase of \$3.4bn partnership

General Electric Company of the UK and Italy's Finmeccanica detence conglomerate are poised for the first stage in their proposed \$3.4bn defence partnership. Under the deal, a 50/50 joint holding company will control their missile systems, navai systems, radar and command and control activities. Page 13; Comment, Page 19

Tate & Lyle, UK sugar group, has won US Food and Drug Administration approval for the use of its sucraiose sweetener. Page 13-

Yugoslavia's dinar was devalued by 45 per cent against the D-Mark to try to stamp out the black market and bring foreign exchange dealings under control. Page 2

Dexta, Franco-Belgian banking group, is still on the acquisition trail despite its decision not to bid for French bank CIC. Page 18

Crédit Lyonnais is to integrate its UK stockbroking business, based on Laing & Cruickshank, into a Europe-wide structure. The shake-up will also split the management of equities and derivatives operations. Page 18

Zanith Electronics, last US colour TV maker, reported a \$156m fourth-quarter loss and outlined restructuring plans that would probably lead to "massive dilution"

US tabacco stocks dived again on Wall Street as hopes of a national tobacco settlement evaporated. At kunchtime. Philip Morris was down 52 at \$39% and RJR Nabisco \$1% lower at \$304. Tobacco deal 'as good as dead', Page 5

Labett of Canada is raising its stake in Mexican fellow brawer Ferrisa Cerveza from 22 per cent to 30 per cent. Page 14

CompUSA warned that falling PC prices were eroding margins and would hit earnings. The computer retailer's shares were off 17 per

cent at \$21% at lunch, Page 14 Duty Free Shoppers (Hong Kong) has axed 220 staff because sales at the privately-owned chain have plunged with the territory's tourism and retail slump, Page 16

South Korea's March trade surplus was \$3.7bn - its biggest ever after imports fell 36 per cent and exports rose 7 per cent. Page 4; Kim Dee-Jung interview, Page 10

Oil and Natural Gas Corporation of India, state-owned upstream oil group, raised annual net profits by 19 per cent to Rs24-2bn (\$613m) despite lower oil output. Page 15

Chine Southern, Guangdong-based airline, booked an exceptional Yn143.84m (\$17.4m) gain from excess insurance compensation after a crash last year. Page 16

Heart Separation tests

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WORLD MARKETS

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Japan yesterday began its new

financial year in inauspicious fashion with a medium sixed financial company going bust, a series of corporate profits warnings and falls in the stock and bond markets and the yen. Daiichi Corporation, a nonbank lending institution, col-

lapsed with Y405.3bn (\$3.11bn) worth of debts. The company, an affiliate of Dalichi Real Estate, a privately held property group, said its total assets were esti-mated at about Y350bn at the end of its 1997 financial year on Tues-

Its failure rekindled fears that tighter bank lending could cause a spate of similar bankruptcies in coming months. Bank shares, which would be hit by such failures, fell 4.5 per cent yesterday.

The bad news helped propel the Nikkel 225 average down 1.7 per cent, or 285 points, to 16,527, while the yen depreciated further against the dollar, closing at Y133.90 in Tokyo. Hikaru Matsunaga, finance minister, said the

currency had fallen too far.

The market was also buffeted by profits warnings from Nissan. the automotive group, from Maruheni, the trading company, and Shimizu, a leading construction group. All three acknowledged suffering significant losses on their equity holdings.

The Nikkei 225 index ended the financial year nearly 1,500 points below its close of 18,000 at the end of the previous fiscal year. Marubeni warned it would make Y87bn of provisions, pushing the trading house into its

first parent company net loss in 46 years. Most of the provisions would be used to cover losses on securities holdings, but Y18bn would deal with losses on special money trusts and trust funds. A further Y13bn would assist restructuring efforts at the company, which expected to post net

Profit warnings hit Tokyo markets

Collapse of Dailchi Corp rekindles fears in banking sector

losses of Y32bn. Shimizu said it would book an extraordinary loss of Y67.2bn. Losses on securities cost the company Y20.2hn and provisions for uncollectable debts Y47bn. The group warned it would make a parent net loss this year of Y140bn, and would cut its dividend from Y9 to Y5.

Nissan made provisions of Y50.5bn to cover stock market losses. The automotive group said it would announce a further

profits warning once it had calculated the impact of the extraordiable to take it." nary loss.

Underlining the dreadful state of consumer demand, the Japan Automobile Dealer's Association announced car sales had fallen more than 20 per cent in March compared with the same period last year. In the last financial year, automotive sales had fallen 14.6 per cent, the biggest decline

Dailchi blamed the tighter lending stance adopted in recent months by Japanese banks for its failure. Tsuneo Matsuda, a spokesman for Daiichi, said: "Our company needed a lot of money from banks but it was very difficult to get it." James McGinnis, banking ana-

lyst at Dresdner Kleinwort Ben-

son, said: "I think what happened today is just the beginning. If you keep pounding banks with more losses, the weakest will not be

Shares in Daiichi's main creditors fell sharply. Dailchi said Y240bn of its Y405bm were held by just four banks, Mitsui Trust, Yasuda Trust, Nippon Credit Bank and Chuo Trust. Shares in Mitsui Trust, which said its exposure to Dailchi was around Y89bn, fell Y28 to Y285. Yasuda Trust dropped Y35 to Y170, Chuo Trust Y48 to Y440 and Nippon Credit Bank Y9 to Y140.

Yoshinobu Yamada, analyst at Merrill Lynch, said the banks involved had almost certainly made large provisions against the exposure already, as Dailchi's problems had been known for a long time.



China's new premier Zint Rongil, with his wife Leo An, prepares to board's: the UK. Trade trumps human rights, Page 4. Picture Reuters

Israel agrees to withdraw from southern Lebanon

Offer conditional on security guarantees in border region

By Judy Dempezy in Jerusalem

Israel's inner cabinet said yesterday it was prepared to pull the country's troops out of southern Lebanon, a declaration that could end two decades of occupation.

It is the first time Israel has agreed in principle to accept United Nations Security Council Resolution 425, which in 1978 called on Israel to withdraw unconditionally from southern

The decision, unanimously accepted by cabinet members, fol-Iaraeli public, which is no longer prepared to accept mounting

However, it falls short of fulfilling the requirements of the resolution, since it establishes condiasked Lebanon to provide it with security guarantees by moving the Lebanese army into the area held by Israeli forces after they

The proposal was drawn up by Yitzhak Mordechai, defence minister, after weeks of discussions among ministers about creating a framework for a withdrawal from

Israel invaded Lebanon in 1978

Organisation forces. After withdrawing from Beirut and other areas, Israel carved out a 15km self-declared security zone in the south of the country, which it said was necessary to protect its

northern border from guerrilla

attacks. Since then, Hizbollah, Lebanese Shia militants, have waged a low-level guerrilla war against the Israeli-backed South Lebanese Army in a bid to end Israeli occupation.

Benjamin Netanyahu, Israeli prime minister, called on Lebenon to enter into negotiations. "It of Lebanon," he said.

But Elias Hrawi, Lebanese president, said he had no intention of meeting Israel's security demands and called on Israel tions for a withdrawal, Israel has simply to leave in full compliance with resolution 425.

"If Israel wants to withdraw, all it has to do is do that, because we want to implement international resolutions," be said. "We will not negotiate for one second over resolution 425. If we did ... then it would become null," Mr Hrawi added.

Lebanon, in any case, cannot agree to any Israeli conditions without agreement from Syria, to oust Palestine Liberation the country's power-broker.

Syria intervened in the Lebanese civil war in 1976 and since then has stationed more than 35,000 troops in the country. Damascus has repeatedly said an Israeli withdrawal from Lebanon must be linked to negotiations over the Golan Heights, which Israel captured from Syria in a 1967 war.

Mr Netanyahu said be hoped international pressure would persuade Syria and Lebanon to accept the withdrawal offer, in an effort to put the onus of securing peace on them.

But Syrian and Lebanese offlutely serious. We want to get out motives, believing the offer is an attempt to deflect attention from the impasse in Israeli-Palestinian peace negotiations

They have been frozen for more than a year after largel started building a Jewish sattlement in Arab east Jerusalem.

Mr Netanyahu said Israel was not trying to "bypass the other [peace] processes". But Mr Hrawi said he did not see in the withdrawal "the peace that we want for the whole Middle East region".

Some 875 Israeli soldiers, 290 SLA troops and thousands of Lebanese civilians have been killed in fighting in the country in the past 20 years.

OECD urged to set governance standard

By Jame Martinson in Lockin and William Lowis in New York

Experts appointed by the Organisation for Economic Co-operation and Development have called for creation of minimum international standards on COMPONENTS STREETON STREETON

If the recommendations of the six "wise men" from the leading industrialised nations are agreed by the OECD, they could form parate governance. the first set of internationally recognised corporate governance

The report* calls on the OECD to draw up standards to promote fairness, transparency, accountability and responsibility". It also calls for a voluntary code of best practice to improve boardroom responsibility and independence, and encourage disclosure by international companies.

ira Milistein, chairman of the advisory group and senior partper et Weil, Gotshal & Mangea, the US law firm, said the report was likely to be adopted at the end of this month.

He said the "two legs" on which the report stands were of being independent of management, plus a recognition that the pole star is the shareholder. In treading a difficult path

the OECD's 29 member countries, "one-size-fits-all" approach to news.comtoct@oecolory

Sir Adrian Cadhury, a member Lax, Page 12

recommendations stresses the importance of society at large, a move which will be seen as a sop "having a board which is capable to the stakeholder-based view of many in continental Europe and * Corporate Governance; improv-

of the group and author of a

high-level corporate governance

report in the UK, said any code

had to recognise the differences

between member states: "What

we are looking for is operational

In spite of this, the report's

focus on the importance of share-

holder value is likely to be seized

on by supporters of the

"Angio-Saxon" approach to cor-

The report warns that unless

companies adapt to "efficient governance practices", access to

capital markets may be restricted. Mr Millstein said if a

corporation is going to perform

well its "best bet is to recognise

shareholder value and have a

board capable of independence.

After that, we are saying: go fig-

It calls on member govern-

ments to create a better regula-

tory framework to allow compa-

nies to compete while rejecting

The last of the three central

ure it out for yourself."

further regulation.

convergence."

ing competitiveness and access to through the varied practices of capital in global markets. OECD communications division, tel: (00 the report is keen to reject a 33 1) 45 24 80 88/80 89; e-mail

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TECH-NOLOGY SHOULD NOT REQUIRE A LEARNER'S

You scratch your head. Blite your neals, Technology was supposed to make things easy. So why is figuring out how to use it so difficult? We see things from a different perspective. (And siways have.) It's called network computing. And Sun is the global leader in enterorise network computing. That's led us to breakthroughs like our Java*** technologies. Taking away the hundles. Making computing more seamless, more transparent. So you can do exactly what you want to do. Without having to spend your life Squing out how. Call 01252 399384 or visit us at www.sun.co.uk. THE NETWORK IS THE COMPLITER.

NEWS DIGEST

Kocharyan's victory gets

international observers gave Armenia's presidential elections a

cautious nod of approval yesterday and confirmed the victory of the acting president, Robert Kocheryen.

The statement from the 140-strong observer mission from

the Organisation for Security and Co-operation in Europe

(OSCE) called the final round "a step forward. . . towards a

functioning democracy". But campaign officials for the losing opponent and former Communist party leader, Karan Demir-

chyan, said there were too many irregularities for the vote to

chyan's campaign director, Armen Khatchataryan, complet-ing of widespread ballot box stuffing and intimidation of vot-ers and election officials.

Mr Kocharyan, a nationalist from the disputed region of

Nagomo-Karabakh that lies within Azerbaijan, beat his rival by

a 20 percentage point margin, capturing 59.33 per cent of the votes compared with Mr Demirchyan's 40.67 per cent.

The head of the OSCE observer mission, Sam Brown, said irregularities in the elections clid not affect the culcome. Other

independent western observers were outraged by the OSCE

ment and said it did not reflect what they had seen.

Greek airline strike averted

Unions at Olympic Airways yesterday called off a strike

planned for today after Greace's Socialist government agreed

to a full parliamentary debate on a draft law to freeza wages and cut benefits for the state airline's 7,000 amployees.

The government serier said it would use an emergency

gives Tasos Mantelis, transport minister, an opportunity for

fresh talks with unions before next week's three-day debate.

Olympic's workers are contesting proposals for a three-year

wage freeze, a 45-hour working week and cuts in allowances.

Mr Mantelis said the wage agreement "has to go through before a rescue plan for Olympic can be implemented".

The Socialists' plans for public sector and labour market reforms have provoked widespread opposition. A bomb

exploded yesterday at the labour ministry building, damaging the offices of Mittiades Papaloanou, the minister, but did not

New candidate for premier

Redu Veslie, an economist and secretary-general of Roman-

is's National Peasants' party, was nominated last night by the

party as its candidate to be the country's next prime minister.

His nomination is expected to be confirmed today by Presi-

dent Emil Constantinescu, who is seeking an urgent resolution to the country's political crisis, which an Monday brought the

collegee of the government of Victor Clorbes. The Pessents

party, of which Mr Clorbea was also a member, is the largest

Mr Vasile is expected to put together a government from

Mr Vasile, 55, was an economics professor before the col-

nominated by President Constantinescu, he will have 10 days.

the parties that formed the previous coalition including the

Liberals, the ethnic Hungarian alliance and the Democrata

under the terms of the constitution, to win parliamentary

gramme. Kevin Done, East Europe Correspondent.

Parties at odds over Nato

Democrats of the chancellor, Viktor Klima, rejected the

The Social Democrats insisted on sticking to a policy of

neutrality and working towards the creation of a joint Euro-

The fight over Nato has dominated Austrian politics for

Eta blamed for fresh blasts

in attacks blamed on the armed separatist group Eta.

Bombs exploded at the homes of four local politicians of the

ruling Popular party in Spain's Basque country early yesterday

ner, to put Austria on track towards Joining Nato.

approval for his cabinet and for the new government's pro-

cause any Injuries. Kertn Hope, Athens

ROMANIAN POLITICS

party in parliament.

AUSTRIAN COALITION

on a joint report was "tragic".

BASQUE BOMBINGS

procedure to pass measures that Olympic's unions had

rejected in talks with the transport ministry. The conce

"These elections were neither free nor fair," said Mr Demis

clearance from OSCE

ARMENIAN ELECTION

be considered valid.

OLYMPIC AIRWAYS

WORLD NEWS

Yeltsin moves to end battle over PM

2

Boris Yeltsin eased a stand-off with the legislature yesterday by inviting the speakers of both houses of parliament to meet him and Sergei Kiriyenko, the prime minister-designate.

The president's conciliatory gesture persuaded parliamentarians to back off from their threat to ask the Kremlin formally to withdraw its nomination of Mr Kiriyenko, an inexperienced 35-year-old, as Russia's next prime minister.

In a further effort to sub-

Ukraine poll gives the left big gains

By Charles Clover In Klev

Leftwing parties scored big gains in Ukraine's parliamentary elections, nearly complete official results showed yesterday.

The Communist party received 123 parliamentary seats, over a quarter of the total of 450, with their leftwing allies, the Socialist/Peasant bloc, winning 32. This increases the strength of this core leftwing group to 155 seats (112 in the outgoing parliament), but is still not enough for a 226-seat majority in the parliament, necessary to block or pass legisla-

Other leftwing and centrist parties with which the left could form coalitions, also did well. Their combined weight could continue to block the passage of key reforms, such as spending cuts and privatisation, which Leonid Kuchma, Ukraine's president, has

been seeking for years. Next Tuesday, an International Monetary Fund team is due in Kiev to check on Ukraine's progress in fulfilling the terms of a \$585m 12month stand-by loan, suspended last month because of the country's failure to meet macroeconomic

will be hard to reactivate because of a large pre-election budget deficit, but some experts say Ukraine might be given a shot at a longerterm Extended Fund Facility (EFF) of up to \$2.5bn over

three years. The EFF would be tied to Ukraine's ability to fulfil a more ambitious programme of structural reforms than the stand-by arrangement involved, including deregulation of the economy, tax reform and privatisation. But a coalition of leftwing forces could bring this programme down.

In addition to the Communists and the Socialist/Peas ants, six other political parties picked up large blocks of

Some represent potential partners for the core left wing of the Communists and the Socialist/Peasants

These are the pro-government Green party (19 seats); the pro-government Popular Democratic party (28); the centrist Social Democratic party (17); the centre-left Hromada (Community) party, (23); the leftwing Progressive Socialist party, (16), and Rukh, the nationalist party, (46).

Independent candidates won 114 seats. Thirty-two seats remained unacc for last night.

Editorial Comment, Page 11

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Mr Yeltsin will hold today's meeting at his residence outside Moscow, a venue normally reserved for visiting heads of state. "I understand it to mean the president is ready to listen to his guests." the chief Kremlin spokesman said.

The invitation is a further signal that the president, who last week dismissed his entire cabinet, intends to sert himself as Russia's dominant politician. With his offer of a meeting, Mr Yeltsin is seeking to appease parliamentary leaders,

prime minister, has recently taken on the

formidable task of trying to

turn round his country's

chronically inefficient rail-

Mr Prodi has been politi-

cally strengthened in recent

days by the achievement of

Italian entry into the Euro-

pean monetary union. But

the task of reforming the one

public sector organisation

that Italians hate more than

any other will demand grit

and determination even by

Although the Ferrovie

edly renowned in Mussolini's

day for running on time, the

state-run service has been in

a steep decline in recent

Throughout the post-war

period its management has

been largely unconcerned

with running an efficient

business. Instead, the rail-

ways were, for decades,

viewed by the political estab-

lishment as a mechanism for

providing building contracts

for business associates and

Not all FS managers have

been corrupt. But among its

recent chiefs, one was shot

dead by Maña associates at

another was led out of the

work that urgently needs to

be turned round. Two issues

are of particular concern.

By Christopher Boblusid

Hopes rose yesterday of an

early end to Poland's first

industrial stoppage in a

large listed company with

employee shareholders. Offi-

cials of the Solidarity trade

union started talks with

nanagement at the strike-

The mine is the largest of

the three at KGHM, a copper

combine which accounts for

3.5 per cent of world copper

"Our minimum demand is

that restructuring plans

should be held up for a

month," said a spokesman

for the Rudna strikers just

before the talks were due to

He explained that this

would give time for the com-

pany's new supervisory

board to examine the strat-

egy. The board was

appointed recently by the

new Solidarity-led govern-

output.

bound Rudna copper ore

summer villa and

have left Italy with a net- balance sheet.

iohs to constituents.

his standards.

years.

due the parliamentarians, angered by his decision to nominate the former fuel and energy minister to the country's number two job. Parliament, which will

begin to debate Mr Kiriyenko's candidacy tomorrow. has the right to reject the president's choice. But if the egislature refuses his candidate three times in a row. the president can dissolve parliament, a threat which would turn the current game of brinkmanship into one of the most serious political crises Russia's young democracy has experienced.

Today's scheduled meeting strengthen its hand by drag-

published, the network is

thought to have incurred

year of a similar amount.

that a recent report by Euro-

pean Union finance minis-

the FS as "one of the major

challenges for government

he second concern is the

burden that an ineffi-

cient railway will place

on Italian competitiveness

from January next year

when the single currency is

launched. The current sys-

tem is dogged by derail-

ments and cancellations

because of decaying infra-

structure. Moreover, unlike

France, Germany and even

Spain, Italy has not yet got

round to developing a

A new management team

brought in by Mr Prodi in

recent months - Giancarlo

Cimoli as chief executive

and Claudio Dematte as

have allowed the FS's costs

The strikers have been

demanding that manage-

ment drop restructuring

plans which centre on the

gradual transfer of several

thousand of KGHM's 20,000

or so employees to lower-

paid jobs in company-owned

continued profitability at the

company, which has been

hit by a weak world copper

price and the recent appreci-

In an apparent sharpening of the conflict, which so far

has affected only the 4,400

workers at Rudna, manage-

ment warned yesterday that job cuts would follow if the

But even before the talks

began, the KGHM share

price rose yesterday on the

Warsaw bourse by 9.5 per

cent to reach 12.7 glotys

Hopes rise of end to

Polish copper strike

subsidiaries.

ation of the zloty.

strike continued.

high-speed freight railway.

And the next task: making

omano Prodi, Italy's ures for 1997 have not been

dello Stato (FS) was suppos- action in the next few

Decades of corruption headway in reshaping the

First, the FS is proving a to escalate. Train drivers

huge drain on Italy's public have had a 41 per cent pay

to directly exert his powers of persuasion on Gennady Selezniev, the Communist speaker of the Duma, the lower house of parliament, and Yegor Stroyev, the head of the upper chamber.

The Duma called on the president yesterday to hold even broader consultations on his choice of cabinet ministers, asking him to convene "round-table" discussions with Russia's leading political parties.

Parliament also warned that it might seek to regions, Nizhny Novgorod.

will give Mr Yeltsin a chance ging out the prime minister's confirmation hearings, raising the possibility that the first vote on his candidacy might be postponed until next Wednesday.

Western economists have warned that the wrangling could delay important structural and financial reforms. They expressed their concern just as the reform faction, which fears it may lose ground in the current cabinet shuffle, became embroiled in a political con-

flict in one of its flagship The dispute in the home

acting first deputy prime day when the local electoral commission cancelled the oral election

Nizhny Novgorod stunned the reformist by electing as mayor Andrel Klimentiev, a local entrepreneur who is the subject of a criminal investigation. The electoral commission justified its decision to cancel the vote and call new elections on the grounds that violations had been committed during the election campaign.

rail fares are around a third



losses of L6,000bn (\$3,3bn) the price of German rail last year, around 0.3 per cent fares over a given distance. of the country's gross domes-The new management has tic product. This is despite managed to persuade the unions to accept new coninvestment and management subsidies by the state last tracts that require them to work longer hours. Fares The figures are so large should also go up this sum-

mer to increase revenue. But this is only a start and ters expressed concern about the new management now wants to implement two hig the impact they could have on Italy's budget deficit. The reforms to underpin the report singled out reform of turn-around

The first is to have separate accounting operations for track, passenger services and local services. This is now required by European competition law and legislation implementing the change was approved by the Italian cabinet last week.

The second task is to build a high-speed link from Lyons in France to Trieste in the Italian north-east, covering a region that accounts for 50 per cent of Italian GDP. The problem is that local councils have slowed down the development of the link, dragging their feet over whether track can be laid in their districts.

The French authorities have made it clear that if there is no progress on getting the go-shead for the build a high-speed link to the east via Strasbourg and Years of mismanagement Munich, bypassing Italy altoand the power of the unions gether.

Mr Dematte hopes enough progress can be made for an outline proposal on the Ital-

miners voted for the strike.

ments will have been keenly

watched by the 37,500

employees of KGHM and its

subsidiaries, as well as 11,000

pensioners, who were

handed 15 per cent of the

company's equity, or 30m

shares, when it was floated

Under the terms of the flo-

tation, the employee stake.

worth a total of \$111m at

yesterday's prices, cannot be

In many cases, the stakes are considerable as 40 per

cent of those entitled by

length of service at KGHM

to the handout received the

810 shares each, worth 10,287

average monthly gross wage

at KGHM of 2,500 zlotys.

zlotys at yesterday's price.

largest possible allocation of

This compares with an

exchanges last summe

traded until July 1999.

These share price develop-

ment, which still holds 52 cent fall in the share price

per cent of the company's after the weekend, when the

The strategy is crucial to in Warsaw and on foreign

(\$3.70) per share. The rise KGHM reported a 485m zlo-

shown to the French before the end of the year. One question hangs over

these reforms. Will Mr Prodi back FS management all the way if, as expected, the train drivers' unions decide to block change? Much depends on whether he can keep strict control over the comput him in power, some of whose members would be unwilling to back a conflict with the unions.

For the moment, however, sound firm: "The country

works. The unions must realise that we are prepared to be tough if they don't talk reasonably about the changes we want to make." And he is prepared, too, to spell out the danger if

reform is stalled. "The Italian state railway is an organisation that will haven't turned it around. The network will be on its knees. The state will be losing more and more money. Passenger services run by Mr Demattè is willing to our European partners will be dominating the few good

Belgrade moves

By Guy Dimmore in Belgrade

devalued the dinar by 45 per cent against the D-Mark yesterday in an attempt to eradicate the black market and bring foreign exchange dealings under the control of the official banking system. The dinar, which had been

ate impact on inflation, Pebruary. Private shops yes Dusan Vlatkovic, governor

rate of over five dinars to the mark. But economists said the Socialist-led government risked sparking further social unrest if wages and pensions did not rise accord-

Traders on the illegal street market were thrown into confusion by the devaluation, which followed repeated official statements that the rate would not change. Dealers were offering the same as the new official rate but predicted that within days the dinar would slip on the black market.

Mr Vlatkovic said the combined foreign exchange commercial banks amounted about 9bn dinars and would be enough to sustain the new rate. Yugoslav citizens are restricted to buying

DM500 a year. Most commercial banks, overburdened by non-performing debts, have no for

waiting for a whole new

restructuring plan; a letter

specifying commitments

our concerns are addressed.

"All that matters is that

could be sufficient.

reserves of the central and to current money supply of

One person was alightly injured in the wave of explosions which occurred at entrances to houses and apartment blocks where Popular party officials lived, authorities said. Spain's interior minister, Jaime Mayor Oreja, called the bombings an "act of revenge" by Eta for a recent police crackdown that has resulted in nearly a dozen arrests and led to the dismantling of two of the group's commando units. Reuters, San Sebestián

GERMANY AND EMU

Court statement on euro

Germany's constitutional court has signalled that it will make a statement today about suits filed against the introduction in Germany of the euro, the planned European single currency. A number of complaints have been submitted to the court, including one filed in January by four professors who are seeking to delay the planned starting date of January 1, 1999 for European economic and monetary union (Emu).

They have requested an injunction to prevent the euro

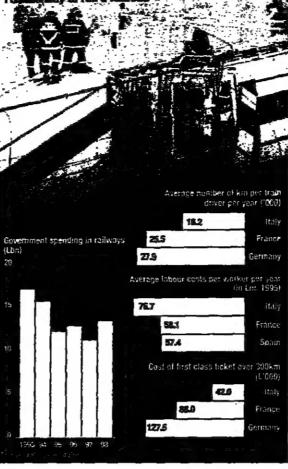
going ahead before the court reaches a final decision. Today's announcement will be the court's first public pronouncement on the euro complaints and could establish whether it believes there is a case to be made against the single currency. Peter Norman, Bonn

EUROPEAN ECONOMIES

Growth picks up in EU

Gross domestic product of the 15-nation European Union rose 2.6 per cent in 1997, up from a rise of 1.7 per cent a year earlier, the EU's statistical office, Eurostat, announced

All member states recorded an incresse in GDP, with Ireland having the highest growth of 8.3 per cent. Italy recorded the lowest increase, 1.4 per cent, but this was still a rise from 0.7 per cent in 1996. AP, Brussels



finances. Although final fig-increase in the last six years, ian part of the link to be wants a rail service that lines that are left." to control dinar

Yugoslavia's government

fixed at 3.3 to DM1 since November 1995, was set at a new rate of 6.0. The move had an immedi-

which showed a month-onmonth rise of 3.5 per cent in terday raised the prices of imported goods by around 10 to 25 per cent, while the govermment raised the cost of petrol by nearly 20 per cent. of the central bank, said the government would restore a

Price rises should be limited, He said, since the economy had effectively been functioning at an exchange

tight monetary policy.

contrasted with an 8 per tys net profit last year. Tensions grow on French bank rescue

By Andrew Jack in Paris and Emma Tucker in Brussels

Tensions between France and the European Commission increased yesterday as suggested Brussels was responsible for delays in the

approval of a new rescue plan for Credit Lyonnais. Dominique Strauss-Kahn, economics, finance and industry minister, said he had sent a letter to Brussels last week responding to outstanding questions raised by the Commission, and was

now awaiting a reply. He was speaking after

said on Tuesday that propos- cerns about the restructurals made by France in exchange for revising the original 1995 FFr45bn rescue plan for the bank were insufficient. Mr Van Miert gave Paris one month to come up with a better offer.

Last week, he suggested the 1997 results unveiled by Crédit Lyonnais were "illegal" because they incorporated changes to the rescue not be given to Crédit Lyonplan which had not yet been bank's costs by FFr3bn

Officials in Brussels indicated that a letter received from the French authorities Karel Van Miert, European on Monday entirely failed to tions over the negotiations, address the nub of its con- accusting Paris of failing to sion was not necessarily

ing of Credit Lyonnais. Officials in Paris said yesterday that another letter had been sent to Brussels on Tuesday, ahead of Mr Van Miert's latest remarks, which they hoped would provide the basis for agreeing a

revised plan. Mr Van Miert is insisting that extra state aid should nais without a strict assurapproved and which cut the ance that the bank will be privatised on certain terms, and a commitment to sell a wide range of its assets inside and outside Europe. He has expressed frustra-

respond rapidly and adequately to Brussels' demands for new measures to compensate changes to the plan, which could ultimately cost the French taxpayer double the original amount approved.

"The letter summoned the French government to make proposals which make the aid acceptable," said a Commission official in Brussels. "After one month we will deliver a verdict on Credit Lyonnais on the basis of what we already have."

Mr Van Miert has made it clear that what has been offered so far is insufficient, Officials said the Commisparticularly on the issue of privatisation and extent of the remedies," an official The French government argues that the protracted negotia-

tions have been largely necessary to modify the 1995 plan drawn up by their centre-right predecessors. The points raised by Brussels are also believed to refer to a subsequent revised business plan submitted last autumn

by the present government.

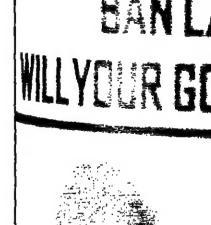
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THEGITA





By Joe Cook in Prague

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The Czech finance minister, Ivan Pilip, is to ask his cabinet colleagues to consider a lot looser than was common-anced budgets. mix of bonds and loans to ly imagined," said an econohelp finance hitherto undis- mist with a US investment closed public debts with a bank. "It also raises the face value of Kč170bn (\$5bn) question of transparency." that were amassed under the lav Klaus.

equal to some 10 per cent of less than one per cent of gross domestic product and GDP in 1996 and 1997. which has never been acc-

ounted for in the state bud-ment collapsed last autumn tions that were established from troubled banks, is bur-

According to official statislast government, led by Vac- tics, the state budget had a surplus every year between News of the debt, which is 1993 and 1995 and deficits of

that Czech fiscal policy is a his professed belief in bal-

Of the Kel70bn debt, Mr Pilip says that Kč107.6bn is irrecoverable and uncovered by provisions. The shortfall is equal to 6.4 per cent of holds K649.2bn of receive-GDP, or about half as much ables. Ceska Inkasni, which again as the Czech Republic's hitherto officially recognised public debt.

The bulk of the debt is car-Mr Klaus, whose govern- ried by three state institu- vehicle for taking bad loans financed by bonds or loans.

get, took analysts by sur- amid a party funding scan- at the beginning of economic dened with Kč12.1bn. prise. "What this indicates is dal, was once renowned for reforms to ease the country's transition from communism to capitalism.

finance ministry bank set up to relieve the banking sector of communist-era loans, took poor quality assets from the state-owned CSOB Bank, holds Kč20.7bn, Ceska Financi, a central bank

The remainder is attributable to the state-run Export Guarantee and Insurance Konsolidacni Banka, a company, the state's Czech Export Bank and a state guarantee scheme run by the central bank for "stabilising" the banking sector. the debts be gradually con-

Mr Pilip is proposing that solidated into a new entity over the next three years. and that the shortfalls be

"The plan is to create an efficient and clear administration and to prevent further

hidden fiscal risks." he said. As yet, there is no indica tion whether the proposed bonds or loans would be raised on the domestic or international capital markets, or both.

If the government opts for loans, it would incur additional annual debt servicing costs of up to Kč14hn, equal to 0.8 per cent of GDP, according to one economist.

Dutch cartels under thumb of the NMA

By Gordon Cramb in The Hague

Staff at the NMA, the new Dutch competition authority, were bleary but busy yesterday. Its doors had been open until midnight to receive the last in a stream of applications for exemption under sharply tightened cartel rules.

Companies had been warned that missing the deadline meant they had little chance of continuing any cosy relationship with others in their sector.

The fact that a central government agency was open in the evening - something unheard of in the nineto-four Netherlands - was a signal that the three-monthold NMA intended to do things differently.

But demand for that senvice, with couriers arriving every few minutes, indicated that many in Dutch business remained auxious to preserve their own trading

arrangements as they were. By Monday, officials had received 108 applications for cartel exemption. Yesterday they had lost count, although one said that figure had been exceeded "many

Until this year, cartels were accepted unless expressly forbidden. That is now being brought into line with European Union practice. Price arrangements will be sauctioned only for sound reasons, such as when two companies combine in a costly product development

Still, there remain numerous sectors where prices are in theory free but those seeking to undercut the going rate are kept out of the door by other means.

For example, it may be possible to buy a residential property in Amsterdam without paying the standard 2 per cent commission to an estate agent who finds it, but the NVM association of property brokers protects its Daily newspapers, which

derive advertising revenue from NVM members, recently refused to accept an advertisement promoting the Woningkrant, a publication sold on news-stands. It lists properties on offer through rival intermediaries and by individuals seeking lower overheads in the sale of their

The NMA is investigating some 90 complaints, largely of alleged abuse of a dominant market position. It also has the duty of examining proposed mergers and acquisitions below the annual turnover threshold of Ecu2.5hn (\$2.7bn), at which point the EU steps in Like the competition directorate in Brussels, its maximum sanction is a fine amounting to 10 per cent of a company's worldwide annual revenues.

The Dutch authority has initiative, although in the early stages its 80 staff will be occupied mainly with incoming complaints and the flood of cartel exemption

Karel Van Miert, EU competition commissioner, has commended The Hague for the resources it has belatedly committed to the issue. He is keen to devolve cases to national authorities where possible.

A.W. Kist, the NMA director-general, a lawyer who had previously advised the Dutch government on privatisations, is happy with his terms of reference. With a little irony, he said: "It is a good law because it has profited from the head start of having lagged behind." Past mistakes by other countries had been heeded.

"I would hope that over five years we build the same reputation as the central bank as a supervisor - so that we only have to raise an eyebrow to put a stop to something," he added. If that becomes the case, not only patch by denying non-mem- his own staff may be having bers access to the newest sleepless nights.

Deal with Turkish prisoners set to bring end to hostage crisis

By Kelly Coutarier in Ankara

Turkish inmates linked to a far-left urban guerrilla group yesterday released 11 prison staff whom they had held hostage and were expected to end their protests after reaching an agreement with

About 350 inmates had been holding more than 50 jail guards in 10 prisons in protest at the transfer of prisoners to different jails and at plans to replace open dormitories with individual

Ferzan Citici, the Istanbul state prosecutor who mediated in the two-day crisis, said the 10 prisoners affected by the contested transfer would be allowed to move to prisons near their families. There was no word of inju-

ries in the prisons, but the state-run Anatolian news agency said one guard, Selahattin Keskin, had been freed from Bursa jail in western Turkey after falling ill.

The guards were seized on Tuesday at prisons in Buca, Bergama, Istanbul, Ankara, Sakarva and Cankiri, by prisoners demanding a halt to transfers of inmates from Oltan Sungurlu, justice

minister, said the decision to transfer the prisoners out of Buca would not be reversed. Earlier, he had ruled out armed intervention by security forces to free the guards.

report that weapons, drugs The inmates involved in the hostage-taking are and mobile phones are easily linked to the Revolutionary smuggled into prisons. People's Liberation party Front (DHKP-C). It is an crisis showed a clear comurban guerrilla movement munication network among 69 days.

lutionary Left (DEV-SOL) organisation that flourished in the 1970s. The group has assassinated politicians, prosecu-

tors, police and other mem-

which grew out of the Revo-

bers of the security forces, as well as top industrialists. It has also targeted Americans. Turkish prisons have often been the scene of unrest organised by inmates who belong to various armed guerrilla movements. Contact among inmates is made easier by the fact that prisoners are often held in dormitory-type cells holding 10-60 people. Prison officials

Claiming that the latest

immates in different prisons Mesut Yilmaz, the prime minister, said action must be taken to prevent armed groups flourishing while behind bars. Inmates have staged fre-

quent hunger strikes and other protests to protest against plans to introduce individual cells or to call attention to poor living conditions and brutality inside Turkish prisons, which currently hold an estimated 60,000 prisoners.

Last January, more than 100 prisoners, mostly belonging to extreme left or pro-Kurdish guerrilla groups, staged a 55-day hunger strike in several prisons in protest at conditions. In July 1996, 12 inmates died in a similar strike which lasted



Brussels outlines rail freight competition targets

By Michael Smith in Brussels

The European Commission yesterday outlined targets owned monopoly, within 10 for opening up rail freight years. networks to competition, as part of a drive to revitalise in its share of the transport

ber state to be available to monopolies jealously. operators other than the incumbent, usually a state - Commission argued radical

the rail sector and halt a fall starting with 5 per cent transport commissioner, said immediately. The targets are bound to cause controversy The European Union exec- in countries including changes were needed. utive wants a quarter of the France, where state-run

In a report yesterday, the change was needed for the

rail sector to tackle a threat The liberalisation would to its existence beyond the be achieved in stages, next century. Neil Kinnock, that on present trends, rail's future was bleak. Big The Commission said that

freight market in each mem- companies guard their more than 500,000 railway

past 15 years and many rail companies were saddled of infrastructure managers, with debts which hindered them from making the investments they needed to

In 1991, the EU approved legislation designed to improve the rail sector's fortunes by introducing compecompanies' debt. The legisla-

operators were independent to avoid potential conflicts of interest.

Yesterday's report said these policies had not been implemented properly and further measures were necing the rules on access for and road transport.

jobs had been axed over the tion aimed to ensure service newcomers, which it said were too vague.

These would include guidelines on infrastructure charges and allocations, and tighter rules on rail network management. In summer, the Commis-

sion intends to propose essary. The Commission revised rules on railway finwould publish in May a ancing, covering public sertition and reducing railway package of measures clarify- vices and state aid for rail

THE OTTAWA TREATY TO BAN LANDMINES. **WILLYOUR GOVERNMENT SIGN?**



It ranks among the cruellest inventions of all time.

The landmine, A device that not only terrorises communities, but kills or maims over two thousand men, women and children every single month.

But the pain and suffering of these victims and their families has not gone unheeded.

The International Committee of the Red Cross, along with many other organisations, has been working tirelessly to bring about an end to the carnage. These efforts are now beginning to bear fruit.

At the United Nations General Assembly last year 155 countries gave their support to a total ban on anti-personnel mines.

In Oslo an international treaty was drawn up calling for a complete ban on these weapons.

And this December the Canadian Government is inviting all the countries of the world to Ottawa to sign this treaty banning the production, use, export and stockpiling of anti-personnel mines.

Millions of landmines have been laid. All we ask is for 192 pens to be picked up.



LANDMINES MUST BE STOPPED

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Indonesia pressed on new IMF deal

By Peter Montagnon, Asia Editor, in London

Indonesia will come under intense pressure at the Asem (Asia-Europe) summit to complete a revised economic reform agreement with the International Monetary Fund before the heads of state conclude their two-day meeting in London on Satur-

Asian officials said agreement with the IMF was more or less complete except for the issue of how to restructure the country's short-term private sector debt estimated

at over \$80bn. An IMF agreement before conclusion of Asem would provide an opportunity for the 24 other countries represented to endorse President Suharto's decision to accept the prescriptions of the

By Michiyo Nakamoto in Tokyo

Japan's ruling Liberal

Democratic party (LDP) is

considering the possibility of

extending income tax cuts

beyond this year, in spite of

an earlier insistence that

income tax cuts would not

The LDP, which rejected

income tax cuts for its latest

stimulus package unveiled

last Friday, is studying the

possibility of either extend-

ing the Y2,000bn (\$15.35bn)

temporary income tax cut or

revising the fiscal reform

iaw to allow the government

to implement tax cuts on a

much larger scale than now

The turnaround by the rul-

ing party, just days after

party leaders clearly indi-

cated there would be no fur-

ther income tax cuts, high-

lights the split within

the LDP and the inability

of Ryutaro Hashimoto, the

be included in its new eco-

nomic stimulus package.



STIMULUS PACKAGE LDP CONSIDERS CHANGE TO FISCAL LAWS

Japan's ruling party

may extend tax cuts

would allow the meeting to close on a positive note, with a feeling that the economic crisis which has dogged Asia since last summer was back under control, they added.

downturn in the economy.

LDP secretariat have been

strictly opposed to further

income tax cuts, which

would undermine the fiscal

reform law that calls for a

strict schedule to reduce the

They have been unable to

propose tax cuts for fear of

jeopardising the passage of

the 1996 budget.

A reversal of their tight

fiscal policy would also lead

to calls from both the opposi-

tion and from within the

LDP that they resign to take

responsibility for economic

As a result, the latest eco-

nomic stimulus package

focuses on public spanding

measures, with only modest

special policy tax cuts

failed to support the market.

The Nikkei average has con-

tinued to slump significantly

below the 18,000 mark that

mismanagement.

prime minister, to continue LDP leaders had considered

to justify his tight fiscal a crucial level. The yen has

policy smid mounting weakened further, prompt-

evidence of a further ing concerned remarks from

government deficit.

Mr Hashimoto and the

the Suharto regime to reach an agreement with the IMF team now in Jakarta could leave a sense of helplessness in dealing with the crisis. even though the leaders assembled in London have little direct say in the negoti-

The European message on the IMF is likely to be unequivocal. "We have absolute faith in the IMF and the proposals they have been putting forward. We see them as absolutely essential," said Alistair Campbell. official spokesman of Tony Blair, UK prime minister. Continental European offi-

Further signs of economic

month with the release

today of the Bank of Japan's

quarterly survey of business

Against this background,

the Japanese government has faced persistent calls for

tax cuts, not only from the

US, Japanese business lead-

ers and private economists.

but also from within the

LDP. The Japanese govern-

ment is also concerned that

it will face strong calls for

further stimulus measures at

the Asem (Asia-Europe)

meeting in London begin-

Most importantly, how-ever, the LDP desperately

needs to improve its image

before the July national elec-

tions for the Upper House of

While momentum is build-

ing up for further tax cuts,

the danger is that the same

political considerations that

have tied the LDP leader-

ship's hands will once again

prevent it from going far

ning on Friday.

sentiment

Mr Habibte also backed further away from the controversial proposal of a currency board peg system for indonesia, saying he expeccials say Indonesia, which is suffering from rampant ted the rupiah to float in inflation and a severe contraction of economic output relation to a trade-related basket of currencles. after its currency plunged by The Asian crisis is likely around 70 per cent in recent

Conversely, the failure of months, remains their great- to top the summit agenda est worry, and they are anx- with many Asian countries seeking more help from Europe which has been regarded as slow in coming forward. "It's important for us to get the recognition from the Europeans that they see it as their problem as well," said one official.

Japanese officials note their country has provided \$19bn to top up IMF packages with considerable concessionary finance for Indonesia as well and the US has provided \$8bn. Europe has provided only \$6.25bn, all to just one country. South

Opening the summit tom orrow, Mr Blair is expected to say that Europe is not a "fair weather friend" of Asia but that it shares a vision of a closer relationship and commitment to collaborate.

Jakarta to limit

money growth

By Sander Thoenes in Jakarta

ious to see it back on track

President Suharto is stay-

ing away from the London

meeting, officially on

grounds of ill health, but

yesterday a confident B.J.

Habibie, vice-president, told

a gathering sponsored by

Asia House business associa-

tion that Indonesia was

going to learn from its mis-

takes, although it would

take two or three years to get the economy back on

with the IMF.

Indonesia plans sharply to limit money growth to keep its inflation rate below 47 per cent this year as part of an International Monetary Fund agreement, an Indonesian official said yesterday.

He said a set of revised budget targets had been agreed with IMF officials but was awaiting final approval by Stanley Fischer, IMF deputy director, who is due to arrive today to finalise negotiations on reforms.

President Suharto shocked markets in early January with a draft budget that was widely considered unrealistic, and ignored a 16 per cent limit on broad money growth in a second draft. agreed with the IMF. The official said the latest

draft assumed broad money would grow by no more than 12 per cent, to undo some of the easy credit in the first months of this year. This would help gross domestic product contract 5 per cent, as opposed to an earlier assumption of zero growth. The IMF agreed to the maintaining of food subsidies of Rp1,800bn (\$213m) and fuel subsidies of 7,300bn, even though the fall of the rupiah has boosted the runiah cost of keeping prices low. This would leave a budget deficit of 3.2 per cent of GDP, compared with an earlier target of 1 per cent.

The draft budget would presume an off price of \$16 a barrel. This compares with \$17 in the earlier draft but is still above current rates. Earlier drafts were also

overtaken by the collapse of the rupish, and the official was not sure what the rate used in the new budget would be. The rupish ended slightly higher at Rp8,550 to the dollar yesterday on optimism about an IMF agreement, compared with a low of Rp17,000 but still far from the Rp5,000 rate assumed in

the earlier draft budget. Delay in the IMF accord has held up numerous bilateral and multilateral loans, but Canada said yesterday it would provide US\$280m. mainly in export credit guarantees for farm products. The World Bank said on Tuesday it had agreed several loans to Indonesia.

exchange dispute deepens

Manila

Philippine Securities and Exchange Commission and the stock exchange over insider dealing investiga-tions intensified yesterday with the exchange opposing any moves to amend its bylaws and the SEC threatening unilateral action. The market watchdog

threatened on Tuesday to revoke the exchange's licence unless it reformed its investigation of insider dealing by yesterday.

The threat was not carried out and trading went on as normal this morning but, in a letter to the SEC, Jose Yulo, president of the Philippine Stock Exchange, said there was "no need to amend PSE by-laws". The removal of the president's authority to audit and investigate members - the heart of the tussle between the two organisations - was not necessary for the exchange to achieve self-regulatory status, he said.

Mr Yulo added: "To disengage the president in one of his main functions is... like saying a president is less independent, less fair and has less integrity than a lower ranking officer who reports to him."

Perfecto Yasay, SEC chairman, who is impatient with the slow pace of reform at the exchange, threatened to impose new rules that would "override the current system" this week if the PSE did not act on the issue. Mr Yasay said he was still considering the creation of a new bourse.

Mr Yasay is also keep to see the exchange become self-regulating to enable the release of a second tranche, worth \$75m, of a \$150m loan from the Manila-based Asian Development Bank for capital market development, An ADB official said yesterday this would not be disbursed until the exchange was a self-regulating organisation. although the bank was leaving the PSE and SEC to reach agreement on the

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SOUTH KOREA TRADE

Record surplus in March as imports fall sharply

South Korea reported its largest-ever trade surplus in March at \$3.7bn because of a sharp 36 per cent fell in imports and a modest rise of 7 per cent in exports, Korea, which has normally suffered trade deficits, has recorded surpluses for five consecutive months, including a previous record of \$3.3bn in February. This reflected weak domestic demand caused by its financial crisis. A fall in the currency, the won, has elso reduced imports.

imports of consumer goods fell by 44 per cent, while capital goods declined by 38 per cent and raw materials by 37

The weak currency has not benefited exports, which tose by only 4.3 per cent once shipments of gold collected from public to pay the nation's foreign debt were excluded. The trade surplus in the first quarter of 1998 amounted to \$8.58bn, with the government estimating it will reach \$20bn for the full year. John Burton, Seoul Dissident to president, Page 10

THAI ECONOMY

Inflation rises to 9.5%

That inflation reached 9.5 per cent year-on-year in March as the devaluation of the country's currency began to take its toll on prices. Prices have increased 1.1 per cent since February. In its agreement with the International Monetary Fund, the That government has targeted annual inflation at no more then 11.6 per cent this year.

The announcement, together with Tuesday's figures showing that exports in January fell 7.9 per cent year-on-year, prompted the beht to weaken significantly for the first time in several weeks. Dealers said slowing exports would weeken capital inflows, while high inflation could head off an expect Interest rate cut. The baht closed at Bi39.10 to the US dollar, compared to Bt38.80 on Tuesday.

The main reason for rising inflation are increases in food prices, which account for 35 per cent of the inflation index. They rose 11.6 per cent year-on-year and 1.6 per cent month-on-month in March. Rice accounted for the biggest increase in food prices, climbing 45.7 per cent year-on-year and 2 per cent month-on-month. Ted Bardecke, Bangkok

CAMBODIAN VIOLENCE

Prince's supporters in fighting

Street battles erupted in central Phnom Panh yesterday after supporters of deposed Cambodian co-premier Prince Norodom Renariddh clashed with opponents. More then 100 people opposed to the prince merched through the city and threw stones at the prince's supporters near the city-centre hotel where he has been staying since he returned on Monday, witnesses said.

There followed some 15 minutes of clashes as the rival groups charged each other. The pro-Ranariddh group eventually took flight and dispersed, witnesses said. Scores of military police later arrived on the scene, some with batons and some with automatic riffes.

Prince Ranariddh, who was forced from power in July, was in the hotel all day meeting diplomats, top officials from his Funcinpec party and reporters.

The prince's return was under a Japanese-negotiated peace plan almed at ending factional fighting and ensuring he could take part in a July election. Reuters, Phnom Penh

Trade trumps human rights in west's dealings with China

James Harding on

a new emphasis on dialogue rather than confrontation

early nine years after tions. the Tiananmen Square The massacre in Beiling, China there are signs of a perceptible shift in the west's attitude toward China on the question of human rights.

Much of the opprobrium in Europe. has evaporated. Govern-Beiling in "dialogue" on buman rights issues stands a greater chance of influenclomats said.

The shift goes some way toward removing one of the

file. If Beijing can push the project its voice more forcefully on a number of economic and political ques-

The visit of Zhu Rongli, China's new premier, to the UK and France this week and next is expected to exhibit something of a new

The most unequivocal sign chief obstacles China has that Europe's stance has shameful abdication of nant has any force. This

official mood toward Beijing "We came to the realisa-

ments in Europe are espous- tion that our policy of coning a belief that engaging fronting China on human rights was not necessarily the most effective method," said one European diplomat ing China than public criti- in Beijing. "Dialogue may cism and confrontation, dip- actually achieve more mean-

enccuntered in its attempts shifted came early this year responsibility," said Louisa could take several years.

to raise its international pro- when the European Union decided for the first time not issue of its human rights to to table a resolution criticithe sidelines of international sing China's human rights relations, it may be able to record before the United Nations Human Rights Com-Diplomats acknowledge

> that disunity among European allies in 1997, when France declined to support a resolution censuring China, had applied pressure behind the scenes this year. France was rewarded with \$1.8bn in contracts just months later. By contrast, those countries which tabled an independent resolution in 1997 - Denmark, the Netherlands, the UK and Ireland - experi-

enced a cooling in relations. To some, the decision this year not to table a resolution ingful progress within appeared short-sighted. "Trade trumped human will have to be followed by rights. I think it was a ratification before the cove-

Coan, China specialist with Amnesty International ent shift in China's policy on (USA).

But others notice signs of a spirit of openness in China advantage to Beijing. Diplowhich should be nurtured. "Bombast and sanction as a means of determining the course of China's internal affairs is simply a nonstarter," said Robert Kapp, president of the US-China Business Council.

Mr Kapp and others said that China's promise this year to sign the Covenant on Civil and Political Rights at the United Nations, as well as other separate developments, was an indication that Beijing is coming to terms with a set of global norms and principles. Such commentators caution, however, that Beijing's promise

to believe that by allowing imprisoned dissidents to go into exile overseas not only wins propaganda points with the US administration but can, in some cases, render the dissidents ineffective. Wei Jingsheng, the father of China's modern democ-

In the meantime, an appar-

imprisoned dissidents has

also ceded some diplomatic

mats said that China seems

racy movement, was freed late last year on medical parole. Apart from a highprofile audience with President Bill Clinton, Mr Wei appears to have had little access to the world's leaders. Robin Cook, Britain's foreign secretary, declined to meet Mr Wei during a trip to London, and so did Mr Chirac.

The US has traditionally been more vociferous than Europe on the question of take the edge off human

China's human rights, in tration's decision in 1994 to abandon a policy of linking the continuation of Most Favoured Nation (MFN) trading status to "overall, significant progress" in Chinese human rights practices.

But despite an annual vote by the US Congress since 1990 on whether to extend MFN, the favourable trading status has never been revoked. This year there is certain to be much vocal campaigning by various human rights, religious and other pressure groups before the congressional vote in June, but most commentators predict that MFN will again be awarded.

The lure of possible contracts to be announced during Mr Clinton's scheduled summit in late June (after the MFN vote) could also



Wel Jingsheng being feted in Sweden. But he has had little access

rights militancy in Congress, that Chinese lobbyists are commentators said. And playing an increasingly skil-besides, US politicians report ful game in Capitol Hill.

Look what French did for Tony Blair.

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it's further proof that learning the language is a very good move. Tames must 14 & 30 April which gave you : chance to catch up with Mr. Blass



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CONTRACTS & TENDERS

MENISTRY OF ECONOMY AND FINANCE

REPUBLIC OF CAMEROON

MISSION FOR THE REHABILITATION OF PUBLIC AND PARASTATAL ENTERPRISES TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS

PRIVATIZATION OF CAMEROON SUGAR COMPANY, INC. (CAMSUCO) INTERNATIONAL CALL FOR TENDERS ation programme, the Government of Cameroon is launching an international call for tenders

dion, through sale of assets or shares, of the Cameroon Sugar Company, Inc. (CAMSUCO). CAMSUCO is a quasi-public company created in 1975. Its capital of FCFA 1 266 406 076 is held 98% by the State, the National Investment Society and other public bodies. Located 135km Northeast of Yapunde, State, the National Investment Society an CAMSUCO is a modern sugar complex with:

on of which 12 000 hectares are developed for sugar cane production; A sugar processing plant with an integrated refinery of 50 000 tonnes/year capacity, expandable to

nes/year, and a sugar cubing plant; Appropriate inhastructures providing workers with housing, education and health services. The potential level of non-irrigated cane production is high. The labour force of the complex is endowed with proven skills. The sugar processing plant equipment (Fives Cell Babcock) is fully functional and well adapted. Nevertheless, significant maintenance will have to be undertaken for the plant to reach its previous output (evel.

During the last 22 years, CAMSUCO has been a strong performer, attaining output matching its capacity. Due to difficulties in recent years, it is now working at a low rate of utilisation in spite of domestic demand of 100 000 tomes per year, which is not matched by domestic supply. The Company has significant potential reserves to increase its activity in all sectors.

This call for tenders is aimed at national and international investors, at operators with experience of running tropical plantations or active in the sugar sector. Agricultural lands will be rented through a long-term lesse. In order to ensure the broadening of the share-holding, the purchaser will be utited through a long-term lesse. In order to ensure the broadening of the share-holding, the purchaser will be utited through a long-term lesse. In order to ensure the broadening of the State and a further 25% for investors from Cameroon.

The tender documents including an information memorandum are available from the 7° of April 1998. Interested parties are invited to apply to one of the following addresses. They will be required to sign a confidentiality agreement and forward the sum of FCFA 500 000 (five hundred thousand CFA francs) or FRF 5 000 (five housand French francs).

PRIVATIZATION AND LIQUIDATIONS SNI Building, 9º Floor, P.O. Box 1452. Yaounde - CAMEROON Tel.: (237) 23 97 50 or (237) 23 51 08 Fax.: (237) 23 51 06

SOCIETE FRANCAISE DE REALISATION D'ETUDES ET DE CONSEIL (SOFRECO) 92-96 bd Victor Hugo 92115 Clicity cedex - FRANCE Tel.: (33) 1 41 27 95 95 Fex.: (33) 1 41 27 95 96 or (33) 1 47 37 96 20

Offers must be submitted in sealed envelopes and received no later than 8" June 1998 at 5.00 pm local time, at the TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS in Yagunde.

CONTRACTS & TENDERS

REPUBLIC OF LEBANON MINISTRY OF MUNICIPAL AND RURAL AFFAIRS COUNCIL FOR DEVELOPMENT AND RECONSTRUCTION SOLID WASTE /ENVIRONMENTAL MANAGEMENT PROJECT INVITATION TO TENDER Cazas of Tripoli (Tripoli, El Mina, El Beddawi, El Bahsass and El Qalamour

Packages 1,2, and 3: Supply of Collection and Cleaning Equipment The Republic of Lebanon has received funding from the International Bank for Reconstruction and Development (IBRD) towards the cost of improvement of the solid waste management sector in Lebanon and it is intended that parts of the proceeds of this loan will be applied to eligible payments for the Supply of Collection and Cleaning Equipement project for the Caza of Tripoli.

The Republic of Lebanon, represented by the Ministry of Municipal and Rural Affairs and the Council for Development and Reconstruction (CDR), invites sealed hids from eligible contractors for the following: PACKAGE 1: Supply of 3 waste collection compactor trucks (capacity 5 m²) and 6 waste collection compactor

PACKAGE 2: Supply of 350 waste galvanized containers (volume 500 L) and 700 waste galvanized containers (volume 1000 or 1100 L).

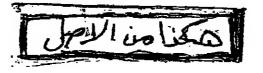
PACKAGE 3: Supply of street sweeping mobile equipment, namely 7 pick-up vehicles, 1 utility truck, 1 mechanical street washing / watering vehicle, 1 mechanical street sweeper, 1 wheel loader and 1 water tank

This project will be administrated by CDR based upon the World Bank's guidelines and the packages will be dered separately and distinctly. Contractors can acquire the hidding documents and bid for one or more of the above-mentioned three packages.

Contractors who have already undertaken similar projects are invited to apply for one or more of the abovementioned packages and will be subject to post-qualification according to the criteria stated in the hidding documents. The bidding documents will be available for collection at CDR offices against the sum of US\$ 200 (two hundred) for each package in the form of a banker's certified check in the name of the Council for Development and Reconstruction as of Thursday 2d of April 1998 and are to be returned before twelve o'clock noon (Beirut Jocal time) on Thursday 14th of May 1998 at the following address:

The Council for Development and Reconstruction - Tallet el Serail - Beirut - Lebanon. The bid opening will take place at the CDR on Thursday 14th of May 1998 at twelve o'clock noon (Beirut local

Further information may be obtained from: The Council for Development and Reconstruction - Tallet el Serail, -Beirut, Lebanon - Phone: 961-1-981 431/2 - Facsimile: 961-1-647 947



Tobacco settlement 'as good as dead'



John McCain, chairman of commerce committee, put forward proposals granting little legal protection for tobacco industry AP

NEWS DIGEST

Growth remains healthy

Growth in the US manufacturing sector expanded sharply in

The National Association of Purchasing Management said

expected the trade group's figure to be unchanged or slightly

But there were no immediate signs that the crisis was hit-

lower, reflecting a slowing of the economy because of the

ting manufacturing or construction, either, where the Com-

merce Department reported yesterday that spending rose in

February for the third consecutive month, with increases in

housing and government construction offsetting a decline in

The 0.3 per cent increase, to a seasonally adjusted annual

rate of \$622bn, followed stronger gains of 0.7 per cent in Jan-

Brazil may impose further restrictions to limit short-term capital inflows, Pedro Malan, the finance minister, hinted yester-

The country, which late last year was suffering heavy out-flows of capital in the midst of the Asian crisis, has in the last

two months faced a flood of inflows. This sed the government

lest week to tighten controls on money entering the country.

Speaking to a London conference organised by the FT on
power privatisation in Brazil, Mr Malan said Brazil's foreign

currency reserves have risen to a record \$65bn - on the back

He said the government had told the international Monetary

Fund: "We reserve the right to impose or not to impose con-

Controls would continue to be "market friendly and not ret-

trois on short-term capital inflows as necessary."

GORE-CHERNOMYRDIN COMMISSION

Ties with Russia to continue Russia's ambassador to the US said yesterday that the Gore-

Chernomyrdin commission, which has pushed forward the US-Russian aconomic relationship, will continue its work despite the removal of Victor Chernomyrdin, the Russian

"The next meeting is in Moscow at the end of the summer," said Yuli Vorontsov, adding that the Yeltsin administration

"highly valued" the commission's achievements and wanted

The commission has promoted US-Russian economic ties

dent, has been a key factor in its work. But Mr Vorontsov and

Russian cabinet did not signal a change of policy. "This is not

a change of flight plan, but a change of crew in the cockpit,"

Quebec is poised to bring in a balanced budget by the end of

The province is forecasting a deficit of C\$1.1bn (US\$780m) for 1998-99, just 0.6 per cent of GDP. While there are no

fiscel 2000, and is hinting at tax relief in advance of an elec-

short-term tax reductions, Bernard Landry, finance minister,

situation as quickly as possible."
The separatist Parti Quebecols government has lagged

behind Ottawa and the other provinces in putting its fiscal house in order, but analysts said the conservative forecasts

for the budget should allow the province to meet its deficit

Sweeping reforms approved

The Senate Finance Committee has unanimously approved

in a vote late on Tuesday, the committee endorsed a bill

sector led management committee to oversee the agency's

operations. "This is a major step forward for the American

texpeyer," said William Roth, committee chair.

Mark Suzman, Washington

that would provide new taxpayer rights and institute a private

sweeping legislation to overheal the troubled Internal Revenue:

said: "Quebec is already overtaxed and we must reverse this

in areas ranging from aerospace to oil. The personal relation-

ship between Mr Chemomyrdin and Al Gore, US vice-presi-

other Russian speakers at a conference of the US-Russia Business Council Insisted that the surprise dismissal of the

said the ambassador. Bruce Ctark, Washington

Budget hints at tax relief

tion anticipated this autumn.

targets easily. Edward Alden, Toronto

INTERNAL REVENUE SERVICE

QUEBEC

parv and 0.8 per pent in December, AP, New York

BRAZIL SHORT-TERM INFLOWS

More limits considered

of heavy inflows during March.

reactive". Foreign Staff, London

esterday that its monthly index of business activity surged to

March, well ahead of analysts' expectations and without

54.8 last month from 53.3 in February. Economists had

despite Asia crisis

showing signs of rekindling inflation.

US MANUFACTURING

By Richard Tomkins in New York

The US national tobacco settlement is as good as dead. That is Wall Street's verdict following this week's developments in Washing-

Yesterday, the Senate commerce committee looked set to vote through draft legislation which, if approved by Congress, would hit the tobacco industry with taxes and penalties of more than \$600bn over 25 years, partly to settle existing lawsuits.

The bill would give cigarette makers almost none of the protection against big civil lawsuits they had sought, leaving them exposed to multi-billion dollar awards for damages.

"The hill is a disaster for the industry," David Adelman, an analyst at Morgan Stanley Dean Witter said. "It would put the manufacturers under incredible financial stress, yet even this proposal is being criticised by the public health community. I think the public health segment will truly not be satisfied until the manufacturers are bankrupt, and as a result, you can't get

lyst at Sanford C. Bernstein, cigarette price increase of 62 the all-important legal procents a pack, excluding fursaid in a note to clients on Tuesday that "unless somether penalties if under-age thing magical" happened in smoking failed to decline. the next 48 hours, the settle-The industry also agreed ment was "now officially

to sever restrictions on the dead". Most investors could advertising and marketing of have lived with the financial its products. But in return, it aspects of the deal if liability was to get immunity from protections had come big class action lawsuits and through, Mr Black said. punitive damages awards,

The bill is a disaster for the industry. The public health segment will not be truly satisfied until the manufacturers are bankrupt, and as a result, you can't get a reasonable settlement'

"However, for \$637bn, which we compute as the all-in cost of this deal, the industry would get essentially no liability protections other than settlement of existing Medicaid and addiction class

Last year, the tobacco industry struck a deal with a group of state attorneys general under which the industry agreed to pay \$368.5bn over 25 years to settle legal

clouded its future for decades. Congress, miffed at being laft out of the negotiations, took a tough line on the deal from the start, and hardened its resolve with the publication of damning documents about the industry's marketing practices.

But even as congres competed with one another to propose ever-tougher legislation, the industry boped

The industry's bargaining

chip was that, without protections, it would not agree to give up its rights to advertise and market its products. On Monday, however, John McCain, chair of the Senate commerce committee, published legislative proposals that would raise the price of cigarettes by \$1.10 a pack over five years while granting almost no legal protec tions. The following day the Senate as a whole overwhelmingly approved a nonbinding resolution denying the tobacco industry legal

relief in any settlement. Legislators and the tobacco industry have been engaged in brinkmanship since the negotiations began and it is still possible that a compromise will emerge. But Wall Street analysts think the tobacco industry is about to give up on the deal. If that happens, Congress will be left with the option of doing nothing at all, or more likely, imposing narrower legislation on the tobacco industry that would amount

to a big tax increase and reg-















You know the difference between MG A and

Austin-Healey, but what

about Blue Chips and

Red Chips?

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shrugs off triple threat to economy

The combined forces of the Asian crisis, renewed industrial restructuring and the worst winter weather on record have had no discernible impact on California's conomic resurgence.

Growth in employment and personal incomes continues apace and consumer confidence is at its highest for seven years, according to economists at the University of California, Los Angeles,

Optimism over the Asian impact is underscored by an analysis from the Federal Reserve Bank of San Francisco, which says vital exports of high technology, business services and aircraft from western states have been barely touched by

The worst-affected sectors, farm commodities and processed food, account for only 15 per cent of exports to Asia and less than 1 per cent of regional gross domestic product, the bank says.

The net reduction in the area's growth might be less than some economists had calculated, and closer to the national impact, expected to fall between 0.5 per cent and

l per cent. National economic pros-pects are clouded by a lack of skilled labour and the possibility of wage inflation, but the UCLA report says California's prosperity is attract-

ers to bolster the rate of population increase to 1.7 per cent a year by 2000.

But even as net immigration climbs to 225,000 a year, unemployment will fall steadily from 5.8 per cent now, to match the expected national rate of 5.3 per cent next year, reaching 5.1 per cent in 2000. Jobs are currently being created at the highest rate in 14 years.

"Notable" damage caused by El Niño-related storms is mild compared with previous natural disasters. The negative impact caused by which assumed office last Colombia, which lost its business developments such as the new wave of consolidation in financial services and job cuts in aerospace is also modest when compared with past experiences.

Running counter to the national trend, California is expected to continue to gain manufacturing jobs, especially in electronics, textiles and clothing.

The only significant nega-tive elements featured in the report are rising pressure on housing resources and tightening labour markets. San Diego and Oakland have recently joined Silicon Valley, San Francisco and Orange County in the south where unemployment is 4 per cent or less. Silicon Valley's Santa

Clara County recently supplanted Honolulu as the country's most expensive

Vibrant California Bolivia to cut compensation to coca growers

The Bolivian government yesterday began to wind down compensation paid to individual growers of coca leaf - the raw material for cocaine - for uprooting illicit crops and replanting with legal crops. By October, individual coca growers will receive no compensation at

To soften the blow, communities will be compensated instead, but on a diminishing scale. President Hugo Banzer's government. August, aims to eliminate by 2002 all 38,000 hectares of . illicit coca, leaving only areas planted prior to 1988 for legal traditional and

There has been muted international applause for the five-year programme, dubbed "For Dignity", costing \$952m. Almost threequarters of the 1998-2002 total sought will go to alter-

native development. Over the past decade. Bolivia's attempts to reduce the area under coca cultivation have had a patchy record. While vast areas of coca have been dug up, growers have collected their compensation and started again elsewhere. However, Rene Bastiaans, head of the UN Drugs Control Programme (UNDCP) office in La Paz, is optimistic about ing, notably from the Euro-

the new initiative. "For the

government has a clear plan and the intention to apply can show results, they will get funding." Despite the government's

efforts to fulfil US pressure over coca reduction, USfunded assistance for fighting drugs in Bolivia is being cut from \$48m last year to as little as \$12m for 1998. This reduction has rankled Bolivia, which is also smarting from the US Congress allocation of \$70m to assist "certification" (official US approval of its counter-nar-

cotics efforts) two years ago. Bolivia cites its achievements in meeting US targets for coca reduction. Its 1997 target was met with 7,000 hectares of coca plantations ripped up. The area under illegal coca was reduced by a net 7 per cent. according to US State Department fig-

"The US position clearly lacks logic," says interior minister Guldo Nayar. "We want the most powerful port us and demonstrate coherence in its policies." But whatever the amount of counter-narcotics assistance he says, Bolivia will continue with its "national effort" and actively seek alternative sources of financ-

Republican leaders in the

House, suggested the bill

could return after the Easter

recess. However, many bank-

ing lobbyists expect any

future attempts to revive the

bill to be postponed until

The focus of financial

reform will now turn back to

regulators such as the Fed-

next year.

US banks suffer heavy defeat in fight against growth of credit unions

Richard Wolffe and John Authers report the bank lobby has killed a bid to end financial services industry regulations

S banks suffered an debate, Republican leaders overwhelming defeat in their fight against the growth of credit unions yesterday, just hours after scop-pering wide-ranging reforms of the financial services industry.

Congressmen voted by a large majority to overturn a recent Supreme Court decision to limit the right of credit unions to seek members outside their traditional

Credit unions were originally designed to encourage savings among co-workers, but have grown quickly since the early 1980s and now represent more than of the traditional divisions \$315bn of assets from 70m

The US bank industry opposes the push for more members and says credit unious are becoming taxsubsidised banks. Although hanking lobby-

ists have lost that fight, they were celebrating the defeat late on Tuesday of the latest effort to abolish the Depression-cra laws which regulate the US financial services industry. It was the 11th banking reform bill since

withdrew their bill to break down the divisions separating banks, insurers and brokers, citing the opposition

Gerald Solomon, chairman of the House rules committee, said the industry had "waged a campaign never seen in my life" to defeat the

Insurers suggested that there was now a strong chance that events in the marketplace would force the hands of legislators, in much the same way that moves by banks into the securities field forced earlier revisions under the Glass-Steagall

from bankers.

Sean Mooney, chief economist at the New York-based Insurance Information Institute, said that large insurers, including State Farm, had already taken advantage of loopholes in the law which allowed them to set up thrifts, rather than commer-

cial banks. These allow them to offer deposit-based savings

He said: "I think what you have now is the possibility that the markets will almost After just two hours of go ahead of the legislation.

industry had drawn a line in the sand and banks were never going to be in our business. But there are too many participants in the financial services field now to approach the marketplace with that frame of mind. People are going to figure out ways to get into bank-

Merrill Lynch, one of the largest US investment troller of the Currency, banks, which has forcefully which have done much to advocated change, made it blur the lines between

clear that it still expected a banks, insurers and brokers

'I think what you have now is the possibility that the markets willalmost go ahead of the legislation'

reform to pass by the end of in recent years. this session.

It said: "This Congress has made more progress on financial services reform than ever before, and we view last evening's development as a temporary

In Congress, the Republicans faced mounting obstacles, including defections from their own party as well as Democrat opposition. The government has threatened to veto the bill in its current form, if congressmen voted

The American Bankers Association, which led the banks' opposition alongside large banks such as Chase Manhattan, yesterday denied it wanted to defeat any bill to reform the financial services industry.

"We do not want a bill that will roll back everything we have achieved over the last 30 years," it said. "But the problem now is that there is a lot of litigation with regulators which

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Ters in fighting

PROBABAN AND .

us in March

WA DIGINI



S Africa 'plot' more farce than thriller

By Victor Mallet la Pretoria

Was there a leftwing plot to overthrow the South African government? Or was there a plot by rightwing whites to destabilise the government by concocting an intelligence report suggesting an

imminent leftwing coup? Having dismissed the first suggestion as fanciful, President Nelson Mandela and his four-year-old government are now taking the second possibility - a rightwing conspiracy – much more seriously. Yesterday Mr Mandela was

presented with the findings of a hastily convened inquiry into the intelligence report which alleged a coun plot. He is expected to disclose the inquiry's recommendations and take action on them in coming days.

If heads are to roll, the

most likely target is Georg Metring, head of the South African National Defence Force who passed on the allegations of a leftwing plot to Mr Mandela in February.

terday described as "totally flawed" the way the report impossible to take the so-called Meiring report seriously," he said.

Government officials say it was obvious from an early stage that the leftwing plot theory was implausible, and they attribute the allegations to disaffected whites who regret the end of white minority rule. Among those said to be implicated in the report on a supposed left-wing plot are former ANC guerrillas, including Siphiwe Nyanda, the SANDI chief of staff who is likely to

succeed Gen Meiring, and Winnie Madikizela-Mandela, the ex-wife of the president. Mr Mandela insisted that the inquiry should investigate not the dubious contents of the report, but how and why it was compiled. But several questions remain unanswered. Why did Mr Mandela sit on the

Pakamile Mankahlana, Mr report between February 5 Mandela's spokesman, yes- and March 28, and then suddeply call for an inquiry of three senior judges to report had been compiled. "It is on the matter in three days? The government's explan tion for this is that Mr Mandela had to act because the contents of the intelligence report were leaked to

> And what was the role of Robert McBride, an ANC member who was convicted under the previous regime for a bomb attack in Durban but later reprieved and became head of the foreign ministry's Asia desk? Mr McBride was one of

> those named in the intelligence report handed to Mandela. The foreign ministry says he was not on government business when he was arrested in Mozambique allegedly for gun-running. Only the South African

and Mozambican authorities are likely to be able to cast light on the mysteries of Mr McBride and the alleged left-



The anguished brother and sister of bombme

Car blast man 'was Hamas bomb maker'

Hamas, the Islamic Resistance Movement, yesterday accused israel of killing Muhyideen al-Sharif, a suspected Hamas bomb maker, the man found dead after a car explosion pariller this week in Palestinian-ruled Ramallah, The group

threatened revenge, although larget denied any involvement. Initially it was thought a bomber had been killed while preparing an attack. But Paiestinian authorities said Mr Sharif was shot dead and then placed in the car, which was blown up by remote con-

sive bombing campaign, killing dozens of Israelis, after its a booby-trapped cellular tele phone in Gaza in 1996. Israe has never accepted responsi

Harnas launched an intenleading bomb maker, Yahye bility. Since then, Israel has

Egypt cracks down on press

By Mark Huband in Cairo

Egyptian authorities banned distribution of 36 newspapers and magazines printed in tax-free industrial zones yesterday in the latest action against the country's peressingly outspoken independent media.

A wide range of English and Arabic language newspapers will be affected by the ban issued on Tuesday by the General Authority for investment (Gafi), which controls the tax-free zones. Newspapers published in

the free zones are subject to censorship both before and after printing. Only on receipt of written clearance and payment of customs duties may each issue be distributed outside the free

Journalists regard the latst action as an attempt by political figures opposed to conomic liberalisation to undermine the media in advance of any liberalisation of Egypt's political system.

"It's the function of the media that they don't like. If we move properly into the privatisation process, the entire power structure will change in Egypt," said His-ham Qassem, publisher of the Cairo Times, which is printed in the tax-free zone. They want to get us now, because within a year they won't be able to."

Doubts have been raised over whether the Gafi has authority to ban distribution of publications. A government official confirmed yesterday "there is nothing in the [free zones] legislation

affecting the press. One official said the action was taken on orders of the prime minister, Kamel el-Genzouri, who had become "thin skinned" in the face of criticism of government policy. "This is an example of the [reformist] pendulum hitting the other wall. . . It's one step back, but at some point - not next week, perwill haps next year - there be two steps forward."

Plea on human rights in Algeria

lotter!

By Route Khaluf in London

Human rights organisations are urging western governments to push for the appointment of a United Nations repporteur on Algeria at the UN Human Rights Commi Algerian activists yester-

day joined in a rally organised by Amnesty Interns-tional at the British parliament Salima Chesall editor of Algerian weekly La Nation, said she did not expect the west to solve Algeria's problems but at east to maintain pressure on human rights. Human rights groups beve

for months been calling for independent investigations into the killings in Algeria. But Algiers rejects such demands and no western government appears ready to go as far as pushing for a repporteur at the UN Human Rights Commission's meet-ings ending on April 23. The rapporteur would regularly report on abuses.

Human rights groups and western governments are now hoping that the UN Commission would at least lead to visits by special UN rapporteurs on torture and extra-judicial killings. The US is considering spons a resolution to prod Algeria to allow these visits.

Algiers several years ag had accepted the principle of a visit by the two special rapporteurs but it recently rebuiled US and European Union requests for immed ate acci

The Algerian government says the problem is terror-ism by Islamist extremists. not human rights. Ahmed Benyamina, Algeria's ambassador in London, said his government would not bow to pressure and rejected politicisation of the human rights issue. "We resent that due consideration is not given to the democratisation of the country," he said, adding Algeria had submitted a human rights report to

World Bank's loans to prop up Asia leave little for the poor

Bailing out economies in crisis has weakened the bank and robbed it of funding for debt relief and soft loans, and for emergencies, writes Robert Chote

The World Bank has of the \$2bn pencilled in just warned its shareholders that the unprecedented loan packages it has agreed for crisis-hit countries in Asia threaten to limit its ability to help poor countries and deal with emergencies.

This prospect is likely to create friction at the World Bank's spring meetings this month, with industrial countries pressing middle income nations to pay more to borrow from the Bank. They in turn will argue that the industrial countries are trying to avoid paying for their

Help for Asia and higher lending to eastern Europe mean that the Bank expects to disburse loans worth a net

By Michael Smith in Brussels

law-making

Rarely has the European

Union made such a mess of

On Tuesday evening it was

six hours away from imple-

menting legislation which, if

strictly applied, would have

halted billions of dollars of

trade in life-saving medi-

cines and other industrial

products, and caused severe friction with the US.

known for months that the

proposed law banning poten-

tially infectious cattle parts

unintended consequences,

but deep divisions prevented

them from changing or

A last-ditch deal was

finally reached on Tuesday

evening for a postponement

from April 1 to next Janu-

But the European Commis-

sion, the EU executive,

which has pushed for a ban

as part of its fight against

BSE, or "mad cow" disease.

is wondering how it can

meet member country

demands that it change the

proposed law to their satis-

faction, even with nine

"They are keeping from

months on its hands.

delaying the ban.

would have undesired and

The 15 EU nations had

four months ago. Disbursements next fiscal year are expected to hit \$14bn. James Wolfensohn, the World Bank president, will tell finance and development ministers this month that these disbursements - while

necessary - are exacerbating the long-term weakness of Bank income Dishursements this year and next are forecast to be \$160n higher than the Bank expected last year. Under current rules, the Bank targets a loans-to-reserves ratio of 13-15 per cent and holds accumulated loan loss provisions equal to 3 per cent of lio appear more risky, but outstanding loans. Maintain-

ing this would mean provi-

find agreement," said a

highly irritated Franz Fis-

chler, agriculture commis-

heighten fears among con-

sumers about the safety of

eating meat, particularly

beef, if slaughter houses are

not required to remove the

cattle, sheep and goat parts,

including brains and spinal

columns, which the Commis-

sion wanted banned. BSE

has been linked to CJD, a

fatal disease affecting

people.

Meanwhile, Commission

and government officials

will be analysing how

ers have gone so badly wrong, and how they can

avoid such public division

and prevarication in the

The Commission puts the

blame firmly at the door of

national governments, com-

plaining yesterday that they

would need to be more "con-

structive and co-operative" if

However, some problems are

It was pushed into

an ultra-cautious stance on

the European parliament

its own creation.

future

attempts to protect consum

\$400m this year and next. This would punch a big hole in the Bank's net income, which it has used in recent years to pay for debt relief and soft loans for poor

countries and to finance

emergency projects in Gaza. Last year the Bank carned \$7.2bn in interest on its loan portfolio and \$834m from investments. After interest payments on its borrowing, administrative expenses and contributions to special programmes, this left net income of just under \$1.3bn. But the Bank's net income

is now forecast to fall below \$900m this year and lower still in fiscal year 1999. The precise level will be unclear until the board decides exactly how much to put in reserves. The Asian crisis will make the Bank's portfothere is an offsetting chance that some countries will fol-\$11bn this year, far in excess sioning expenses of \$300m- low Syria's example and dend on their capital.

Europe's BSE muddle averts trade war

they had a struggle on their

hands when they decided

rials" in cattle, sheep and

goats against opposition

from seven of the 15 EU

It could have ridden the

opposition with the right leg-

islation. But the proposed

law was deeply flawed, not

least because it imposed a

This presented big prob-

lems for a range of indus-tries including pharmaceuti-

cals, cosmetics and even tyre

ents made from cattle and

would be too expensive to

The US, which has never

making which use ingredi-

sheep carcasses.

BSE last year when suffered any BSE, said it

last July to go ahead with

but fails to deal with threat to health

me the secret of how we can threatened to sack it.

The delay will also ban on "specified risk mate-

countries.

start clearing their arrests In the short-term, this means that net income is likely to fall short of the demands on it. But the income gap is not simply a problem for this and the

forthcoming fiscal year.

At last year's spring meet ing, Mr Wolfensohn told finance and development ministers that the Bank's income was set to halve between fiscal year 1996 and fiscal year 2005. By fiscal year 1999 income would be too low to inflation-proof its 225bn capital base.

ncome is falling in part because relatively lucrative fixed rate loans are expiring and because lending on the Bank's standard terms is no longer profitable at the margin. The Bank runs in the black only because its richer sharehold ers do not demand a divi-

remove the specified risk

material minutely present in

billions of dollars of exports

to the EU every year. It

US officials - and indeed

their counterparts from EU

countries - became increas-

ingly frustrated with the dif-

ficulties in getting informa-

Several commissioners

and their departments had

responsibilities for different

mats complain co-ordination

Some Commission officials

believe there should be rationalisation with food law

responsibilities concentrated

That, however, offers little

hope of a solution to the

Commission's problems in

in fewer directorates.

threatened a trade war.

tion about the bar.

directors are now discussing ways to boost its income. One suggestion, favoured by countries such as China and Korea, would be for shareholders to pay in more capital. This is most unlikely.

Another possibility would be to reduce administrative costs, but savings here are already being ploughed back into the Bank's frontline operations under a current internal reorganisation. There also seems little scope to reduce by much the scale of the Bank's operations.

Attention is more likely to focus first on the Bank's reserves policy, where money could be saved by ing the riskiness of the Bank's loan portfolio in a more sophisticated way.

Directors are also discussing ways to raise more revenue. Officials believe that taking more risks with the investment portfolio could

nations for a risk material

ban in the short-term. Nor is

After failing to find a for-

mula for the ban's first

planned implementation on

January 1, the Commission

in March proposed a two-tier

system which would allow

countries to apply for ban exemptions if they could

demonstrate they were free

This enraged countries

like the UR, France and Ireland which had already

put bens in place. Countries

like Germany which claim to

be BSE-free were worried

The result was a sclerosis

in the decision-making sys-

tem. Last week, a frustrated

Commission said it wanted

to withdraw the ban alto-

gether so it could consult

parliament and member

states for a new proposal

based on the latest scientific

Yesterday, the Commis-

sion made clear that this

option - rather than a revi-

aion of the existing proposal

- remained its favoured

approach. That means there

is unlikely to be a ban in

place next January, since an

agreement between member

they could not prove it.

there likely to be one.

WORLD TRADE

The Bank's executive raise \$150m a year. Charging a fee for programme prepara tion would also raise upwards of \$140m a year. The most controversial

proposals involve increasing the cost of loans. Removing the 25 basis point interest rate waiver offered to borrowers that service debts on time could raise \$260m a year in the short term. But the long-term money

spinner would be to raise the cost of new loans by 75 basis points - reducing their price advantage over private sector loans by a quarter. This would raise only \$70m in fiscal year 1999 but \$550m by fiscal year 2007.

These options should be welcomed by poor and industrial countries, but not the Bank's core middle-income clientele. This poses a political problem that militates against quick agreement, but Mr Wolfensohn knows time is running out.

Chile plans

Franz Fischler: Imitated will take up to two years to Should consumers be wor

ried? The latest advice from EU scientists is that the list of specified risk materials should, if anything, be get ting longer. In their last nunication to the Commission, they appeared to give partial support to the UK's recent decision to ban

Most continental Europe beef eaters will thus be able to carry on chopping T-bone steak to their heart's delight taking the view that the scientists are being ultra-cautious. But if the BSE epidemic spreads to humans and specified risk materials prove to be the carrier. EU governments will have a hard time explaining the events of the last nine \$2bn weapons modernisation

The Chilean armed forces are going ahead with an ambitious programme of arms procurement to re-equip and modernise their The army is expected to

announce a big new pur-chase within the next few days and plans to buy and modernise 100 AMX-30B2 main battle tanks from the French army, at an estimated cost of \$100m. These are in addition to the 200 Leopard tanks they bought from Germany last year, for about \$200m.

The air force has finished its technical analysis of four competing models of combat aircraft which it is considering But General Fernando Rojas, the air force commander, said last week that they would not be drawing up a shortlist of two finalists; as had been expected. instead they are asking all four contenders - the Saab-British Aerospace Gripen JAS-39, the Mirage 2000-5. the F-16 C/D model from Lockheed Martin of the US, and the F-18 from McDonnell Douglas - to come up with

proposals on finance. So far the Chilean government has not asked for offset deals in investments or benefits. However, this is expected to be raised in the coming round of negotiations. Saab, which is part of Sweden's Wallenburg group, is

the only manufacturer to have offered offset investments, which it says would create between 5,000 and 10,000 jobs in Chile. The initial order will be

for 12 to 16 aircraft, worth \$600m. But the air force has said it will gradually replace its combat fleet with a total of 60 aircraft exclusively with whichever manufacturer it chooses, so the final order would be about \$1.8bn. The Chilean navy opted last year to buy two Scorpene submarines, for \$250m each, from a French-Spanish consortium.

There was a strong lobby from the German rival, the 209, and two other contend-ers, the British Upholder and the Swedish Gotland class submarines.

The Scorpene was the most modern and one of the most expensive options but had the added benefit of of a nuclear capability. The submarine, however, will be fitted with a conventional. German-made engine. The submarines will replace two older UK Oberon class

The Chilean armed forces have the unique advantage in the region that they have a guaranteed arms procure ment budget from the sales of Codelco, the state copper

Codelco is obliged to hand over 10 per cent of its annual sales revenue, which is worth about \$300m a year for the military budget. Before leaving power in 1990 the military also imposed a "floor" on the defence budget, which cannot be cut by Congress or by the execu-

Nevertheless, the Brazillan air force is also looking to buy 100 combat aircraft. A delegation visited FIDAE, the Santiago air fair last week, where the four coutenders for the Chilean contract were all showing their

 Australia has decided not to buy four large secondhand destroyers from the US Navy. Australian Defence Department sources said yesterday, Renters reports from Canberra,

Media reports last month said the navy was considering buying four 9,600-tonne Kidd Class ships, to replace three 4,600-tonne Adams Class destroyers due for

The US ships were on offer for A\$30m (US\$19.8m) each. compared with a A\$1bn price tag for new destroyers. A spokesman for lan

McLachlan, the defence minister, said the plan was no longer being considered. "The navy may have had some thoughts about ft, but it hasn't gone any further," he said.

still pushing to bring down trade barriers

Commission officials will be analysing

how attempts to protect consumers

have gone so badly wrong, and how

they can avoid such public division

ban on all use of risk mate- a different view, and diplo-

was poor.

and prevarication in the future

By Mancy Dunne in Washington The US last year made progress against one Japa-

The Japan Racing Association limits participation of foreign horses, but agreed to open its gates to foreign racehorses in nine events and will increase the number to 11 in 1998.

pese trade barrier - keeping

However, little else has changed in the bilateral trade relationship, except that the US goods deficit with Japan has risen from \$47.7bn to \$55.7bn.

The 1997 report on foreign trade barriers, released this week by the US Trade Representative, shows that "the dministration continues to Top 10 coungles, ranked by US exports

Trade belonce 1996 1997 (23,922) (17,929) 5,986 (18,202) (14,494) 1,788 (47,983) (55,987) (8,004) 2,024 3,748 1,722 3,916 1,908 (2,008) Lievan Lievan Litab (11,496) (12,236) (736) 4,997 12,543 2,546 (1705) (1743) (541) (1886) (2340) 1/318

(100,400) (122,613) 14,127 pursue improvements in market access' This is the 13th annual trade report. It used to be a the Trade Representative.

ment following a 1988 law stating the Trade Representative must make its findings the basis for so-called "Super 301" complaints. Under "Super 301", those countries with egregious trade barriers were told to improve market access or

face sanctions With the advent of the World Trade Organisation's dispute settlement system. the US has virtually abandoned bilateral sabre rattling and now takes most of its complaints to Geneva. But the National Trade Estimates report remains as "a broad policy document

highlighting US concerns,"

Jay Ziegler, spokesman for

says. As such, its message to Japan has evolved considerably since last year, when the report placed elimination of trade barriers "at the centre of the US-Japan economic relationship". This year, some 40 pages

of individual industry complaints range from dietary supplements to worries over panesa car dealers unenthusiastic about trying to sell American vehicles. On the plus side, the trade office has concluded deals to reduce or eliminate Japanese barriers affecting wood products, sound recordings, tomatoes, telecoms procurement, spirits and aviation. But the report's emphasis

was on structural and mac-

the 1995 three-year Japan have restricted market Deregulation Action Plan was ineffective because the most important recommendations were "often ignored" by the Japanese. The trade office rests its

hopes on last year's US-Japan Enhanced Initiative on Deregulation and Competition Policy seeking "significant" deregulation for telecoms, medical devices and pharmaceutical products. housing, financial services, competition policy, distribution and transparency. The report has little new

to say about its differences with the EU, where "restrictive distribution practices, tariffs and unpredictable product approval, labelling roeconomic issues. It says and licensing requirements

months to their electorates.

It has added to the list of worries a new beef labelling law, because "a lack of timeliness in announcing and transparency in implement ing these regulation could disrupt US beef sales".

The US merchandise trade deficit with China soared last year to almost \$50bn. Beijing was praised for improving the transparency of its trade regime, but the report raises concerns about its trading rights system, which restricts the number of entities allowed to engage in international trade. In areas where demand exceeds supply, a large illegal grey market has developed.

20.0

CONTRACTOR

the state of the s

Was to b

MANAPARIT ...

The continued involve- February over allegations ment of GTech, which is that Guy Snowden, the forunder investigation for its mer GTech director, tried to fitness to be involved in bribe him into pulling out of operating the Lottery, had the race to run the UK lot- owned operator of the threatened

EU rule

on hours

workers'

to include

exemption

By Robert Taylor in London and Michael Smith in Brusseis

Employees in Britain will be

allowed to work more than

48 hours a week under indi-

vidual agreements with their

employers in line with the

government's proposal to

implement the European

The draft of proposed leg-

islation will be published

next week and becomes law

in October. Trade union

leaders fear the government

has given ground to meet

concerns of UK business

organisations, which have

lobbied for companies to

have maximum flexibility

Ian McCartney, the indus-

try minister, said yesterday

that millions of workers

would gain new rights over

work time, extra holidays

and statutory breaks under

the legislation. For the first

time in UK law, he added, no

worker could be forced by an

employer to work more than

believe their strict interpre-

tation of the working time.

directive does not infringe it

and will not face a legal

challenge in the European

Court of Justice. The lest UK

government claimed the

directive was unlawful

hecause it was not a health

and safety measure and

required a unanimous major-

ity of EU states to secure

In 1993 John Major, then

prime minister, succeeded in

inserting a clause into the

directive which enables

countries to opt out of the

restriction on working hours

for seven years if individual

workers agree to work lon-

ger. It is this provision the

Labour government intends to enforce in UK legislation,

even where a collective

The European Commission

confirmed there was an

option allowing member

states exemptions to work-

ing hour limits but stressed

certain criteria had to be

met. Employers needed

workers' agreements and no employee should be penal-

ised if unwilling to work

Companies must also keep

up-to-date records of

arrangements for working

hours longer than the 48 per-

mitted. Officials pointed out

that the exemptions option

would be reviewed in 2003

and it was unlikely the com-

more than specified hours.

agreement exists.

approval. It lost its case.

Government officials

under the new law.

Union's directive that seeks

to restrict working hours.

renewed in 2001.

Meanwhile the govern-GTech, the US lottery ment yesterday announced image of the competition. with GTech since Richard Branson's court victory in

resigned from GTech and the will continue to act as supboard of Camelot, is appealing against the verdict.

Lottery group buys out GTech for \$84m

GTech's sudden sale of its 22% per cent stake in the lottery came on the day the government announced a big Rue, the security printer, overhaul of lottery regulation. It plans to replace the director general of Oflot with a 5-member National Lettery Commission.

Camelot, which initiated the buy-out, said it was "the right response to the public mood for a largely British-Camelot's tery. Mr Snowden, who National Lottery". GTech

plier to Camelot of lottery systems and services.

The stakes held by Cadbury Scheweppes, the confectionery company, De La and Racal Electronics rose from 22% per cent to 26.67 per cent. That of ICL, the UK computer offshoot of Fujitsu, doubled to 20 per cent.

GTech, which had previously said it could not envisage any circumstances in which it would sell its shareholding; said yesterday Cam-

• Fund managers have since the Budget measure taken the unusual step of two weeks ago which protesting to the govern- increased the top rate of ment over a Budget increase in gaming duty. Scottish Widows, Mercury

Asset Management and Jupi- also lowered. ter Asset Management are among the institutional investors in London Clubs and Capital Corporation, the two most affected casino companies, to have written to the Treasury.

Shares in London Clubs and Capital Corporation elot's offer represented a have fallen by 26 per cent of the sum.

gaming duty from 33% per cent to 40 per cent. The four casino duty thresholds were

The measure, which came into effect yesterday primarily affects London casinos, which pay 80 per cent of gaming duty. London Clubs, the largest London operator, said if the increases had been applied last year, it would have paid 60 per cent

Ministers

join style

gurus to

rebrand

the nation

Robin Cook, the foreign

secretary, yesterday announced the creation of a

33-strong panel of luminaries

to transform Britain's image.

Panel 2000 - which

includes an eclectic mix of

style gurus, politicians and donors to the governing

Labour party - has been charged with selling Britain

as a nation of fiair and inno-

Tony Blair, the prime min-

ister, will today join the

effort when he tours a a tem-

housed in a big grey tent in

Horseguards Parade, near

The location of the

"powerhouse:nk" exhibition

appears to have been chosen

to represent "new Britain"

at the heart of a London dis-

trict associated with royalty.

Mr Cook, who has been

presenting a rather confron-

tational image of the UK on

his recent overseas trips,

vesterday lent his weight to

the rebranding exercise. Mr Cook said: "There could be

no more important task for

the Foreign Office than to

convey to those around us a

In the vanguard of the

Cook revolution are such talents as Stella McCartney,

the designer, Judy Simpson

the athlete. Ruth Mackenzie

of Scottish Opera, and

Zeinab Badawi, a television

news presenter. The panel

will be chaired by Derek

Fatchett, a Foreign Office

Francis Maude, the culture

spokesman in the opposition

Conservative party, dis-

missed government attempts to re-brand the nation.

"Labour is uncomfortable

with the past because of its

own ignominious history,

minister.

positive and accurate ima

of the modern Britain."

pomp and ceremony.

the Houses of Parliament.

porary design showcase

vation.

Manufacturing data show strong domestic demand

EFFECTS OF STRONG POUND

One in four UK manufacturers reported lower export orders last month in a survey, blaming the strong pound and the east Asian economic turnoil. But the monthly survey by the Chartered Institute of Purchasing and Supply found that manufacturing output continues to increase, meaning that demand within the UK continues to be strong. The survey, of managers responsible for budgets worth £750bn (\$1,252bn) at 300 industrial companies, found that orders from outside the UK fell in March for the third successive month.

But the benefits for manufacturers of the strong pound -

NEWS DIGEST

which is 30 per cent higher on a trade-weighted basis since mid-1996 - were also shown. Nearly a quarter of all compa-nies reported paying lower prices for their raw materials and inputs. The survey noted: "Weaker worldwide demand for many commodities stemming from the east Asian crisis and the need for domestic suppliers to compete with cheaper Imports enabled an increasing number of firms to negotiate lower prices with suppliers." Richard Adams, London

PRIVATISED UTILITIES

\$18bn cut in earnings base

Asset values on which returns of privatised utilities are calculated have been cut by more than £11bn (\$18.4bn) since 1994 as government and industry regulators have moved to curb prices and prevent excessive profits growth, economists were told yesterday. National Economic Research Associates said the reduction in the regulatory asset base of private utilities had reduced their potential earnings.

The consultants said that moves by regulators and government to reinterpret rules had caused unnecessary uncertainty, making it more difficult for utilities to raise finance from bank-

Graham Houston, an associate director of the consultants, warned that investors were likely to feel further pain. "Regulators have flagged up the equivalent of a further 25.5bn reduc-tion in asset values of private utilities when they conduct the next round of prices reviews." Andrew Taylor, London

FINANCIAL WATCHDOG ACTS

Dealer's world assets frozen

The Financial Services Authority has won court orders in London against Steven Phodes, an unauthorised share dealer who, it claims, offered shares in a US company to investors in ireland, Jersey and South Africa.

About £250,000 (\$417,500) is believed to have been taken from investors who were told they were buying shares in international Resorts and Entertainment Group, a Floridabased hotels company. Although some investors received certificates, the US group told them the purchases were "null and void," the FSA said. Joey di Francesco, the US compamy's president, said yesterday Mr Rhodes had failed to transfer the money for the shares.

The orders freeze the worldwide assets of Mr Rhodes and restrain him from carrying on unauthorised investment business in the UK. Clay Harris, London

WARTIME RESTITUTION CLAIMS

Report may face delay

Ministers are reconsidering their decision not to allow up to 25,000 individuals to claim back assets worth up to £33m (\$55m) at 1939 prices which were taken from them during the second world war. The rethink has out in doubt plans to publish this Friday a report detailing how the government confiscated assets from nationals of Germany and other enemy

countries, including many who were victims of the Nazis. Last weekend, the government's trade and industry department said it was poised to pay some compensation, thought to be about £2m, to a charitable fund which supports holocaust survivors and their heirs. Although this was the first signal of a possible shift towards accepting the principle of restitution, it failed to satisfy campaigners who want individual victims or their families to have their assets returned.

Lord Janner, chairman of the Holocaust Educational Trust, said: "What matters to us is that the government accepts the obligation to repay the assets of Nazi victims, and to set up a claims resolution procedure." Simon Buckby, London

Pound's advance fails to deter German investors Groups such as Siemens and Schmidt are confident, and a flexible workforce is still

an attraction, Peter Marsh discovers

Company which leads Britain's relatively low the European market in labour costs and good record "mini" road sweepers, bases production at a factory in eastern England. It exports three-quarters of its output and has been suffering as the pound has soared above

"We have been forced to reduce our margins and are worried about what might happen if the pound contin-ues to rise," said Andrew

But sterling's strength is only part of the picture for Schmidt's UK operation, which is planning to keep sales this year at around last year's £20m (\$33m). The advance of the pound

its highest level against a basket of world currencies in nearly a decade - bas driven the business to accelerate internal efficiency programmes and persuade UK suppliers to accept cost

It has also stepped up development projects based around new sweeper or drive cerns. techniques. "We are confident that our record on innovation will carry us through," says Mr Jenkin-

These thoughts are echoed by other German manufacwhich have stepped up

chmidt, the German investments as a result of for many years since earlier strike-bound decades on worker flexibility.

A weak currency - which followed the Britain's 1992 exit from the exchange rate mechanism - was another draw. In 1996 German companies invested nearly £1bn in the UK, much of this in manufacturing. However, few German companies say Jenkinson, UK sales direct he pound's sudden rise is enough to deter them from

investing in the UK.
The UK arm of Siemens, the big German engineering company which employs 14,000 people in Britain, has annual sales of £2bn. Alan Wood, the chief executive, over the past 18 months - to said: "My feeling is still one of confidence. It is not a German trait to make judgments based on

short-term changes." At the UK production operations of Germany's Linde, the world's biggest lift-truck maker, Wolfgang Geuecke, joint managing director, admits to some con-

The company's main UK plant, in southern England, exports three-quarters of its £150m a year output, mostly to other European countries where the machines become more expensive, Linde's UK turers in the UK, many of managers can balance some of their reduced export margroup, is worried mainly by



gins with lower prices of the effects of the pound's imported, German-made rise on reducing demand

has been good. "The currency changes in wiped out the effects of our duction base. substantial UK productivity

pound, our performance people working in research," would have been fantastic," he says. "In Germany, the he explains. Horst Bischof, UK managing director of Heraeus slightly constrained." Noblelight, part of Heraeus, the big German instruments

from UK customers for Nob-Overall, says Mr Genecke, lelight's specialist laser Linde's experience in the UK sources, used in industrial

But he points to a range of the past two years have benefits from a British pro-

"I like the flexibility and gains over the same time. creativity that you find in Without the rise in the the UK, particularly for workers are good, but they are often [intellectually]

NORTHERN IRELAND IMPASSE CENTRES ON REPUBLIC'S TERRITORIAL CLAIMS

Exasperated Blair in talks plea

Tony Blair, the prime minister, signalled his exas-peration with the stalled Northern Ireland peace talks yesterday, urging recalcitrant pro-British unionists to seize the opportunity for a

"It is an historic opportunity," he said in the House of Commons. "It will come this generation and maybe not in future generations. So please for goodness sake, help us get to where the vast majority of the people of Northern Ireland want to

The evident frustration in the prime minister's remarks point to the difficulties facing the talks, which

yesterday hit a new impasse as John Taylor, the Ulster Unionist deputy leader, warned there would be no negotiations until the Irish government indicated it would remove the territorial claim to Northern Ireland in its constitution.

Liz O'Donnell, the Irish republic's deputy foreign minister, accused Mr Taylor of "political immaturity". Ms O'Donnell, who was visiting Northern Ireland, said it was "quite unfair at this late stage" for unionists to be making such demands without giving any ground on nationalist demands for powerful north-south institu-

• The UK government yesterday rejected United Nations demands for a fresh

der of a Northern Ireland lawyer. "Unless new evidence is brought to light, there could be no justification for another inquiry, although the police file remains open," a govern-ment statement said.

Pat Finucane was shot dead by anti-nationalist paramilitaries at his home in north Belfast in 1989. A report on the case has been drawn up by Malaysian jurist Param Cumaraswamy. the UN Human Rights Commission's special rapporteur on the independence of judges and lawyers. He called for a new investigation after colleagues of the dead man claimed the police deliberately endangered him

the Irish Republican Army. Adam Ingram, Northern Ireland security minister in he UK government, said the accusations were a matter of "considerable concern" and if there was new evidence the government would want to ensure it was examined.

investigating complaints against the police were "failing to inspire public confi-Mr Cumaraswamy had

urged the government to appoint a judicial inquiry to investigate the murder and to set up a tribunal similar to that which is to reexamine the 1972 "Bloody Sunday" killings by British soldiers in Londonderry.

mission would recommend it by accusing him and other European climate warms for growing businesses

London conference set to stimulate debate Insead says: "As you look on how the EU can echo entrepreneurial success of US, says Katharine Campbell

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hris Evans, the biotechnology entrepreneur, standing of what is meant by derives wry amusement from a remark made to him after a particularly frenetic period of activity among his portfolio of young companies last summer.

"For one of our most enterprising young men, you don't half take some risks," said a senior member of the British establishment, apparently without irony. Mr Evans also chairs the task force of entrepreneurs and government officials (BEST) set up at last year's EU summit in Amsterdam.

as it should." Gaining a better under-The US is reckoned to entrepreneurship is the purhave created about 7m new pose of the UK government's jobs this decade in a period

for small firms, says: "It is all about raising the profile of enterprise." As the flagship event in the area during the UK's presidency of the European Union, the conference is intended to stimulate debate about how member states can create a better climate for growing businesses. Professor Daniel Muzyka at understand their customers.

Enterprising Europe confer-

ence in London next week.

Barbara Roche, the minister

across Europe, there is a gathering realisation that the economic renewal function is not operating as well

during which Europe,

despite the unification of Germany, has lost jobs. The 300 delegates have completed a questionnaire from Professor Sue Birley at

Imperial College Management School, London. She says the results - "just a bit of fun" - show that threequarters claim to have the right sort of entrepreneurial attitude. "They all agree they should be creative and

It is hard to pin down what might emerge from the conference. But the European Commission will at least get some food for thought in June from the BEST task force which is to come up with 20 or 30 recommendations at the EU summit in Cardiff south Wales, but the managers, the rest of compliance.

The question is, what is the

Competition proposals 'are flawed' Most leading UK competition and abuse by a company of its

experts think the government's dominant position in a market. competition bill is flawed and should not be enacted by par-Barnent in its present form.

According to a survey by Global Competition Review, a specialist publication, 58 per the most regulated economy in cent of lawvers and 63 per cent. Europe. of economists believe the bill is backy drafted and will lead to this level of regulation will have uncertainty which could damage a chilling effect on innovation in British business, Robert Rice the UK," said Linda Martin

The bill is designed to bring McKenzie, the City of London the UK's competition regime into line with the rest of the European by introducing a ban serious doubts about the powon anti-competitive agreements era given to utility regulators.

Companies that flout the new laws face fines of up to 10 per cent of their UK turnover. Lawvers appeared concerned that the bill would make the UK

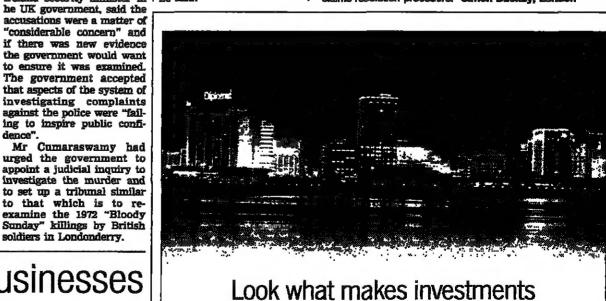
"There's certainly a risk that

law firm. Almost two-thirds of

of how to improve the cli- the team, are often distinctly mate for growing business. flakey," says Mr Evans. A significant initiative is He says he also wants to expected on a guarantee sys- simplify regulations in areas tem for bank finance of such as health and safety start-up companies. There The spirit of the rules should will be a section on educa- be enforced with, say, a sintion and training, "My gle visit from the relevant official, so that companies impression across Europe is that the entrepreneurs them- no longer have to plough selves tend to be quite good through layers of irrelevant

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on an electronic ocean

Many company sites manage to lose users after only two clicks, says Andrew Baxter

Could try harder. Plenty of room for improvement. Can do better. It looks as if the clichés that teachers once sprinkled regularly over school reports can now be applied to

That is the main conclusion to be drawn from a study of 100 sites owned by some of the world's biggest and most successful companies. Just three sites those of Sun Microsystems, AT&T and Bell Atlantic - provided a relatively high level of content and activities for all three main types of users: customers, prospective employees and shareholders.

The study by California-based Shelley Taylor & Associates uses proprietary research techniques based on nearly 200 evaluation criteria, and was designed to help companies find ways to improve corporate performance. Can customers, for example, make purchases online? Will prospective employees find the information they need and submit applications online? Or can investors review key financial data and contact investor relations?

director of the consultancy, says companies can learn from the

best practice of the "stellar few" how to take advantage of the web to strengthen relationships with these three key external user

The good news is that some companies clearly demonstrate an understanding of at least one of these user groups. Unfortanately, the other two groups are often ignored, leading Ms Taylor to conclude that, in these companies, web site design and imple-mentation are not being centrally managed. "These companies run the risk of losing competitive advantage with their other key audiences." she says.

Another group of sites is identified which provides basic information to all three external audiences, but not enough of it to satisfy any of them. On top of that, there are not enough sign-posts to help users find what they want or determine quickly enough that the information is not there. These companies are guilty of mediocrity, says Ms Taylor, and are likely to leave site users frustrated.

The worst companies, me while, appear to place very little value on the web as a strategic communications medium, and seem to have no systematic approach to web design or content, the study says. "Whether this is due to lack of insight on Shelley Taylor, managing the part of management or lack of information is impossible to

strong emphasis on the need for better navigation to help site users find their way to the information they need. Only 42 per cent of sites provided global navigation, which enables the user to navigate between main sections of the site without having to go back to the homepage. This leaves users lost in space after just two clicks.

Local navigation, which works the same way with a section of the site, (for example, from "submit application" to "search for jobs" in the employment section), was provided on only 22 per cent of sites, while site maps were only supplied by 38 per cent.

Navigation is one of several areas where some intriguing national differences emerge. The five Swiss sites in the sample scored well on navigation, as did the Canadians, but the UK and US came bottom and next to bottom respectively. Ms Taylor suggesis that might be down to a certain technological arrogance in both the UK and US. "American sites tend to rely much more heavily on the latest sizzle, utilising applications that make the pages fun to look at but not necessarily easier to find," she

In contrast, US and UK sites are the only ones to offer online shopping, while US sites, perhaps not surprisingly given the country's strongly-rooted customer

Running through the study is a service mentality, offered the highest level of both after-sale service and descriptions of customer policies and practices. Almost none of the non-US sites offered product support online. Yet, overall, the highest level of customer information was provided by French companies they seem to be much more big picture thinkers" than their counterparts in other countries, says Ms Taylor.

Further national differences emerge in the sections aimed at prospective employees, who are the most neglected of the three external audiences. Two-thirds of sites offer some information, but only 22 per cent enable potential employees to look for jobs accord-

ing to any search criteria.
US and Canadian companies are most likely to allow online job applications: 45 per cent of US sites surveyed allow it, compared with just 13 per cent of UK companies. Many companies fear they would need additional manpower to review online job applications, says Ms Taylor, But, she points out, companies such as Cisco Systems in the US use keyword recognition software to filter applications, and can process huge numbers of

*The Missing Link. Shelley Taylor & Associates.\$2,750. Tel US, 650 473 6514. E-mail answers@in-

FT WEBSITE RELAUNCH

Tricky task of making things simple

Paul Maidment on the rebirth of a multi-role. 75,000 page site

"If we were two guys in a garage, we could knock this site out over a weekend" said one of PT.com's redesign team at a frustrated moment. "It's only because we are part of an international

media group that we can't." The redesign of the Financial Times website, FT.com, launched today, gives a half-lie to the belief that the world wide web lets anyone be a publisher.

True, \$99.95 site-builder soft-

access accounts is enough for a convergence of news and inforpersonal page or two. A site that mation at the desktop in the real offers upward of 75,000 pages, most of which change daily or more frequently, and incorporates extensive financial data

feeds, is of a different order. Redesigning a site of that scale takes time, resources and emertise. It has not been only a matter of size. The scale of our ambition has increased because of a reorganisation of the Financial

One aim was to combine the existing site, an online publication used by individuals, with those of FT businesses that aggregate content for electronic

FT.com now has multiple roles: first, to be the online edition of the newspaper, qualitatively different from any other but still identifiably one; second, to be an electronic gateway to the business information and financial data produced by Financial Times businesses for companies; and third, to support the group's products and services.

The editorial pages remain the heart and soul of the site. We have reorganised the sections. There will be a stronger empha-sis on "same day" news, the first Paul Maidment is editor of Finandelivery to companies' informa- step towards increasing the cial Times Electronic Publishing.

ity of the site.

The main benefits are better sign posting to the depth and richness of the site and an ability to get round it more swiftly and easily. Our navigation uses menus and keeps links to all the main sections on each page. We have also cut navigational graphics and rely more on typography.

Our users are busy people. Making the site simple, elegant and easy to use are just as valuable time savers as being authoritative, concise and comprehensive. No garage-dwellers, we are just too true to be cool.







FINANCIAL TIMES Conferences

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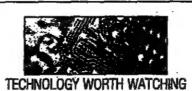
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Farmers tap into river power for irrigation and energy

An environmentally friendly turbine that is powered only by the flow of water, but that can irrigate 5,000 hectares of land, could help small farmers in developing countries, writes John

In the Inclian state of Uttar Pradesh better-off farmers have installed diesel or electric pumps to lift water from rivers and streams to irrigate their crops - but for most the cost of fuel is too

Mangai Singh, e local farmer, has harnessed the natural flow of a river near his village to lift water for irrigation, and also to provide a source of energy for other purposes.

The Mangat Water Wheel Turbine Pump is built from locally available materials and requires no diesel or alectricity to operate; its only source of energy is a fast flow of water,

Even for farmers who can afford fuel, the Mangal pump is a considerable ntage - especially in remote areas where upplies can be ematic The system uses either

diameter, which are installed on a fast-flowing river and connected to gears. Where the whoel hits the water, the water needs to be 1m deep; this can be achieved by low-cost check dams if sarv. The water moves the wheel fast enough to drive a centrifugal pump via

the gears. The pump draws water from a reservoir, which must also be created for the system to work, and a pipe connected to the nump carries the water up to Okm to the fields. Operating costs are

fuel-driven pumps. Excess nower can be used for agricultural tasks such as operating a flour mill, sugar cane crushing, and threshing and expelling oil. The development of the burbine won Mr Singh an

negligible and energy

high, claims Mr Singh, who

says the amount of water

is much greater than with

lifted for irrigation purposes

from the United Nations International Fund for Agricultural Development. The turbine was shown at a 284 123, India.

recent exhibition of technology at an Ifad orice is about Rs500,000 (\$13,000) and Mr Singh believes the simple design is suitable for other parts of the developing world. Shantanu Mathur, Had technical adviser, says the cost "could be significantly reduced as we lack up the

scale", and that a single turbine could serve several

Mangal Singh, Bhallonliodh, Block Bar, Dist. Lelltpur, U.P.



The Mangai water pump lifts water for irrigation and provides another energy source

IN BRIEF

Cheap buckyballs may pave way to commercial use

US researchers have achieved a ten-fold reduction in the cost of making buckybells the football-shaped carbon molecules identified in 1985. Buckyballs, also called

fullerenes, are usually made using a labour-intensive, carbon-arc process that costs between \$1000 (2600) and \$2000 for each pound of the chemicals produced, TDA Research, based in Colorado, has designed a machine that uses a continuous combustion process, cutting the cost to \$100-\$200 a pound and allowing the production of a

ton or more a day. Overcoming the problems of cost and availability may pave the way to commercialising buckybells. TDA Research, addressing the American

Chemical Society in Dallas this week, said that the first uses of buckyballs could be in medical applications that exploit their anti-oxidant properties. TDA Research; 12345 W 52nd

Avenue, Wheat Ridge Co. USA 80033; http:// www.tds.com/

Golf balls that go where you want

Golf club makers sometimes use a technique called perimeter weighting - moving the weight from the centre of a club to the outside - to make woods and Irons that are more forgiving.

Top-Fitte, a golf equipment manufacturer owned by Spalding Sports, has adapted the principle to make a parimeter weighted golf ball. The weight of the ball was moved from the core to the outside of the ball. It was

given extra strength by adding layer of titanium just below the surface. This increases the ball's moment of inertia to help bring off-centre shots back to the target.

The balls were produced to enhance the performance of two brands of drivers, made by Callaway and Taylor Made. They cost about \$60 a dozen. Spalding Sports (UK): UK, tel (0)1964 781672; fax (0)1954

'Superacid' breakthrough

Chemists in the US have developed a new variety of superacids", which have potential applications in fuel cell technology and the chemical and petroleum industries.

Superacids - defined as being stronger than pure sulphuric acid - have important applications as

catalysts because, untike ordinary acids, they can need with hydrocarbons such as petroleum oil.

They work by breaking hydrocarbons into highly eactive ions that can then break down numerous other compounds. But superacids are usually very difficult to use because the negatively-charged anion swiftly reacts with the positively-charged cation.

Researchers at the University of Southern California have got round this problem with the discovery of an exceptionally inert anion. This anion, which is called a carborane, could be the basis for a new generation of superacids that are easier to use than their predecessors. University of Southern

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Vanessa Houlder

GHAY WALL

Scorsese's homage to serenity

Nigel Andrews finds beauty and violence mix well in 'Kundun'

in the eastern hemisphere, violence and beauty are sworn companions. Only riffle through your nearest pocket encyclopedia, as I did idly the other day. "Koala", the cuddly-but-fierce eastern Australian marsupial, sits next but one to "Kobe", the scenic but devastated Japanese town. And between the two comes "koan", the Zen Buddhist term for an instructional riddle or para-

Here is a cinematic koop. Why at the midpoint of Martin Scorsese's Kundun - a film on those very themes of beauty and violence - does one develop a sneaking passion to see it again even though one hasn't been enjoying it?

As a popcorn-reared westerner I warmed to the film the moment the People's Army marched into Tibet. Your Holiness, the Chinese have invaded," someone alerts the Dalai Lama, whereupon the entire British press corps began to sit up. Before that, we had been swimming through beauty, endless beauty. Scorsese does nothing by halves. When the director of Goodfellos hangs up his machineguns, he goes straight for the Tantric screnity.

For an hour, Kundun is so thick with inaction that we are fooled into believing father. nothing is happening. Four consecutive non-professional actors play Tensin Gyatso, the true-life child picked in 1937 as the 14th incarnation of the Dalai Lama, as he grows from infant to boy, while, we spectators feel

fixed on an eternal wheel of wine-red Tibetan robes, yellow-golden light, rainbowcoloured sand paintings and infinite-recurrence Philip Glass music.

In that first hour, we have a terrible fear. Is this going to be Scorsese's Amistad? A month after Spielberg's PC magnum opus, will gorgeous sound and imagery once more be yoked to sanctimonious historical hind-

But Kundun's humanising, dramatic second half makes us want to go right back to

KUNDUN Martin Scorsese

ULEE'S GOLD Victor Nunez

MOUSEHUNT Gore Verbinski

SPHERE Barry Levinson

OSCAR AND LUCINDA

the first, These later scenes

Gillian Armstrong

do not just have the power of pages torn from visceral history: the sand-goggled Chinese army tramping through desert miasmas, the tête-à-tête between Mao and the Dalai Lama (funny, poker-faced, horrible), the mountaintop funeral of the Dalai's

These later, stronger tableaux reswaken themes and motifs that lay dormant - or our responses did - in the film's early half. Death, beauty, desecration, redescription. Knowing he cannot convey every minutia of Thou Buddhist raligion and philos other



ophy, Scorsese with screen-writer Melissa Mathison (of E.T.) uses metaphors and parallelisms. So the visionary yearning of the Lama and his monks is translated as literal "seeing". The film makes play with spectacles, telescopes and, in early scenes, low or tilted child'sviews of the looming, encroaching adults. Those views, in turn, prefigure the grimmer encroachments of the Maoist invasion.

In the Buddhist sand paintings, delicate and intricate, we see the fragility of a people's way of life; though mandala is of Scorsese's own creation. In one shot the camera rises up, up, up above the standing figure of crimson sea of slain monks around him. It is like Gone With The Wind's famous shot of the Atlanta dead, refigured for an Oriental sense of epochal doom.

quietly heartstopping ones. For Kundum bears witness to a society that doesn't require the tripwires of melodramatic sensation, the "And thens?" and "What nexts?" The most touching moment in the film comes when the Dalai Lama hears the aggressive dinning of a Maoist patriotic song on the street. They have taken away our silence," he says.

This is a world that, for all its own dictatorial dogmas and theocratic flats, at least asserted a life in which the exercise of thought and love the film's most dramatic of beauty had space and peace in which to flourish.

Ulee's Gold is about the redemption of a beekeeper. the Dalai Lama to reveal a No one can hide away for ever, says writer-director Victor Nunez (of Ruby In Paradise), not even an emotionally bruised Vietnam veteran (Peter Fonda) who lives in darkest Florida tend-Though there are few ing insects and two grandshowstopping daughters. The world will

moments, there are several break in, as worlds do. So enter Fonda's drug-deranged daughter-in-law plus two crooks looking for his con-vict son's stashed loot.

It ends in tears, but up to then it is more yawns. Fonda earned an Oscar nomination for his stoically weathered apiarist. His lean, subtly reactive parcelling out of emotions is exactly right. But all around him the clichés swarm, right up to a corny thieves-fall-out finale in a spooky swamp.

Mousehunt and Sphere share the week's prize for "Unusual Twist on an Old Dark House Theme". The first spends 30 minutes promising happy delirium as Nathan Lane and Lee Evans play semi-bankrupt brothers trying to chase a mouse from their heirloom mansion. The animal outwits everything and everyone. from a roomful of canapébaited traps to a killer moggy called Catzilla, via Christopher Walken's deranged pest controller.

Then the script tires and so does ex-TV commercials director Gore Verbinski (the man who brought you those canyon-leaping Nikes). Though things rally for a final effusion, with Evans doing a fine St Vitus party piece as a man with rodentinvaded trousers, the film is not quite the mouse-genre

Citizen Kane it first looked. In Sphere, Dustin Hoffman. Sharon Stone and Samuel L. Jackson dive to the sea-bed to make sense of an old Michael Crichton novel. It is more than the audience can do, as a mysterious sunken spaceship sends out hallucinations ranging from fanged sea-snakes to cloned

research colleagues. Trapped in their deep-sea craft, the cast emote and gesticulate like mad as if suffering decompression at the Actors Studio. What started out as an improbable project for director Barry Levinson (Diner, Rain Man) ends up as an impossible one. But then probably no one could tude.

have made sense of a film that resembles 20,000 Leagues Under The Sea reworked by Jean-Paul Sartre.

The scenery is gorgeous in Oscar And Lucinda, directed by Gillian Armstrong from Peter Carey's Booker Prizewinning novel. The glass church floats down the river as if dreamed up by Werner Herzog. And the story of a mildly mad pilgrim priest (Ralph Fiennes) and his architectural dream reaches parts of Australia untouched by travelogues. Not just rivers but vast heaving flanks of green mountain-range or forests speared by magical sunlight

The actors cannot quite keep up. Fiennes strains every mystical sinew as the pipe-dreaming Plymouth Brother - but it seems a strain. Less would have been more. And the fine Cate Blanchett is lost in the story's increasingly ineluctable backwash of poetic beauti-

others have a more poetic

dazzle: Larry: "Have you

seen a human heart? It looks

like a fist wrapped in blood."

The mixture of slickness and

rawness, of poised veneer

and psychological urgency.

Closer is about our need

both to open ourselves truth-

fully to those we love and to

elude them. Now we need

our lovers to be painfully

honest, now we need them to

is the play's very essence.

requires utmost clarity. John Bimson, the RPO's long-serving principal horn. surmounted the concerto's technical hurdles with tact if not with flying colours. Instead of the usual extrovert, go-for-bust approach. Bimson stressed Mozartian fluency and mellow warmth

For Zarathustra, the orchestra pulled out the stops, and Sinopoli was in seventh heaven. This is the kind of shameless, shapeless music in which he excels and for which the copious acoustic of the Albert Hall is ideal. Sinopoli rammed home the contrasts between robust Technicolor and nocturnal spirit, and the RPO's excellent woodwinds were clearly out to enjoy themselves. The strings sounded rich and incisive, the brass were immaculately tuned and there was plenty of detail to savour: on this form, the RPO is as good as any other London orchestra. If only it

Voyage round the heart and/or "poorly character- Marber's characters are mid- doing so), Alice knows dis-

THEATRE

ALASTAIR MACAULAY

Closer Lyric Theatre

The thrill of Patrick Marber's 1997 play Closer has a very strange tension in it. On one hand, its four characters sound recognisably and naturalistically "now" in each line they speak: f-words and c-words abound, as does intense talk of sex and of life today in London and New York. On the other hand, the drama that develops hetween them feels far from naturalistic: it is brilliantly polished, rhythmically strict, with a mordant wit that reminds me of that most classical dramatist, Recine.

Such a play is not to all tastes. Since its National Theatre premiere last May, I have met a few people who object to it in small or large ways. "Not real enough"

ised" seem to be the main . gist of their objections. These are fair points, save that they miss the point, the same objections could be levelled at Aeschylus or Racine. Closer seems to probe deeper than individual character; it charts some of the most ambiguous areas of emotional dependence and independence, and of the human need both to be known and to be unknowable, areas where very different people can find them-

selves alarmingly alike. It should be seen, and should be talked about; the fact that it has just opened in the West End is very good news. Marber has, I believe, drawn the dramatic idea of Closer from Racine's Andromaque. A loves B, B loves C, C loves D. However, when C decides instead to marry B, A's suffering is extreme. But, whereas Racine's char-

Marber's drama is on a domestic scale, and yet he develops it with classical precision, plotting his quartet of characters - in a series of scenes set over several years - with interconnections yet more intricate than Racine's, You see, in Scene One, the apparently Edenic innocence with which Alice meets both Dan and Larry; by Scene Two, not only is Dan living happily with Alice, but, on meeting Anna, he is at once needing to pursue her too; and it is no friend who tells you how, in Scenes Three and Four, Dan

and so back again. The play's characters are heterosexual but it touches superbly, particularly with Dan and Alice, on sexual ambiguity. Dan knows, disarmingly, how to express acters were royal, three of female sexuality (and enjoys

sets Larry up to meet Anna.

And so forth, and so around,

dle-class, one working-class, armingly that her girlish appeal to men is in fact partly boyish. Dan and Larry, as they become variously involved with Alice and Anna, develop a highly complex competitiveness.

From Scene Three on. Marber has planted in our heads the suggestion that Dan is in fact imagining making love to Larry, and it is a suggestion that, never realised, haunts the sexual power politics of the play. Meanwhile it is the womanly Anna who best expresses. with deadly wit, a woman's need for sexual love and, at the same time, her awareness of the problems of being encumbered with any man.

This play is both actorchallenging, and has been exceptionally well played on each occasion I have seen it. Liza Walker still plays the role of Alice with perfect lost-waif, street-wise allure, think, the best Dan to date, bleak irony of Beckett, and



Neil Pearson and Frances Barber in 'Closer

but it is fascinating to see how much of the drama seems to change with each change of cast in the other now inherits the role of Anna. Although at a couple of moments her timing is too neat, the part fits her like a

urbane and boyish, assured and immature; and Neil Pearson's Larry - funny, virile and vulnerable - rounds friendly and actor- three roles. Frances Barber off the quartet to something close to perfection. Closer lives in the line, and

sometimes its every line comes like a new turn in the glove. Lloyd Owen is, I plot. Some lines have the

spare us with comforting lies. Here we need to reveal to them our whole hearts, there we prove to them that, to them least of all, we can never be fully known.

Just as we think Closer is drawing to a conclusion in Act Two, its plot accelerates with surprising scenes and plot-twists. And Alice, the character we thought the most open and elusive of all, proves to have been the most mysterious. Do we ever really get closer to people? Do they ever get closer to us? How much closer do we want them to be to us? A superlative achievement.

Shaftesbury Ave. London

without shame MUSIC andrew Clark

Return

Enseppe Sinopoli and the Roya

In the four years since Giuseppe Sinopoli last conducted in London, his career has slumped, while the fortunes of the Philharmonia, of which he was music director for 10 years, have steadily risen. Clearly, there was no love lost between them, because the orchestra has never invited him back. and Sinopoli has aired his views about UK plc at every opportunity. In an interview with the German newspaper Welt am Sonntag, he once summarised the English as 'arrogant and miserable", and said he was glad to see the back of them. It takes a certain amount

of cheek to make such comments and then turn up on London's doorstep. But beggars can't be choosers. Sinopoli was back on Monday to make his debut with the orchestra currently lying bottom of London's league table, the Royal Philharmonic, and at the worst venue, the Royal Albert Hall. Having been comprehen-sively dumped on from afar, the "arrogant and miserable" English, I am happy to report, did not respond in kind. There was a reasonably good turnout for Sinopoli's all-Strauss concert, and he was politely received. The programme, compris-

ing Metamorphosen, the First Horn Concerto and Also sprach Zarathustra, underlined how little Strauss changed in 60 years of creative life. Metamorphosen did not make the best start. There is no reason why 23 solo strings should not make an impact in the vault-like ses of the Albert Hall. Thanks to Sinopoli's wildly fluctuating tempos, however, this public act of mourning for Germany's war-bombed cities sounded alternately apologetic and celebratory, with muddled textures at the very places where Strauss's baroque counterpoint

- a Falstaffian response to the youthful exuberance of the music.

could play like this all the

INTERNATIONAL

Arts Guide

AMSTERDAM

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DANCE Tel: 31-20-551 8911 **Dutch National Ballet: Romeo and** Juliet. Rudi van Dentzig's 1967 version, created for the DNB and sat to Prokofiev's score. With sets and costumes by Toer van Schayk; Apr 2, 3, 4, 5, 7

EXHIBITIONS Van Gogh Museum Tel: 31-20-570 5200 Utagawa Kuniyoshi (1797-1881): Heroes and Ghosts. Survey of work by one of Japan's leading 19th century printmakers, includes more than 160 prints, paintings and drawings. Landscapes and erotic subjects are featured alongside the heroic and supernatural prints which made the

artist's name; ends on Sunday eds Opers, Het Tel: 31-20-551 8911 Wozzeck: by Barg, Wim Trompert directs a revival of With Decker's 1994 production, with designs by

Wolfgang Gussman. With the Netherlands Philhermonic conducted by Hertmut Haenchen;

BERGAMO EXHIBITIOS nia Carrari

Lorenzo Lotto: Rediscovered Master of the Renaissance, 50 paintings, many of them on loan from churches and museums: from today until Jun 28, then transferring to Paris

BERLIN DANCE

Steatsoper unter den Linden Tal: 49-30-2035 4555 www.staatsoper-bertin.org Tanzstunden: ballet triple bill, to music by Henze. Le Disperazioni del Signor Pulcinella, with choreography and sets by Dieer Heiticamp; Le Fils de l'Air ou l'Enfant Changé en Jeune Homme, in a staging by Henze with choregraphy by Marek Rozycki; and Labyrinth, by Mark Baldwin; Apr 2, 4

OPERA Staatsoper unter den Linden Tel: 49-30-2035 4555 vw.staatsoper-beriin.ord Die Meistersinger von Nürnberg: by Wagner, Harry Kupfer's new production is conducted by Daniel Barenboim/Sebastian Welgle; Apr 5

BOLOGNA OPERA Testro Comunale Tel: 39-51-529 999 www.nettuno.it/bo/teatrocomunale Don Carlo: by Verdi. Co-production with the Grand Théâtre de Genève, conducted by Eliahu Inbal in a staging by Andrei Servan; Apr

LAUSANNE CONCERTS Théâtre de Besulieu Tel: 41-21-643 2211 Orchestre de la Suisse Romande: conducted by Heinz Wallberg in works by Hindemith, Schumann and Brahms; Apr 2

LISBON CONCERTS 100 Days Festival, Expo '98 Portuguese Symphony Orchestra: programme of 20th century works; Main Auditorium, Centro Cultural de Belém; Apr 7

LONDON CONCERTS Royal Festival Hall Tel: 44-171-960 4242 Philharmonia Orchestra: conducted by Leonard Station in works by Rimsky-Korsakov, Prokofiev and Rachmaninov. With piano soloist Nikolai Lugansky; Apr 2 London Philhermonic Orchestra:

conducted by Ingo Metzmacher in works by Debussy, Turnage and Stravinsky. With saxophonist Martin Robertson; Apr 3 BBC Symphony Orchestra: conducted by Jukka-Pekka Saraste in the UK premiers of Per Norgard's Symphony No. 2, and works by Arvo Part and Sibelius.

With the Hilliard Ensemble, plano soloist Leon McCawley and the BBC Symphony Chorus; Apr 4 EXHIBITIONS

Hayward Gallery Tel: 44-171-261 0127 www.hayward-gallery.org.uk
• Francis Bacon (1909-1992); The Human Body, Brings together important works involving the human figure dating from 1945 to the mid 1980s; ends on Sunday Henri Cartier-Bresson: Europeans. Exploring changes from the 1930s to the 1970s, through the eves of the photographer; ends on Sunday

OPERA English National Opera, London Tel: 44-171-632 8300 The Tales of Hoffman: by Offenbach. New production by Graham Vick, designed by Tobias Hohelsel and conducted by Paul Daniel/William Lacey. Cast includes John Tomlinson; Apr 3

CONCERTS Easter Festival Tel: 41-41-226 4480 www.LucemeMusic.ch/ Orchestra of the Age of Enlightenment: conducted by Frans Brüggen in works by Bach. With soprano Lynne Dawson; Jesuitenkirche; Apr 2 Munich Chamber Orchestra: conducted by Karl-Friedrich Beringer, with the Windsbache Knabenchor, in Bach's Mass in B minor, Jesuitenkirche; Apr 3 The English Concert: Trevor

LUCERNE

Pinnock conducts Bach's St. John Passion, with soloists including tenor lan Bostridge; Jesuitenkirche; Apr 4

the violinist of works by Bach; Franziskanerkirche; Apr 4 St. Matthew Passion: conducted by Alois Koch. With singers including the Luceme Music College and Choral Academy; Jesuitenkirche; Apr 5

Thomas Zehetmair: recital by

LYON EXHIBITION Musée des Beaux-Arts Tel: 33-4-7210 1740 Matisse: 20 paintings and 40 drawings and sculptures from the collection of the Musée National d'Art Moderne, from the period 1900-1953; from today until Jun 28

MILAN **OPERA** Teatro alla Scala Tel: 39-2-88791 www.lascala.mllano.it Linda di Chamounix; by Donizetti. Co-production with Vlenna Staatsoper conducted by Roberto Abbado in a staging by August Everding: Apr 3

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Ravel, Barber and Stravinsky; Apr 2, 3 Rundfunkorchester des

Bayerischen Rundfunks: conducted by Garcia Navarro in extracts from operas by composers including Puccini and Wagner. With soprano Gabriele Schnaut: Apr 5

NEW YORK OPERA Metropolitan Opera, Lincoln Center Tel: 1-212-362 6000 www.metopera.org Lohengrin: by Wagner. New production by Robert Wilson, with

costumes by Frida Parmegglani;

Apr 2

New York City Opera, New York State Theater Tel: 1-212-870 5570 www.nycopera.com Emmeline: premiered in Santa Fe in 1996, Tobias Picker's opera Is presented here in the same production by Francesca Zambello, with sets by Robert Israel. Based on Judith Rossner's novel, J.D. McClatchy's libretto is a version of the Oedipus myth set in New England. The cast includes Patricla

PARIS CONCERT Salle Pievel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Yuri Ahronovitch in works by Weber, Bruch and Dvorák, Apr 2

Racette and the conductor is

George Manahan; Apr 4

ROME **EXHIBITION**

Palazzo delle Esposizioni Tel: 39-6-474 5903 Minimalia: display of works by contemporary Italian artists, selected by critic Achille Bonito Oliva; ends on Monday

ROTTERDAM EXHIBITIONS Kunsthai Tel: 31-10-440 0300 Henriette Ronner-Knip (1821-1909); Cat Paintings from the Belle Epoque. Selection of works by the painter of cats, who was the first woman admitted to the Arti et Amicitiae society; ends on Sunday

TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today Update

05:07: 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

Business/Market Reporter

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

The argument about

"stakeholder pensions"

relates to a minority who

have slipped through the

net, for example, because

their earnings are below the

Serps limit, or they are self-

employed. In fact the UK is

gradually moving towards a

three-step system consisting

of a basic state pension. a

compulsory earnings related

supplement and a voluntary

The issue of compulsion is

different from the question

of whether schemes should

be "funded", with which it is

often confused. As far as the

accumulation of assets by a

from the repayment of national debt from a budget

surplus. This is a point made

Private-sector schemes are

benefits of such funding can

by Patrick Minford in the

Affairs.

current issue of Economic

normally funded. But the

be exaggerated. The much

praised Chilean pensions

savings accounts have

enjoyed an average real

been lucky in having

world equity markets.

run returns would be

somewhere between the

underlying 2 per cent or 3

per cent growth rate of real

GDP experienced by the US

and Britain and say 4 per

emerging economies. (The

latter was indeed the rate

expected by the framers of

Higher returns can occur

for temporary periods - for

profits in national income is

instance if the share of

rising, a process which

cannot go on indefinitely.

There is no undiscovered

state other than the hard

slog of rationalising taxes

Stuart Mill Institute, I

Whitehall Place, London

"third way" for the welfare

the Chileen scheme.)

cent in some of the safer

the longer run.

launched its scheme at a

time of unusual boom in

Equities cannot hope to

grow at that sort of rate in

A safer guess about long

return of 12 per cent since

they began in 1981. Chile has

state fund is no different

state sector goes, the



SAMUEL BRITTAN **ECONOMIC VIEWPOINT**

A problem shared

It is questionable whether reform of the UK's welfare benefits presents the problem that most people suppose

much-heralded policy ideas on reforming the welfare state did not contain a single table to enable one to assess the size of the problem with which it was supposed to be dealing. Nor were the Treasury Budget documents much more helpful. Nevertheless, here are some orders of magnitudes.

The UK gross domestic to about £800bn. A little over £300bn is represented by public expenditure. And of that total roughly £200bn will have been devoted to the welfare state. More than £80bn is devoted to health and education combined. and nearly £100bn to cash benefits for social security.

Everyone (apart from a few saints) would like to receive more from the state and pay less in taxes and

But where is the special problem about social security cash benefits? The sums in question amount to about one-eighth of national income. And in contrast to the rest of public spending, they do not interfere with the ability of citizens to spend their income in their own way. They involve a re-allocation of claims to resources among citizens.

Social security cash benefits do raise a financing problem in many countries. As the population ages in the next century, there will be a contribution gap in social security funds in France and Germany amounting to 3 or 3% per cent of GDP, according to International Monetary Fund estimates. For the UK the gap is negligible, amounting to only 0.1 per cent of GDP. The UK has been spared this problem partly because of demographic good luck and partly because of the

reforms by the Thatcher government, especially the decision to index benefits to element. As a Chinese sage

remarked: "What the poor

There is an illusion about

the benefits burden. Many of

lack is money.

the recipients also

tirect and National

contribute to the annual

£130bn raised in personal

result is that a lot of cash

flows are simply "churned"

inflows and outflows were

reduced by perhaps half.

Elements of formal

negative income tax are

A further step would be

transformed into a tax

credit. A larger step still

of former Labour leader

already involved in the new

working families tax credit.

taken if child benefits were

would be to revive the plan

John Smith's Social Justice

Commission to guarantee a minimum pension income by

selectively topping up the

have insufficient means.

should indeed be able to

state pensions of those who

A modern affluent society

by the same people. If

in the table might be

that is paid and received

offset, the net burden shown

Insurance contributions. The

inflation, not earnings. An obvious reform lies in adjusting the official retirement age. As the second table shows, an Englishman of 65 can expect to live to almost 80, three years longer than when the postwar welfare state was established. A woman of that age can expect to live an extra four years. If the retirement age were indexed to life expectancy, the alarming deficit projections in continental Europe would go and UK policymakers would not have to worry so much about a skimpy state pension. Yet I could not find the issue discussed among the government's ideas.

Critics can legitimately ask, as does Tony Blair, the prime minister, why the £100bn spent on cash benefits has not done more to reduce poverty. Some of the reasons for conspicuous poverty are not related to social security and have more to do with patterns of living and education. But there is a strong financial

E bu	1997-96 estimates	% of local		
Sidenty people Long-come sick & disabled	2.01 23.91	44.2 25.1		
Short-term sick Family	1.21 18.74	1.3 19.6		
Unemployed people Widows and others	7.16 2.24	7.5 2.1		
Total .	95,73			

Years			· ·	. Within			
		 	At tirps	Age 65	AL	birth	Age 85
1841			40.2	10.9		41	11.5
1950-52	٠.	٠.	85.4	11.7		71,5	14.3
1993-95			77,1	14.6	·	78,4	18.3

But it is extremely difficult to see how poverty can be tackled without income related payments of one kind or another.

Just as everyone has to undergo a means test for income tax. so a means test is needed for benefits. Such a means test could and should be made to look more like that administered by the tax inspector and less like a social security inquisition.

If cash benefits encourage a dependency culture, so surely should the ability to live on private investment income, which is a prominent feature of modern capitalist society, although

few talk about it.

My own view is almost the opposite of many of the o-called reformers. I see no objection to cash transfers to the less well-off, limited only by the generosity of their fellow citizens. But it is far from axiomatic that an ever greater proportion of citizens' incomes should be taxed away to provide physical services such as health and education.*

There is no need to pretend that education and health are just like any as food and holidays. Their special features have led to state involvement in nearly all countries.

But is it really too much to expect citizens to pay out of their own pockets for an increasing proportion of routine non-catastrophic medical expenditure? Or to help finance educational improvements which as parents they want? Behind state expenditure on education and health is not just a concern for poverty or even equality but a desire

that we should all undergo

the same experiences as a

supposed badge of citizenship. Too much of the welfare state discussion turns on the pensions issue. The argument between the voluntary and the compulsory approach has already been largely settled. and benefit. Employees are expected *This argument is elaborated in Towards A Humane either to participate in the State Earnings Related Individualism, £5.75, John Pension Scheme (Serps), which provides a supplementary pension equivalent to 20 per cent of

earnings, or to belong to a private scheme at least as

SWIA 2HE samuel.brittan@ft.com

LETTERS TO THE EDITOR

IMF should publicly warn countries that give it cause for concern

deputy managing director of the International Monetary Fund, outlined five suggesions to redesign the architecture of the international monetary system ("IMF and crisis prevention", March 30). They include: more timely, accurate and comprehensive data, better surveillance of policies, a strengthening of domestic financial systems, an improved opera-tion of national capital markets, and prudent liberalisation of countries' capital accounts. There should be

no objections with these.

From Professor Ira Sohn.

Less defensible is the Sir, Stanley Fischer, first IMF's continued rejuctance to reveal publicly lis concerns about country policies without the permission of the country involved, a point highlighted by Robert Chote in an article which appeared the same day ("Role of surveillance and transparency

The IMF faces a choice. On the one hand, it can continue to diagnose, treat and prevent (economic and financial) diseases as private-practice physician, maintaining the strict patient-doctor confidentiality privilege. Or, on the other hand, more in con-

Less defensible is the cert with a global economy, that many "illnesses" seemingly restricted to a single country (or group of potential threats to "public health". An appropriate and responsible practice would be to issue early public warpings that are firmly supported by facts garnered from the proposed new mon-storing guidelines.

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ira Sohn. professor of finance, Montclair State University. Upper Montelair. New Jersey 07048, US

Case against Turkey is not convincing

From Professor S.R. Sonyel. and the state is faced with is it not challenging, for Sir, James Moorhouse terrorism - for example, in the UK (IRA terrorism) and the transfers and archaes for the UK (IRA terrorism) and the transfers for the UK (IRA terrorism) and the state is faced with its it not challenging, for example, Greece, one of its transfers. unfair and unconvincing in his claims that Turkey "is not a liberal democracy", citing three disqualifications for its membership of the European Union, These call for comment. First, the Islamic Welfare party was banned under the Turkish constitution by the constitutional court and not by the those who would like to see army. This was a constitu-

tional act. Second, even in most lib-eral countries, human rights identity as a home for free do not function normally and democratic nations", as

Spain (ETA terrorism).

an independent judiciary and rule of law, which, under normal circumstances, are implemented. But Turkey is faced with a ruthless terror organisation, unfortunately encouraged, and even supported, by

when there is an emergency Mr Moorhouse claims, why London WIA 47L, UK

cies and constitution dis-Third, Turkey does have criminating against, and n independent judiciary abusing the human rights of its minorities? The Turks of

Turkey dismembered. If the EU is so meticulous

allowed to elect their Mosiem religious leader (Multi) who is appointed by the Christian Greek government. Finally, if Turkey is an illiberal state, then why did the EU establish a customs union with it?

Indian government's objectives key factor

From Mr Arjun Mittal. Sir, Your report of the resignation of the industry minister in the Indian state of Andhra Pradesh (Asia-Pacific News Digest, March vourable view of the new Indian administration. Surely the government's as if they represented party desire to deregulate the

is more important than the resignation of a minister who does not even belong to the central government.

The FT has previously quoted BJP politicians nationalist economic views policy. This they no more do Indian economy, to roll back than some Labour back- 7 Temple Avenue, unnecessary bureaucracy, benchers reflect the UK gov- London ECAY ODA, UK

and to encourage foreign ernment's policy on, for investment in infrastructure example, welfare reform. The FT, it appears, has pre-judged the new government and is giving foreign investors an unreasonably gloomy impression of India.

> senior analyst, Temple-Smith Hilliard.

Number One Southwark Bridge, London SE1 9HL

We are learn to encourage letters from readers worklawds. Letters may be based to +44 171-873 5938 (set tax to "line"), surelifications. Although the production of the produc

The UN and the Private Sector: 'Markets for a better world"

BY KOH A. ANNAN, SECRETARY-GENERAL OF THE UN

In this excernt from a speech to the World Economic Forum, the Secretary-General of the United Nations arrange that the values set out in the UN Charter define the human interest and are a pillar of the global economy.

Peace and prosperity cannot be achleved without partnerships involving governments, international organisations, the business community and civil society. In today's world, we depend on each other. The business of the United Nations involves the businesses of the world.

Technical standard-setting in areas such as aviation, shipping and telecommunications provides the very foundation for international transactions. Our advocacy of human rights nurtures democracy and good governance, two essential weapons in the fight for human freedom and the battle against corruption. Our efforts to eradicate poverty create new markets and new opportunities for growth. Our peacekeeping and emergency relief operations in war-torn nations bring the stability needed to regain the path to long-term development. Our untiring efforts to build societies based on the rule of law promote regulatory consistency and peaceful change. We also help countries to join the international trading system and enact business-friendly legislation.

Business has a compelling interest in the success of this work. Creating wealth, which is business's expertise, and promoting human security in the broadest sense, the UN's main concern, are mutually reinforcing goals. Thriving markets and human security go hand in hand. A world of hunger, poverty and injustices is one in which markets, peace and freedom will never take mot

Globalisation has knit us together and helped generate a sustained period of economic expansion. But is economic integration enough to narrow the widening gap between rich and poor? How can we best integrate developing nations into the global economy? Can markets deal with the negative side effects of globalisation? Can we find ways to cope with the kind of volatility we have seen in Asia and elsewhere, and minimise its impact on

Interdependence is a two-way process. What happens in developing countries affects the developed nations, and vice versa. There are victims and hence ficiaries. There are people who have lifted themselves out of poverty, and

.: Thriving markets and human

security go hand

... in hand

others who remain mired in deprivation. A global marketplace can only work effectively if it is able to address its Inherent shortcomings and contradictions. Market capitalism has no major ideological rival. Its biggest threat is from within itself. If it cannot promote both prosperity and justice, it will not have succeeded.

Global society, if it is to flourish, must also work from shared norms and objectives. Fortunately, the basis of that common understanding already exists; it is found in the United Nations Charter. Freedom, justice and the peaceful resolution of disputes; social progress and better standards of living; equality, tolerance and dignity, these are the universal values set out in the Charter. They define the true human interest. They are also a pillar of the global economy.

Markets do not function in a vacuum. Rather, they arise from a framework of rules and laws, and they respond to signals set by Governments and other institutions. Without rules governing property rights and contracts: without confidence based on the rule of law; with-

degree of equity and transparency, there could be no well-functioning markets. domestic or global. The UN system provides such a global framework - an agreed set of standards and objectives that enjoy worldwide acceptance. A strong United Natious is good for business. The advent of a global economy may

em irresistible and inevitable. To many it has brought great riches. To others it seems exclusionary, exploitative, intrasive and even destructive. We must remember that globalisation has not just happened; it has been the result of deliberate policy choices.

Leaders of Government and business continue to have choices. So let us choose to unite the power of markets with the authority of universal ideals, and to reconcile the creative forces of private entrepreneurship with the needs of the disadvantaged and the requirements of future generations. Let us ensure that prosperity reaches the poor. Let us choose an enlightened way forward towards our ultimate, shared goal; a global marketplace that is open to all and benefits all.

The preceding words are exercise from an address in the LIN Sucretary-General Kali A. Annua at the World 1906. Additional information about the United Nation is population on its internet aire (http://www.up.org) or from the Department of Public Information (United

LA STEWART TOP

FT INTERVIEW KIM DAE-JUNG Dissident to president

t 74. Kim Daejung, South may be one of Asia's oldest leaders, but he will be at the cutting edge of promoting a "new Asia" when he attends a summit meeting of Asian and European countries that begins

in London tomorrow. A critic of the "Asian values" movement. Mr Kim has blamed the region's financial troubles on crony capitalism and corruption. "If we had taken the path of democracy earlier, we could have avoided our current prob-

"We have a lot to learn from Europe such as democracy and economic development should go together hand in hand." Nations that have emphasised economic development at the expense of democracy, he says, have usually failed in the end.

One of Korea's foremost campaigners for democracy, he was iailed, tortured and sentenced to death by the military leaders who ruled the country between 1961 and 1987. He modestly calls the

switch from dissident to president "a big change in terms of environment. I am a little isolated from the outside world, so I have to make adjustment in some ways. In the past when I was opposition leader to criticise was my job and when offering alternatives, I didn't have to be 100 per cent responsible. But now I am in charge of my country. I have to be responsible for all the

includes no longer conducting interviews in English. which he learned as a political exile in the US, because of worries that he might misstate government policy in a

ioreign language He hopes to use his visit to the UK, his first foreign trip since his inauguration a month ago, to persuade his countrymen of the need for economic reform under the \$58.5bn rescue programme from the International Moneary Fund. "The UK went through the same experience as Korea with the IMF and they were successfully able to learn something from the experience.°

He expresses admiration

South Korea's leader tells John Burton what Asians can learn from Europe



minister and argues the two men's policies - marketfriendly social democracy are similar. "Tony Blair is a born politician who is able to harmonise ideals and realities. While retaining the fundamentals of the Labour party, he has been absorbing the positive aspects of Margaret Thatcher's political

Unsurprisingly, Mr Kim is That attention to detail sanguine about the prospects for Korean recovery. "If we don't suffer a shock from outside such as Indonesia or the devaluation of the Chinese currency, our economy will begin growing within the next two years."

But he is no Pollyanna. "We have serious problems such as unemployment with 1.5m workers out of work. And interest rates must be lowered from 20 per cent, which is causing 100 companies to go bankrupt a day along with 10,000 workers losing their jobs daily," With unemployment

expected to reach at least 10 per cent this year against 3 including improving corpoper cent in 1997, Mr Rim acknowledges the danger of ing cross-payment guaranfor Tony Blair, the UK prime social unrest. "If the govern- tees, reducing heavy debts,

ment neglects the unemployment problem, then we could have a backlash," he says. The administration has recently allocated Wons.000bn (\$5.8bn) to deal with the jobless, including efforts to boost meagre social benefits and create job training schemes. These will be financed through bond issues and the sale of shares in state companies. Mr Kim

> ment is prepared to abandon its balanced budget and engage in deficit spending if One of Korea's biggest challenges is to reform its industrial structure, based around large conglomerates, or chaebol. Mr Kim admits the progress of chaebol reform has been fitful, although "It is too early to criticise the chaebol since it is only the beginning. For

the long term, I'm optimistic

also says that his govern-

because they need to restructure to survive." The chaebol have agreed to implement reform measures, rate transparency, abolish-

focusing on core businesses and making family owners responsible for management

But the president emphasises that restructuring will be left to market forces rather than state intervention. He places responsibility on the banks, which have lent generously to the chasbol in the past to enforce tighter credit controls.

Corporate restructuring also means allowing foreign takeovers of Korean companies, which have been previously protected from overseas ownership. "Once a foreign investor makes an investment, it adds to our national wealth," he says. The infusion of foreign capital means we can reduce our dependence on oversess debt. We can learn manage ment techniques. Foreign companies create jobs and

add to our tax base."

He criticises Korean attitudes that view oversess investment by Korean companies as good, but foreign investments in Korea as bad. When Samsung Riectronic opened an electronics plant in England two years ago, the ceremony "was attended by the Queen. If that means colonisation of a country by foreign capital, then how could we expect Her Majesty to attend the ceremony?"

Mr Kim says he is not disappointed that he has to concentrate on economic issues rather than promoting unification with North Korea, which has been one of his strongest ambitions. 'It's not a matter of preference. It's stark reality. To have a better environment in terms of unification with North Korea, we must first save our economy."

But he hopes that economics will also reduce tensions on the Korean peninsula. "We are separating politics from the economy so we can promote co-operation, which we think will be mutually advantageous."

Or mutually destructive. Mr Kim recently ordered the lifting of restrictions on South Korean investments in the North to help save its communist neighbour from collapse. A disaster there, with millions flesing across the border would plunge the south into a new crisis, even if it succeeds in surmounting its current one.

COMMENT & ANALYSIS

Oil: prices and players

Real crude oil price

EDITOR

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FINANCIAL TIMES

FINANCIAL TIMES THURSDAY APRIL 2 1998

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Thursday April 2 1998

Sterling in another world

As the British pound passes turers knew that the authorities another nine-year record against the D-Mark, the cries of pain from the manufacturing sector have become more strident.

This week. Adair Turner, director-general of the Confederation of British Industry, called upon the Bank of England to signal that UK interest rates had reached their peak, and so help to push sterling back to a "more realistic level".

On the same day, the Birming-ham Chamber of Commerce's latest survey showed that manufacturers were losing sales at home and abroad. And yesterday the March survey of purchasing managers confirmed a sharp fall in export orders. This is hardly surprising with sterling now almost 32 per cent above its level at the end of 1995 - even though the competitiveness of UK manufacturers has greatly improved.

During the 1970s and 1980s Britain's exports grew consistently less fast than world trade. But since 1992 they have held their share of an increasing market and did better than expected last year, because of technical improvements and tighter control of wage costs.

That manufacturers are better armoured against the assaults of n strong pound may be a small comfort in the embattled Midlands and the north west. Nevertheless, in the new world of long-term fiscal and inflation targets, there is no escape. Even in the monetarist phase of Margaret may only make the symptoms Thatcher's government, manufac-

could try to do something about the exchange rate if they wanted

That era ended last May when the Bank of England took charge of interest rates, with a duty to control inflation. But although the Bank is not able also to manage the exchange rate, it cannot ignore it. If the price of a credible anti-inflation strategy is loss of jobs in the Midlands, it must be paid. But the price must be min-

this could be done: first by tightening fiscal policy and second by ensuring that monetary policy does not straggle indecisively behind the need for action. The Treasury pointed out this week that it has tightened fiscal policy by about 2 per cent of gross domestic product on a cyclically adjusted basis in recent Budgets. This is probably as much as was politically feasible.

The Bank's monetary policy committee, on the other hand. may prove to have raised interest rates too little and too late. A sharper rise a year ago would have put it in a better position now to accede to the CBI's request. This year the committee has seemed indecisive and divided in the face of continued inflationary pressures. At its meeting next week, it must show that it is made of sterner stuff. Rates may need to go higher still, but the currency markets probebly expect this anyway. Waiting

IMF reform

to reform itself. Recently, the tee of the IMF will meet to discuss ways to improve its economic surveillance. Some of the changes being

supposted, which have been set out in an internal IMF paper, are undoubtedly helpful. More data, particularly on short-term capital flows, must be a good idea. More emphasis on survelllance of the financial sector, rather than of the standard macroeconomic indicators, is also clearly necessary - although it was first proposed back in 1995.

And the internal functioning of the Fund must be improved. The paper mentions instances, for example, where staff did not have sufficient expertise to judge the health of the banking sector.

All this will be uncontroversial. But heated debate is likely on whether the Fund's work should be made more public. It has been suggested that the IMF should give its policy recom-

mendations more force by threatening to go public if a country refuses to follow them. This would prevent a situation like that in Thailand in early 1997. when the Fund was well aware of the dangers but could not per- Asian crisis have been learnt.

But this is unrealistic. Such a public declaration could actually focus has shifted from how it precipitate a crisis. The IMF handled the Asian crists, to how would not - and should not it should prevent the next one. take this risk, and so the threat not be forgotten, as well, that the IMF can be wrong and that countries should sometimes be able to disagree with its advice.

publish more information, whilst stopping short of specific market-

A better balance would be to

sensitive recommendations.

The DMF, as a recipient of confidential information, is not in a position to publish much without consent. But more countries are now choosing to allow the IMF board's conclusions to be published. Brazil was recently one of the first major emerging-market countries to do so. The IMF should encourage this, so that ultimately a refusal to publish would send a bad signal to the markets. The DAF itself must also set a better example, by making its own functioning more trans-

These changes are important. But it is far more important that individual financial institutions make equally serious attempts to improve their own surveillance of the emerging economies, and temper their tendency to imprudent short-term lending. Only then will the lessons from the

The dependency culture

With oil prices low, Simon Kuper, Roula Khalaf and Sander Thoenes wonder whether Opec really stands for the Organisation of Panicked Energy Countries

t takes a lot to get oil profinally shook hands on a deal to cut production, after a seven-hour session in Vienna on Monday night, fear had been the driving force. More than \$100hm of income was at stake. The slide in the oil price since October has been a disaster for

the main producers. Saudi Arabia and Venezuela are classic onecrop economies. It is as if their harvest has just failed. Russia. fran and Indonesia had hoped the production-cutting deal would greatly increase prices – a case of oil on troubled waters. They were disappointed. Last year, a barrel of Brent crude, the benchmark for the oil price, averaged about \$19.30. Yesterday it cost \$14, its brief rally after the deal by the Organisation of Petroleum sided. If the price stays where it is, world export revenues from oil could drop by one-third from last year's \$300hn.

Who will lose out? And where night the losses be most serious? Only Norway, the world's secand largest oil exporter, will suf-fer no immediate pain. The coun-try's projected budget surplus of NKr94bn (£7.4bn) would have gone straight into its Petroleum Fund, which preserves oil income for future generations. The Nor-wegians will continue to be well fed and well clothed," says Daniel Yergin, energy consultant and author. Citizens of other oil prod-

ucing nations may be less lucky. The Gulf states - home to about half the world's proven oil reserves - stand to lose the most money. Their consolation is that the starting point could have been worse. Fiscal balances have improved since the last oil price collapse in the mid-1980s. The past two years of buoyant prices have strengthened foreign exchange reserves. That is true all over the Arab world, even in war-torn Algeria, which has a reserve cushion of over \$8bm. But economic growth in the

Gulf was already low, and spending plans by governments in the region will have to be chopped. "The major problem these countries will face is that they based this year's budgets on oil prices of up to \$15," says Said Al Shaikh, senior economist at Sendi Arabia's National Commercial Bank.

oil revenues last year, was already looking at a larger budget deficit of 3.3 per cent of gross

onventional wisdom in the oil industry has it that weak crude prices hit high-cost producers hardest. This time, it was the world's lowest-cost producers that blinked first. As oil prices headed for 10year lows. Open members struck a deal with Mexico and Norway to cut back production quotas. The price has since recovered, but not by as much as producers had hoped.

Opec and its quota system has skewed the world's oil industry. Oil is cheapest to produce in the Gulf states, which hold about 45 per cent of total reserves. Production costs are as little as \$2 a. barrel, with a further \$1 a barrel to transport oil to market. Even when world prices fell to \$12 recently, many Gulf producers were still earning a handsome profit of as much as \$6 a barrel. Opec's policy of restricting

was assuming a Brent price of at least \$15.30. The Petroleum Finance Company, a Washington consultancy, warns that Saudi economic growth could drop below 1.5 per cent this year, from an average of 4.4 per cent over

the previous two years. Chesper oil will raise the pressure on the region's rulers to do what they promise but do not deliver: to diversify their economies and to reduce state spending and the system of subsidies. Fareed Mohamedi, head of the markets and countries department of the Petroleum Finance Company, says: "The government starts to say, 'I need another \$5bn, I'll sell off the telecoms." Power is devolving down to a different type of animal, the private sector." Gulf governments say they are committed to privatisations, but they are reluctant to let the market dictate what people pay for services. That would grode state montrol.

open to the notion of foreign investment. With prices low and domestic product this year. But to do is to find someone who can because it would raise the domes- J.P. Morgan in London, forecasts

according to Mr Al Shaikh, that help shoulder the risk and bring capital, skills, and access to global markets". Iran, the world's third largest

oil exporter, is the most vulnerable producer. In a dysfunctional economy, 80 per cent of hard currency earnings derive from oil, 20 per cent of people of working age are unemployed, and inflation is running at 50 per cent. The fall in the oil price will make it harder for President Mohammed Khatami, a moderate on social policy, to deliver on his election promises of economic reform. For Mr Khatami, says Mr Mohamedi: "It's the economy, stupid." Outside the Middle East, the

country with most at stake is Venezuela. It has bet heavily on increasing its oil output. "Venezuela, says Maria Kielmas, London-based consultant, "is essentially an oil well". Oil brought the country \$17.50n in revenues last year, or nine-tenths of its export income. Its current account starts from bealthy sur-

tic value of dollar earnings from oll. However, devaluation could put off some of the foreign investors Venezuela has been attracting to help exploit its oil. That would be true in Russia,

the world's second largest oil producer, which exports about onethird of its 6.1m daily barrels. The oil sold at home is partly shielded from the fall in world prices, because domestic prices are lower and relatively stable. But the oil shock comes when the Russian government is struggling with its budget deficit. Russia had projected a deficit of 3 par cent of GDP this year. The forecast was seen as unrealistic from the first, and the oil price slide

has made it seem doubly so. Russian oil exports in 1998 were worth \$12bn, or 14 per cent of total export revenues. Much of that income could be wiped out. In addition, the government may receive far less than the \$2.1bn it is counting on for its 75 per cent importers, a price at current lev-stake in Rosneft, the last big els would cut about 0.4 percentest of exporter with \$48.85m in everywhere are becoming more could balloon, and in an election pushing to change the tax guideyear there will be little desire to-lines for oil companies, to sustain cut spending. A devaluation revenues, However, Arnah Das. volatile, "the most logical thing would be the easy way out, smerging markets strategist at

lower spending, lower growth and a higher deficit, though he says inflation and the real value of the rouble will be stable. Yesterday, Sergei Dubinin, governor of Russia's central bank, said that the rouble's appreciation in real terms should end.

Brent crude two month forward

Indonesia, hit by the most serious economic crisis in 30 years, had expected to gain 20 per cent of this year's budget revenues from oil and gas. It had based its calculation on an oil price of \$17 per barrel. Yesterday it revised that to \$16. The country's one bit of luck is that oil accounts for 20 per cent of exports, down from 70 per cent during the rapid recovery of the 1970s. Not everyone is upset about

the oil price. Some western policymakers are beaming. For the 29 industrialised nations that Economic Co-operation and Development, most of them oil about 0.2 percentage points to economic growth. That would almost make up for the damage to growth expected to be done by

Why Opec blinked first

production has created a huge production premium. Profit margins for the most efficient producers are staggering. Last year, Saudi Arabia produced more than 8m barrels a day, for which it received an average of more than \$17 per barrel. Yet its overall production costs were just \$3 or so a barrel.

With such an enviable cost hase it was assumed that the Gulf states could outlast other producers if it came to a price war. But no one fully appreciated the degree to which many low-cost producers were dependent on oil revenues to finance their blouded civil services and cradle-to-grave welfare systems. One of Opec's sharpest dilemmas is that its quota policy has

stimulated intense competition from producers outside the exporters' group. With many Opec states off-limits until recently to international investment, oil companies have dollars in higher-cost oil fields in non-Opec countries.

Alaska's North Slope and Europe's North Sea are often viewed as among the most expensive places to develop off fields. That was certainly the case in the 1970s when they were first developed. But operating costs in both areas have fallen sharply in recent years as a result of technical innovation (the ability to drill deeper and extract previously unexploitable

changes and greater geological knowledge. Industry analysts reckon that oil prices would have to slip to \$5 a barrel before they forced many companies to start shutting down unprofitable

At Opec's meeting in Vienna this week, one Gulf Arab delegate acknowledged that it may no longer be possible to squeeze higher-cost producers out of the market. "They simply find a way to lower those costs even further," he despaired. The recent discovery of huge

oil fields off west Africa offers a nestral lesson in modern official economics. Girassol is a giant field in 1.400m of water off Angola. Even though this is

technology, Elf-Aquitaine, the field's French developer, reckons it can develop and operate Girassol for just \$6 a barrel.

Low oil prices may do little to discourage present production. but they might well have an

shelved, this would only start to have an effect on production levels in the next decade. It would certainly do little to solve the problems now facing both Opec and non-Opec producers alike.

Kiev stalemate

The Ukrainian election results make depressing reading. Years of weak government and a state of permanent conflict between a fractious parliament and a well-intentioned but ineffective president have left millions of voters dissatisfied with the postcommunist reality. Nostalgia for the impoverished but guaranteed minimum standards of living offered by the former Soviet regime has grown.

Little wooder under these circumstances that the communists, still the only nationally organised party, should have emerged as the largest single party, albeit with little more than a quarter of the seats. They put themselves forward as the party of protest, and that is what millions of Ukrainian voters did, especially those owed many months' arroars of unpaid wages and pen-

But an election which leaves the communist party in first place in parliament, while more than a third of the electorate voted for the numerous minority parties which failed to leap the four per cent parliamentary entry

hurdle, resolves nothing. Worse still, with President Leonid Kuchma weakened but still at the helm, Ukraine will now find it more difficult to convince foreign investors and the international financial institutions that it has the will to accelerate the pace of privatisation and other

structural reforms. The experience of transition from communism to the market elsewhere in sastern Kurope has demonstrated that those who hesitate on the path to reform, or linger in some halfway house, are condemned to prolonged stagna-tion and declining living standards. That was the fate, for example, of Romania and Bulgaria up to the last elections. It remains the fate of

Countries such as Poland and Hungary, where reformed farmercommunist governments pushed promptly ahead with market reforms, have prospered. In little over a year since the last Bulgarian elections a determined reformist government has managed to attract international backing and foreign investment, and given new heart to its homegrown entrepreneurs.

The best thing about the Ukrainian elections has been the emergence of a new bloc of 114 independent members in the 450 seat parliament. Many are either business people or campaigners on a reformist platform. They promise a welcome injection of new blood and support for any moves to accelerate the pace of reform. The outside world must do all it can to encourage that process. and persuade Ukraine's voters that nostalgia for stagnation is no alternative.

Out of the deep-fat frying pan

replacing Chris Pule, the head of movie marketing sent realing from the Burbank lot last December. Now it has pulled in Brad Ball, who has been flogging quarter-pounders at McDonald's these past three years.

Pola went after only 11 months in the job, though Warner Insisted that his marketing was not being mede a scapegoat for a series of box-office failures as long as a studio boss's cigar.

Bell's time in charge of US marketing at McDonald's has not been without the occasional picke In 1996, there was "the biggest product launch in company history" - the Arch Dekots sandwich, which hasn't become a household name. Last year came the Campaign 55 price-cutting

within three months. Not that it's all cloom: Ball has recently been busy selecting a new leed advertising agency - DDB Needham – and rolling out the current "Did somebody say McDonald's?" campaign.

promotion, which was disched

One thing Warner bosses might not have to work too much about is Bell's title: in his days with Los Angeles ad agency Davis, Ball & Colombatto, he and his partner Mark Davis had an odd way of sharing the company presidency Ball took it on odd-numbered days, Ball said at the time this reflected their general discialn for iob titles – a reasonable sentiment from someone who was once the agency's director of novelties and

OBSERVER

Odd arrangement

Speaking of working on alternate days, It isn't easy to imagine Bank of France governor Jean-Claude Trichet and European Monetary institute chief Wim Duisenburg doing that at the new European Central Bank.

That was the deal touted in Observer's favourite April Fool news story yesterday, in the French financial daily La Tribune. I was at least pleasing to see that the spoof gave Duisenburg the edge: local hero Trichet was to take even-numbered days with Dutchman Duisenberg fronting up the bank on the more numerous

Rain dance

Having caused death and destruction from California to Columbia, El Niño has finally met its match - the Indians of Brazil's Calapo tribe.

With forest fires devastating the northern state of Roceims for the last three months, two shemens, or medicine men, were flown into the capital Boa Vista on Monday to summon rain. The fires, not unusual in the region, have been aggravated by a six-month drought provoked by B Niño.

The sharmans prayed to the god Cororoti and performed a mystical and ancient ritual on the banks of the Rio Branco, the huge river near water that it can be forded in places. Lo and behold, torrential rain poured down for most of Tuesday on the worst affected areas just as United Nations fire experts were arriving to assess the

As the shamans prepared to fly home yesterday to Mato Grosso, in the south of the Amazon region, they delivered a parting shot - if the state government wants the rain to stop, it will have to bring them back again.

damage. More rain is expected.

Playtime

Most annual reports are turgid affairs, unless you're a conscientious analyst or devoted investor. So Cognex Corporation, a teenage Massachusatts-based technology company, came up with an attention-grabbing 1997 annual report in the form of a children's activity book. Observer's copy was even accompanied by a press release signed - by "Andrew and Scott" - in orange and purple

WEEK CITELYON, The report includes puzzles and games and a cut-out paper doll of chief executive Robert Shilkman: Dr Bob to his chums. Under all these wheezes it's still pretty turgid stuff though a close read reveals that quarterly meetings begin with a company salute derived from the classic film comedy The Three

Stooges, and that everyone, including Dr Bob, arrives in costume on Hallowe'en. if reading the company's report eems like hard going, just be profoundly grateful you don't have to work there.

Chilled out Botswana's economic success -

to former President Ketumile Masire's prudent housekeeping as to the careful management of the country's diamond wealth. Observer recalls Masire, who stepped down yesterday after 18 years as leader, calling for a round of soft drinks after a meeting in his office. An embarrassed aide returned empty-handed. "The fridge is locked, and you've got the only key, Mr President." Look after the pennies and the diamonds will

reserves top \$5bn - owes as much

Blue heaven

The US Senate, reflecting the nation's isolationist mood, still refuses to stump up its arrears of United Nations dues, but it seems the UN has some unlikely allies on the Supreme Court.

The justices have declined to hear an appeal by a soldier who received a bad conduct discharge for refusing to wear a UN blue beret while on peacekeeping duty n Macedonia. Just watch those UN lawyers searching for a way of bringing the US budget process

effect on future plans. A number of oil companies in recent months have amounced delays to several projects scheduled for 2000 and beyond. Recently, Shell UK announced that it would postpone several projects in the North Sea, partly because of low oil prices. No large production areas have been cancelled yet. Even if big projects were

Robert Corzine

Financial Times 100 years ago American Impudence Towards

A European Power It is now being recognised that Spain is by no means likely to accept the interference in the affairs of its Cuban colony of President McKinley, The Washington Government has been acting as if it were dealing with the question of dismissing a subordinate official instead of conducting negotiations with a European nation. We are not surprised, accordingly, to find that the Spanish Cabinet has replied with a proper spirit of hauchtiness to the blusterous demands of what is, after all, a raw and untutored republic in the West. Although the misgovernment of Cuba by Spain is undoubted, no calm-thinking man can admit for one single moment the right of an extraneous nation, simply because it lies adjacent to a foreign colony, to dictate sudden and imperious terms to the country to whom that colony

50 years ago

Canadian Workers Earn More Ottawa, April 1. Canadian workers earned 18 per cent more in 1947 than in 1946, the Dominion Bureau of Statistics reports. The increase is explained not only by higher wages, but also by the fact that less working time was lost in 1947 than in 1946.

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THE LEX COLUMN

Corporate sermon

It is hard to disagree with motherhood and apple pie, and yesterday's report to the Organisation for Economic Co-operation and Development on corporate governance falls into this category. Stating that good governance can boost corporate performance is music to the ears of Anglo-Saxon investors. So is the commitment to market-based solutions rather than over-regulation. As for independent directors, rules to protect minority shareholders and more transparent disclosure. those may seem yesterday's battles from a US or UK perspective. But they are still live issues in many OECD countries such as South Korea. Even in countries such as Italy and France, which have been reforming corporate governance, practice still falls short of theory. And the lesson that top executives' remuneration needs to be aligned to performance needs to be learnt

The OECD report also fails to grasp some nettles. For example, it does not express a clear view on whether it is a good idea for companies to have shares with very different voting powers. Nor does it take issue with webs of crossshareholdings that can insulate companies from investor pressure. Another lacuna is takeover rules; trigger points for mandatory bids that were similar across the OECD would be welcome. Fundamentally, though, these changes will come about because investors demand them and companies see it is in their interests, not because codes recon

UK markets

Can one reconcile the FTSE 100 index at 6,000 and sterling at DM3.10? It seems unlikely. Very few strategists believed equities would reach 6,000 by the year end, never mind the end of the first quarter. Even fewer were forecasting sterling at its current levels. So equity prices have sprinted ahead despite a deteriorating earnings outlook. Morgan Stanley calcu-

above DM3, it is not enough to hope that a - frequently viewed as a quasi-cartel with falling pound will resolve the conundrum. its chunky 5 per cent spreads - next? If Still, all is not lost for the bulls. UK equi- the only protection is cost of entry, the ties may have outstripped forecasts, but answer is probably yes, given availability



they have underparkemed European equi-ties and look cheaper on valuation grounds. And while the earnings outlook may be deteriorating, this need not imply more demanding valuations. Indeed, falling inflation and a supportive backdrop in Europe abould bring lower gilt yields, which may offset the earnings

Even so, it is difficult to be bullish about the FTSE's prospects. The combination of sterling strength, fall-out from Asia and alowing UK growth is not adequately factored into forecasts. Weight of money provides support, rather than a reason for further advance. For foreign investors, who must also contemplate waside risk in sterling, caution is especially appropriate.

US underwriting

American investment bankers have never had it so good: a bull market, record underwriting volume and bonus bonanzes. But underwriting spreads are under pressure. Nothing new? True, corporate bond underwriting spreads have been tight for years. But more researchels, 1998 earnings growth for the market could shrink from 7 per cent to 34 per in the high vield market fall of the high viel With sterling looking fairly resilient Chase intensified. Is equity underwriting

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Markets

of capital and eagerness to penetrate this lucrative sector. This leaves one last defence. An unsuccessful bond issue is a minor embarrassment, while a failed equity offering could spell disaster. Thus chief executives have a vested interest in hiring the top performers rather than quibbling over a few basis

But anecdotal evidence of further spread slippage this year suggests current levels may not hold. Top underwriters, though, have a final trick - keeping a higher proportion of shrinking fees for themselves. The losers will be second-tier firms, already struggling to generate sufficlent revenues to justify expensive new infrastructure. Sounds like a recipe for

Private equity

This year should be another cracking one for European private equity deals, as venture capital groups flush with cash pick over the bones thrown up by corporate restructurings. But for the banks, taking on a record amount of acquisition debt, it could be too much of a good thing. Witness the struggle to syndicate the £400m of debt to fund Nomura International's acquisition of William

If the banks are starting to suffer from indigestion, there are also other reasons why they are starting to become more cautious. They are grappling with new debt structures, as tranches are packaged up in more complex ways. Evaluating all the opportunities is stretching the banks' resources. Moreover, venture capital groups are paying more for businesses. A multiple of 12 times operating profits is no longer unusual. Combined with high levels of gearing, say 400 per cent, the more risk-averse banks will get pickier.

This should not lead to a fall-off in private equity acquisitions. The arrangers will work harder at tapping other markets for their venture capital clients. The issuing of high-yield bonds in European currencies is expected to grow fourfold this year. But private equity houses will have to do their bit to tempt the banks, and pay a touch more for their senior debt. They may also have to put in more equity, which will in turn lower potential

PolyGram chief to call for European Oscars

By Alice Rawsthurs to Lundon

The head of Burope's largest film company is to call on the European Commission to launch European ver-sions of the Oscars and Emmys, the US film and television awards.

Michael Kuhn, president of the film division of PolyGram, the Dutch entertainment group that backed Trainspotting and Bean, will unveil his proposals on Monday at a European audiovisual conference.

He will also present proposals for the Commission to help set up a European film school and support a securitised loan scheme similar to those used in Hollywood.

The conference, in Birmingham, England, is organised jointly by the Commission and the UK government's Department of Culture Media and Sport.

The Commission is reviewing its audiovisual policy. Several member states, notably the UK and France, see film and television as sectors with strong economic potential. Mr Kuhn's ideas are already being discussed informally within the

Commission. The European Oscars would be swarded in Cannes, France, at the same time as the annual film festival. The awards would provide a marketing platform for Europe's



The French film left 'Ridicule' was backed by Dutch group PolyGrem

filmmakers and acting talent. Europe's answer to the Emmys, the US television awards, could also be staged in Cannes to coincide with MIP, the television programme mar-

ket held there such spring.

Although the Commission would initially have to fund the awards, Mr Kuhn said the event could swiftly become self-financing, like the Oscars, from the sale of worldwide

broadcasting rights.

The proposed European film school is intended to encourage the next generation of producers and directors to make English-language pictures aimed at an interpational

market. It would also provide management courses for entertainment Mr Kuhn will also say the Com-

mission should set up a securitieed Most big Hollywood studios bave

recently negotiated with banking syndicates access to substantial loans backed by future distribution

PolyGram is in the final stage of negotiating such a deal in the US. However, it is difficult for most European groups to do so because

India's new government seeks to reassure foreign investors

Yashwant Sinha, indig's new finance minister, yesterday sought to assure foreign investors of "continuity" of economic reforms and a "big welcome" for foreign investment in

Mr Sinha said he aimed to take the age to investors in New York and London on a visit this month planned around the annual World Bank/International Monetary Fund meeting in Washington.

In his first interview with a foreign publication since taking office last month, he said he wanted to dispel negative impressions of the new Bharatiya Janata Party-led goveroment's economic nationalist poliwhich include discouraging foreign investment in some sectors.

investment regime which will ensure transparency, speed and which will create a completely hassle-free regime for the foreign investor," he said.

The finance minister said he hoped to deliver his first budget by early June and admitted facing a "fine balancing act" in seeking to control India's high flecal deficit -6.1 per cent of gross domestic prod-uct in the last fiscal year - and to "kickstart" a limping economy through higher spending on infra-

structure and agriculture.
Mr Sinha said the BJP alliance. "favoured" opening the state-owned insurance sector to the Indian pri- not need foreign investment", he vate sector, but "not yet" to foreign

He added that the government would move swiftly on further pub- tively on the basis of this small list."

continue to include international equity offerings as a component of

His message to foreign investors was: "We are not out of another planet, we are not Hindu nationalists as newspapers in the west describe us. We are ready to welcome foreign investors in a very hig way in sectors in which we feel foreign investment has a major role to

The BJP has broadly defined these sectors as including infrastructure and high-technology industries.

While there might also be a "nege tive list" of sectors where "we may added: "We will define everything very, very clearly. But I would plead that we should not be judged nega-



Imports fall sharply, Page 4; Kim Dee-Jung Interview, Page 10

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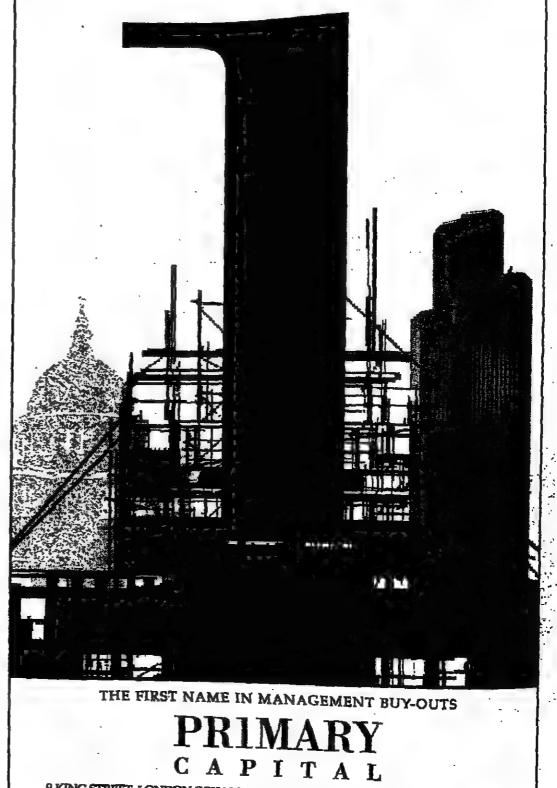
Northern Scandinavia will have some snow showers, and southern Denmark will be wet. The rest of Scandinavia will be dry with spells of surahine. Pain will move east towards the Baltic states, turning to snow over the hills. Western Europe will brighten for a while, but more rain will move ac western parts of France, Portuga and north-west Spain. The Mediterranean will be mostly dry with sunshine, and any showers or thunderstorms towards the Levent will clear, italy may have some

Five-day forecast be wet and windy, then showery

with sunny spells. Central and sestem Europe will be unsettled with rain. The liberien peninaula wil have spells of rain or fine, but Italy will turn showery.



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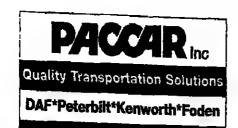
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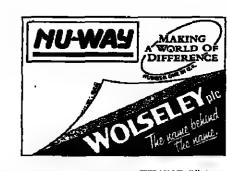


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FINANCIAL TIMES

COMPANIES & MARKETS

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INSIDE

New regime for Italian designer Any young fashion designer needs a little luck, but Valentino Garavani was luckier than most when Elizabeth Taylor strolled into his new couture house in 1959 while shooting Cleopatra in Rome. From that flying start, Valentino has become one of the world's most enduring designers. Now Valentino and Giancarlo Glammetti, his business partner, must adapt to a new regime, following the sale of their company this winter for \$300m to HdP, the Italian industrial conglomerate. Page 17

Harnischfeger hit by Asia crisis



Hamischteger, the ecuipment supplier led by Jeffery Grade (left), has taken an extraordinary battering in recent months. When Mr Grade took over in 1993, Harnischfeger became a global strategy seemed to show how an old-line US manufacturer - the company has been

based in Milwaukee for more than 100 years could reinvent itself for the 21st century. But early last year Hamischfeger was rebuffed in its hostile \$631m bld for Giddings & Lewis, one of the US's biggest machine tool makers. Then the company was hit hard by the Asia economic crisis. Page 14

PNB heavily exposed

Amid all the uncertainties brought on by the Asian crists, one thing is predictable in the Philippines. With each new corporate bankruptcy, Philippine National Bank, the country's second largest, will be heavily exposed. Page 16

Computer centralisation returns In the 1980s, corporations moved from centralised. main-server computer architecture to more flexible

desktop and laptop products. But, says EMC, the Massachusetts-based data storage group, centralisation provides back-ups and greater access to information. Now that systems can instantly be made compatible through intranet and internet technology, nearly all of EMC's clients want to return to a contralised system. Page 15 Battle for control of bus shelters

Automatic public conveniences, roadside poster sites and illuminated bus shelters do not look that exciting at first glance. But the outdoor advertising market is now worth \$18bn a year and is growing fast. That is why More Group, the outdoor advertising company, is at the centre of what promises to be a flerce bid battle between Decaux of France, its arch rivel, and Clear Channel, a US media group. Page 19

Euro euphoria buoys Lisbon The Lisbon stock market, where the SVL 30 Index fited from "euro euphoria". Funda have flooded into equities because of the rapid convergence of European Interest rates to German levels ahead of

the single currency. Page 32

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GEC and Finmeccanica in tie-up

Anglo-Italian partnership is the first sign of consolidation in the European defence industry

By Paul Betts in Milan and Roger Taylor

Britain's General Electric Company and Finmeccanica. the Italian state-controlled industrial and defence conglomerate, have agreed the

The deal will create a 50/50 joint holding company based in the Netherlands that will control the two companies' missile systems, naval systems, radar and command and control activities. These operations, with combined

will be grouped into two separate companies - one Italian, the other British - under the control of the joint holding company.

For the first three years,

Pier Francesco Guarguaglini, managing director of Alenia first stage of their proposed Difesa, Finmeccanica's defence \$3.4bn defence industry partsubsidiary, will be chairman of the holding company and the chief executive will be Peter Brown, head of GEC-Marconi Radar & Defence Systems.

The agreement is seen as sign of consolidation in the European defence industry following the tripartite statement by the German, French and

of the US defence industry. Analysts said they expected GEC to try to increase its stake in the venture in the long term but others warned

cally acceptable to the Italians. The two companies are also negotiating two other proposed joint ventures, one involving avionics and the other guns and armoured vehicles.

Finmeccanica and GEC appear to have concentrated on the missiles and defence systems venture because their activities in these sectors were balanced. GEC-Marconi, GEC's defence arm, is larger than the

response to the consolidation meccanica's guns and armoured vehicles businesses are larger than those of GEC. The plan is for GEC-Marconi

to acquire a minority stake in

Finmeccanica's avionics busithat this might not be politiness, while the Italians would buy a minority stake in GEC-Marconi's smaller guns and armoured vehicles activities.

The three deals would encompass most of GEC's defence operations and a substantial section of the Italian defence industry.

The main GEC-Marconi businesses outside the deal are ship-building and US operations, which the company is keen to expand energy subsidiary with Decthrough acquisition. It has

Zenith Electronics, the last

remaining colour television

terday that it was planning a

financial restructuring that

could lead to "massive dilu-

tion" for its shareholders,

including the LG Group, the

South Korean conglomerate

that is its majority share-

was exploring ways to escape

its deepening cash crisis, a

process that may include seek-

ing court protection from its

The news failed to remove

concerns over the long-term

commitment of LG Group to

supporting the troubled US

manufacturer. Debt rating agencies, including Stan-

dard & Poor's, have besed their

LG issued a short-term life-

line yesterday, and said it was

considering providing

long-term financial support".

The two sides said that LG had

agreed to extend a \$45m

secured credit facility to meet

Zenith's expected cash needs until the end of June. The US

company added that LG had

provided guarantees on more

than \$100m of bank credit

extended to Zenith since

However, despite an expres-

sion of support from LG for

the "strategic direction" that

Zenith was taking, Zenith said

to back its US affiliate.

maker in the US, indicated yes-

Zenith TV maker

in financial revamp

The company added that it sibility of seeking protection

pessimistic view of Zenith's brought in a veteran General

prospects in part on fears that Electric executive to lead a

the economic crisis in Asia turnaround. Jeffrey Gannon,

£5bn. (\$8.4bn) The deal is the first step in

the restructuring and privatisation of Finmeccanica. The Italian conglomerate yesterday reported a L2,350bn (\$1.3bn) loss for 1997 against a loss of L540bn in 1996. The 1997 loss included L1,629bn to cover restructuring.

Finmeccanica is talking to British Aerospace over the possibility of Alexia Aerospa-zio, its aerospace subsidiary, linking with the UK group. Finmeccanica is also negoti-

ating a global partnership for its Ansaldo transport and

it was exploring other ways to

resolve its crisis, including

finding other investors or sell-

and funding its operations

until the end of the year will

require at least \$225m, Zenith

said. It refused to elaborate on

its restructuring plans, except

to say that they included "out-

of-court and in-court" arrange-

ments - a reference to the pos-

from creditors while devising a

restructuring under the guid-

ance of the bankruptcy court.

Zenith said its auditors had

issued a "going concern" quali-

fication in their annual audit,

ny's future depended on its

Zenith's finances comes two

months after the company

chief executive, said that be

expected to announce before

the end of June a restructur-

ing plan that would tackle the

company's financial and opera-

final three months of last year

had fallen to \$348m, down 19

per cent from a year before,

while its after-tax losses

jumped from \$89m to \$156m.

That left it with a net loss for

1997 of \$299m, compared with

Zenith has staked its future

on a new generation of digital

set-top boxes for cable TV and

the arrival in the US of high-

\$178m a year before.

definition television.

Zenith said its sales in the

tional problems.

News of the deterioration in

pointing out that the compa-

ability to raise money.

Restructuring the company

ing "substantial assets".

Europe set to continue following new highs

Bull run in

By Philip Coggan, Markets Editor

European stock markets continued their bull run yesterday in an equities environment described by one broker as "made in heaven".

All-time closing highs were set in Copenhagen, Frankfurt, Helsinki, Madrid, Milan, Paris and Zurich, as they have so often in recent weeks. The FT/S&P Europe (ex-UK) index gained 21.2 per cent in dollar terms during the first quarter of the year. London joined in the excitement, with the FTSE 100 index gaining 85.4 to 6,017.6, the first time it has closed above 6,000. And outside Europe, Johannesburg reached an all-time high, thanks to a aurge in financial stocks.

The approach of European economic and monetary union has lifted continental equity markets, especially as interest rates seem likely to equalise across the Continent at the low levels prevailing in Germany. Interest rates have fallen in traditionally highyielding countries such as Italy and Spain.

As well as reducing corpo-rate borrowing costs, lower rates persuade investors to switch from bonds and bank deposits to equities. Flows into Italian mutual funds averaged L3,800bn (\$2.1bn) in the first two months of 1998 compared with L600bn a month last year.

At the same time, the

approach of Emu has led many

corporations to consider merging in an attempt to create the continent-wide scale that will enable them to take advantage of the single currency market. A stronger dollar has helped the export prospects of European manufacturers. And many companies are benefit ing from an upturn in economic growth: the purchasing

managers' indices in Germany

and Italy showed strong gains

yesterday. However, the strength of the bull market in Europe has raised some concerns. Ian Harnett of NatWest Securities, a long-running bull of Europe, said there may be a 5-10 per cent correction and Ian Scott. the Lebman Brothers strategist, said yesterday equity valuations looked stretched relative to bond yields.

Lex, Page 12 No sign of stackening, Page 32

British governments in Decemannual revenues of about \$1.5bn and employing 9,500, ber urging a European Italians' in avionics while Fin-

Siemens chief says Asian impact worse than expected

By Stefan Wagstyl, Graham Bowley and Peler Mactin

Stemens, the German electrical and electronic engineering group, has been hit barder than expected by the Asian crisis, according to Heinrich von

Speaking in a Financial Times interview yesterday, he said Siemens had been expecting a smaller rise in Asian orders than the 40 per cent increase to DM18bn (\$9.7bn) posted in the year to September 1997, but results for the first few months of the current vear indicated Siemens would not meet its target.

"We will not get all we expected [from Asia]," Mr von Pierer said, but strong order flows elsewhere, such as in the US and Germany, meant total "order intake would not be a

The company last year set aside DM300m in provisions to cover losses such as had debts. the chief executive said, and budgeted for higher provisions this year. He said the actual

more than expected, but he declined to give details.

He said that while some countries, notably China, had been largely unaffected by the crisis, Indonesia was "most problematic". In the long term, however, Siemens remained committed to Asia and had not changed its strategy, he said.

Mr von Pierer said German business in general was very positive about Asia's future. He noted that an Asia Pacific delegation of German business people traveling to Beijing later this month would numher 600, compared with 400 who made the last Asian trip two years ago to India. He said the semiconductor

industry, which has been hit by sharp price falls, could start recovering in the second half of 1997-98. "The market is still in a deep valley, but I expect that in the second half we will see an improvement because companies are reducing capacity - or at least not increasing

figure would "probably" be sed those of others in the industry. He took comfort from the fact that Korean companies, which played a big role in capacity expansion in the early 1990s, were now reducing capacity and delaying expansion plans, including postponements by Hyundai and LG Group of chip plants being built in the UK

A quarter of Siemens's chip output is in memory devices, end of the semiconductor market, with the rest in logic chips which are more resistant to cyclical price swings. Nevertheless, semiconductor profits fell in 1996-97 and were under essure in the current finan-

cial year, said Mr von Pierer. However, he said Siemens remains committed to further expansion with plans to increase semiconductor sales from DM8bn last year to DM12bn in 2000.

"It will become very profit able. I am absolutely sure." said Mr von Pierer, adding that Siemens had "the lowes

Free State Consolidated Gold Mines Limited

(Incorporated in the Republic of South Africa) (Registration No. 05/28210/06)

Disposal of President Steyn 1, 1A & 2 shafts and President Steyn Gold Plant to Kades Barnea cc

Free State Consolidated Gold Mines (Operations) Limited, a wholly owned subsidiary of Free State Consolidated Gold Mines Limited, has signed an agreement with Kades Barnea cc, in terms of which Kades Barnea will acquire from Freegold (Ops) for R113,5 million its President Steyn 1, 1A ventilation and 2 shafts, their related mineral rights and infrastructure, and the President Steyn gold plant.

Payment of the purchase price in cash, together with the interest on the outstanding balance, will be effected over the next 17 months.

Rehabilitation liabilities in respect of the assets to be disposed of will pass to the new owner.

To date, some 680 Freegold (Ops) employees at President Steyn 1, 1A and 2 shafts have accepted employment from the new owner and an additional 800 job offers are planned within the next two months.

Johannesburg 2 April 1998

ang egot

FDA approves Tate sweetener

By John Willman Consumer Industries Editor

Tate & Lyle, the UK sugar and starch group, has won approval from the US Food and Drug Administration for the use of sucralose, its lowcalorie sweetener, in 15 food and drink categories.

The go-shead, which comes more than a decade after submission, will allow Tate to enter the \$1bn-a-year US market for artificial sweeteners. currently dominated by

Monsento's aspariame. It is likely to encourage other countries to follow suit. But approval for use in the European Union, . which involves a vote in the European parliament, is still more than a year away.

the main food and drink cate-

the most important sector for or at high temperatures. artificial investoring in a country that accounts for a third of the world market. Sucralose is the only low-

calorie sweetener to be made from sugar, which means its taste is attractive to food and drink manufacturers. It has become the best-selling table-top sugar substitute for sprinkling on food and in hot drinks in Canada and Australia which licensed it in 1993. Coca-Cola and Pepsi Cola have both experimented with

flagging diet drink market in the US, it has the potential to be very big for Tate," said Michael Bourke, analyst at

it in Canada, where it has been in use since 1991. "If it can help revive the

Rabobank in London. Sucralose is more stable Sucralose can be used in home baking and in products pro cessed at high temperatures such as cakes and biscuits. Monsanto, the US agricul-

tural and biotechnology company, has more than 60 per cent of the US market for aspartame, sold as Nutrasweet and Canderel, Hoechst, the German chemicals group, has its own acesulfame K sweetener, marketed in Europe under the name Sunett.

Sucralose will be marketed in the US by McNeil Specialty Products Company, a subsidiary of Johnson & Johnson. under the brand name Splenda, which is already used in the 26 other countries where

it is approved. The European Commission has had an application to than other sweeteners, which approve sucralose since 1987 gories, including soft drinks - lose their sweetness over time the date of the US application.

CompUSA warns on earnings

By Louise Kehoe in San Francisco

Falling personal computer prices are taking a heavy toll on profit margins, CompUSA said yesterday. The largest US computer retailer joined leading PC manufacturers and component suppliers in warning of lower-than-expected earnings.

The rising popularity of PCs selling in the US for less than \$1,000, and, in some cases less than \$800. was also having a significant

a a US navy pilot in the

Grade has had plenty of

He has needed all his sur-

vival skills to withstand the

extraordinary battering

taken in recent months by

Harnischfeger, the Wiscon-

sin-based equipment sup-

plier of which he is chair-

The company is the big-gest international maker of

surface and underground

mining machines and.

through its Beloit subsid-

iary, one of the world's big

three in pulp and paper-

year accounted for nearly 90

per cent of Harnischfeger's

\$3.1bn sales, contributing

Mr Grade took over the

top job in 1993, and for four

years Harnischfeger was a

stock market star. It pursued

a global strategy centred on

growth markets, cutting

manufacturing costs and

wringing out extra profits

through better provision of

spare parts and mainte-

it seemed a good example

of how an old-line US manu-

facturer - the company has

been based in Milwaukee for

more than 100 years - could

century. Net income last

cent above the 1996 figure

level of the year before.

roughly equal shares.

These two divisions last

making systems

man and chief executive.

experience dodging flak.

the retailer said. CompUSA's

dropped 17 per cent on the Total sales for the third quarter, ended March 28, ncreased 14 per cent to \$1.45bn, compared with \$1.27bn a year ago. However, comparable store sales were up only 1.2 per cent for the 122 stores that bad been open for one year or longer. CompUSA said.

shares

Moreover, it warned that it expected no fourth-quarter sales growth, on a compara-ble store basis. Typically,

Harnischfeger looks to its

strengths as the flak flies

Vietnam war, Jeffery year when Harnischfeger

admirers.

A failed acquisition attempt and fall-out from the Asia crisis has

left investors disenchanted with the US group, says Peter Marsh

was rebuffed in its hostile

\$631m bid for Giddings &

Lewis, another Wisconsin

company which is one of the

biggest makers of machine

tools in the US. It was even-

tually snapped up by Thys-

sen of Germany for \$675m.

Harnischfeger's interest in

the company, however,

seemed to lack logic and dis-

appointed many of Mr Grade's former Wall Street

Worse was to follow in the

autumn of last year with the onset of the Asia economic

crisis and Harnischfeger emerging as one of its larg-

est US corporate casualties. With sales of Beloit tilted

to the Pacific Rim, a strategy

for which the company had

previously been applauded,

Harnischfeger suffered a

steep drop in demand for its

products. Neither has it been

helped by weak coal and

metal prices world-wide

which depressed demand for

The problems hit home in

February when the company

announced a restructuring

charge of up to \$150m, linked

to a 30 per cent drop in net

income in the first quarter,

plus a 19 per cent decline in

orders. It also ennounced the

handling subsidiary, as part

The sequence of events

mining machinery.

reinvent itself for the 21st sale of its small materials

year at \$139.8m was 22 per of a planned divestment.

But the rot set in early last 1993 and March 1997 outper

slower fourth quarter are lower than the third quarter.

The company was "disappointed with overall sales growth", said James Halpin. president and chief executive. Although sales volume had increased in the third greater amount than expected, he said.

Sales per store declined about 6 per cent from the trend toward lower priced same period a year ago. This is expected to have a nega-

formed the New York stock

Since then they have

halved in value compared

with the rest of the market,

hitting a low point of \$33 in

early March. They were trad-

ing at \$33%, down \$%, in

tive." says Mark Koznarek

an analyst at Midwest

Research, a Cleveland-based

stockbroker. "There is no

Mr Grade, who joined the

company in 1983, became

chairman after spells as chief financial officer and

chief operating officer. For

much of the 1990s, the com-

pany seemed to get a lot of

1994 and 1995 - a \$1bn stock-

for-stock merger with Joy

Technologies of the US fol-

lowed by the \$330m acquisi-

tion of UK-based Dobson

underground coal mines.

'om Burns, an analyst at

Through two big deals in

"Sentiment is very nega-

early trading yesterday.

sign of any let-up."

things right.

market by 58 per cent.

sales for the seasonally profit margin, which is expected to fall to about 14.1 per cent. Rising costs of creating a "build-to-order" service would also reduce

margins, the company said. Low-cost PCs that offer most of the features of machines selling for twice quarter, average selling the price are the fastest prices had dropped by a growing segment of the consumer PC market, accounting for about 40 per cent of sales volume. However, the models is also picking up in

sales per store and total tive impact on its gross rate buyers demand similarly priced machines, industry analysts said. Intel, the leading supplier

of chips to the PC industry, is also being hit by the trend toward lower PC prices. Its share of the sub-\$1,000 market segment dropped from 65 per cent in January to 45 per cent in February, according to PC Data, a market

research group. Competing chipmakers. including Advanced Micro Devices which offers lower priced chips, won orders at

Investors scupper agreed merger

By Christopher Parkes to Los Angeles

An agreed merger between two leading makers of motion simulator rides has been scrapped after institu-tional shareholders opposed the allegedly "over-priced" deal between Iwerks and

The vote to reject the link, which valued Showscan at \$27m, came at Iwerks annual meeting and ended a campaign led by Providence Capital, which has 200,000 Iwerks shares.

Vital support came from Heartland Advisers, which owns more than 20 per cent of the company.

The unusually successful

display of shareholder power overriding the unanimous wishes of both companies' boards followed a public campaign by Providence Capital which complained that they had failed to provide "a pertinent financial analysis" of the alleged benefits of merger.

Iwerks claimed that the link would increase its 1999 profits to 2 cents a share compared with a projected loss of 26 cents.

The companies are among the leaders in the fastgrowing "location-based entertainment" sector - in essence shopping malls in which conventional retail outlets mingle with restaurants, cinemas, arcades and other entertainment facilities such as mini-golf and skating rinks.

Competition is fierce, and Iwerks, which started out making rides combining film and cars mounted on hydraulic rams to simulate movement, has had difficulties after diversifying into the market for giant-screen film theatres, which is dominated by Imax.

The problems for smaller businesses have been compounded by mounting interest in the sector from large media and entertainment

Wait Disney, for example, is building a chain of Club Disney outlets, aimed at families

The value of the all-stock merger agreement, which was signed in August, fell to 116m aiter Providence Cani time being, does not agree. I tal launched its campaign.

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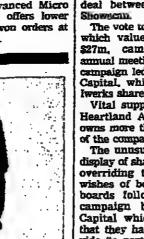
Contact

Tina McGorman

+44 0171 873 3252

Fax +44 0171 873 3098

BMRC 95.



In the early 1990s, the company started a globalisation drive. It set up new plants or toint ventures in Poland. Russia and China and increased the share of sales from outside the US from neering supplier.

about 35 per cent to more than half last year. About a quarter of Beloit's sales, and 12 per cent of those of the mining equipment, come from Asia. The planned acquisition of Giddings, Mr Grade insists.

Park - the company took a leading position in mining fitted in with his strategy of equipment, particularly for altering Harnischfeger's culture to make it more "service driven". Harnischfeger, he says, could have trans-Dresdner Kleinwort Benfused some of these ideas son, says that in some into its Wisconsin neighbour mining equipment markets to make machine tool maintenance and spare parts as it is "close to a monopoly important as providing new Harnischfeger is also equimment.

acknowledged to have a top-Others saw it differently. They wondered what Harclass equipment producer in Beloit, in which Mitsubishi nischfeger could have added in US industry reckoned

had radically lost its way. "Thyssen coming in with a bigger bid was the best thing that could have happened to Jeff - it saved him from a lot of headaches," says the chief executive of a rival US engi-

Mr Grade does not see the Asian crisis as a "mortal wound" and believes it is only a matter of time before the outlook improves.

A more focused company has emerged following the \$340m sale of 80 per cent of its materials handling subsidiary to Chartwell, a New York-based investment The restructuring provi-

sions should save up to \$40m 2 year, mainly through a loss of up to 900 jobs from Harnischfeger's 15,000 global workforce. The fundamentals for Harnischfeger are he says, still strong; but unfortunately for him the stock market, at least for the

NEWS DIGEST

Labatt to increase its stake in Femsa to 30%

Labett Brewing Company of Canada is to raise its states in Fernsa Cerveza, Mexico's second largest brewer, from 22 per cent to 30 per cent. Fernsa said yesterday. Fernsa, which brews Sol and Tecate beers, said Labett acquired en option to increase its share ownership when it bought the 22 per cent stake in September 1994 for \$510m. It added that the price of the transaction would be equive

lent to the average of 90 per cent of the original share price in September 1994 and an independent valuation of Fema.... Cerveza's market value. Femse and Labelt are hing banks to calculate the market value. Results are due by April 20 and they aim to complete the transaction by May 15.

Funds raised would be used by Fernsa to pay down debt, which stands above \$1bn. Marco Vers, a beverage analyst at Deutsche Morgan Grenfell, estimated the cost to Labett would be between \$180m and \$190m.

Fernsa has said its beer division was planning an initial public offering, expected to involve 19 per cent of the shares, eaving Femsa with 51 per cent ownership. It was not clear when the IPO would take place. Henry Tricks, Mexico City

PROSAN

P&G to take full control

Procter & Gamble, the US consumer products group, is to purchase from Empresas CMPC of Santiago the portion of a Latin American joint marketing venture that it does not already own. P&G said that the acquisition took the company's global strategy one step further "by assuming full ownership in South America of a business opportunity that offers great long-term global growth potential",

Prosan, the venture the two companies operate in Argentine and Chile, was formed in 1992 to market disposable napples and feminine pads in Chile, Argentina, Paraguay, Uruguay and Bolivia under the brands Babysan and Ladysan. "Our joint" venture with CMPC was an important step in expanding our paper operations in Latin America," P&G said. CMPC makes and markets pulp and paper products. The purchase price was not disclosed. Reuters, Cincinnati

PHARMACEUTICALS

ICN warns of currency loss

ICN Phermaceuticals said yesterday the devaluation of the Yugoslav dinar by 82 per cent would result in a non-cash charge in the second quarter that might effect its earnings. The US group said it would take action to reduce the impact of the devaluation, including immediate application for price increases. "ICN Yugoslavia has been operating profitably for the past five years. During 1997 we had decreased our monetary exposure by \$74m," said Milan Panic, chairman and chief nuncritive officer

ICN sald sales in Yugoslavia represented about 30 per cent of its total revenues and that the rest of its business continued to operate profitably. Reuters, New York

ENVIRONMENTAL SERVICES

Laidlaw wins Safety-Kleen

Laidlew Environmental Services, part of Canada's Leidisw group, said yesterday it had received 94 per cent of outstanding shares of Safety-Kleen, more than the two-thirds required for Laldiew to complete its US\$2.1bn takeover of the US waste recycling company.

The announcement ends a bitter four-month take in which Safety Kleen's board implemented a "poison pill" to block Laidlaw's offer, even though it was higher than a rival US\$1.8bn bid by Philip Services, the Canadian waste services company. Shareholders, however, refused to back Philip's lower all cash offer because of concerns about the financial health of the company. That left Safety-Kleen's board with little alternative other than to attempt negotiating terms with Leidizw. Safety-Kleen's unesse over the Leidizw offer is thought to centre on the share element of the consideration and questions about synergies which Laldiew believes would be attainable. Scott Morrison, Toronto

ALCOA ACQUISITION

Further information sought

Aluminum Company of America has received a request from the US Department of Justice for additional information on the acquisition of Alumax. Alcoa said yesterday that this second request extended the anti-trust waiting period. Alumax also, received a civil investigative demand from the Justice Depart ment seeking similar information and documents.

The length of the extension of the anti-trust waiting period was not available. Alcoa signed a definitive agreement to acquire Alumax in a cash-and-stock transaction valued at about \$3.8bn, including debt assumption.

Alcoa would acquire half of Alumax shares in a \$50-a-share cash tender offer. Each remaining Alumax share would be converted into 0.6975 an Alcoa share.

if less than 50 per cent of the Alumax shares are tendered, Alcoa said the remaining shares would be exchanged for a combination of cash and Alcoa common stock on a pro-rata basis. The tender offer is subject to expiration of the anti-trust waiting period, shareholder approval and other customary conditions. AP-DJ, Pittsburgh

CHILE

Emel in refinancing talks

Empresas Emel, the Chilean power distribution company, is in negotiations to refinance about \$100m of debt through a syndicated bank credit or a private debt placement. Leonardo Bitran, chairman, said before a shareholders' meeting that the credit or debt would allow Ernel to "replace part of the the company's currently-held short-term credits for longer term [debt].

Eugenio Arteaga, corporate finance manager, added that Ernel will decide on a syndicated loan with foreign banks or a private placement with US institutional investors, mainly insurance companies. Emel is also negotiating a credit for about \$90m alongside its US partner PP&I. Global to finance a planned acquisition of 75.4 per cent of El Salvador's Compania Distribuidora de Electricidad del Sur. Reuters, Santiago

A.I.C Corporation

US\$300,000,000 Due October 2, 2002

Notice is hereby given that the Flate of Interest for the Interest period April 2, 1998 to July 2, 1998 has been fixed at 5.86094% and that the interest payable on the relevant interest payable on the relevant interest payable on the relevant interest payment Date July 2, 1998 against Coupon No. 3 will be US\$14.82 in respect of US\$1,000 nominal of the Notes and will be US\$148.15 in respect of US\$10,000 nominal of the Notes.

Y. CREBank, N.A., (Corporate Agency and Trust), Agent Bank, CITIBANC

Harnischieber a shares, which between early has a 20 per cent stake.

CASH OFFER

Lazard Brothers and SG Hambros

on behalf of

New Decaux Plc

a wholly owned subsidiary of Decaux S.A.

for the whole of the issued share capital of

More Group Plc

Lazard Brothers & Co., Limited ("Lazard Brothers") and SG Hambros, a division of Société Générale ("SG Hambros"), announce on behalf of New Decaux Pk. ("New Decaux"), a wholly owned subsidiary of Decaux S.A. ("Decaux"), that by means of a formal offer document dated 1 April 1998 (the "Offer Document") Lazard Brothers and SG Hambros have made an offer (the "Offer") on behalf of New Decaux to acquire all the ordinary shares of 10p each ("More Group Shares") in More Group Pic ("More Group"). The full terms and conditions of the Offer are set out in the Offer Document and in the related Form of Acceptance. Accepting More Group Shareholders may rely only upon the Offer Document and Form of Acceptance for all the terms and conditions of the Offer. Terms defined in the Offer Document have the same meaning in this advertisement.

The Offer is 1,110 pence in cash for each More Group Share. In addition, More Group Shareholders will remain entirled to receive the second interim dividend of 12.5 pence (net) per share for the year ended 31 December 1997, announced by More Group on 5 March 1998.

The Offer is, by means of this advertisement, notified to all persons to whom the Offer Document may not be despatched and who hold, or are entitled to have allotted to them, More Group Shares. Such persons are informed that copies of the Offer Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Form of Acceptance are available for collection during normal briness hours from Name Document and Police are available for collection during normal briness hours from the Acceptance are available for collection and the Acceptance are available for collectio Issues Department, IRG plc. PO Box 166, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TH or from IRG plc, 23 Ironmonger Lane, London EC2.

Acceptances of the Offer should be received by no later than 3.00 p.m. on 22 April 1998 (or such later time(s) and/or date(s) as New Decause or its agents may, subject to the City Code, decide).

The Offer is not being made, directly or indirectly, in or into the United States, Canada, Australia or Japan and the Offer Document and the Form of Acceptance are not being, and must not be, mailed or otherwise distributed or sent in, into or from the United States, Canada, Australia or Japan including to More Group Shareholders with registered addresses in the United States, Canada, Australia or Japan. Further details relating to overseas More Group Shareholders are set out in Appendix 1 to the Offer Docume

This advertisement is not being published or otherwise distributed or sent in, into or from the United States, Canada Australia or Japan. All persons reading this advertisement (including, without limitation, nominees, trustees and custodians) who would, or otherwise intend to, forward this advertisement, the Offer Document, the Form of Acceptance or any related documents must not distribute, send or mail them in, into or from the United States, Canada, Australia or Japan, and doing so may render invalid any related purported acceptance of the Offer.

Lazard Brothers, which is regulated in the United Kingdom by The Securities and Futures Authority Limited, is acting exclusively for Decaux and New Decaux and no one else in connection with the Offer and will not be responsible to anyone other than Decaux and New Decaux for providing the protections afforded to customers of Lazard Brothers or

Société Générale, which is regulated for the conduct of investment business in the United Kingdom by The Securities and Futures Authority Limited, is acting exclusively for Decaux and New Decaux and no one else in connection with the Offer and will not be responsible to anyone other than Decaux and New Decaux for providing the protections afforded to customers of Société Générale or for providing advice in relation to the Offer.

The directors of Decaux and New Decaux accept responsibility for the information contained in this advertisement and to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

2 April 1998





COMPANIES & FINANCE: INTERNATIONAL

currency loss

Double act hopes to make Normandy sing

Analysts are positive about the arrival of a global manager at the Australian gold mining group, reports Kenneth Gooding

t took Robert Champion de group, so he was confident it Crespigny only 10 years to build Normandy into Australia's biggest gold group. Of course, he did not do it alone, but he often gave the was managed by a one-man family from Adelaide to Paris for a year to bed down the group's merger with part of BRGM, France's state-

owned mining group. The one-man band perception is gradually changing. Normandy last October appointed its first global managing director. After six months in the job, lan Gould, 51, is relishing it.

Mr Gould, a geologist with 30 years of international mining experience, points out that he gave up the managing directorship of Rio Tinto Australia, part of the world's biggest mining would work out.

"Robert and I have a clear allocation of responsibilities. I am doing some of the work Robert did previously but, impression that Normandy broadly speaking, Robert concentrates on corporate band - he even moved his development while I take responsibility for organic growth and for the bottom line," he says.

Mr Gould's arrival has been generally welcomed by Australia's financial community, which came to know him well during his 17 years with Rio Tinto (formerly CRA in Australia).

One analyst says: "Mr Gould is well respected. He gives Normandy more credibility. Some still see Normandy as simply a big Kalgoorlie miner. There's plenty for him to do. Normandy's returns to shareholders have been no more than average



in spite of its fast growth. It has often looked like growth partner. for growth's sake,"

David Walker, analyst with ARN-Amm Australia said the appointment fitted well with Normandy's commitment to expand internationally and work harder at growth through exploration. It also fitted with Normandy's contention that a significant part of its international growth and expansion was to be through La Source, its

offshoot where BRGM is its

Mr Gould points out that Normandy has grown largely through acquisitions "Now a lot of growth will come from physical development of projects on the ground and some are not in our traditional areas of expertise." He mentions a manganese metal project in Queensland, as well as a cobalt venture in Uganda, as

"Normandy now requires

management by systems, not gold operations are a sucby intervention, while keeping its entrepreneurial flair

e insists, however, that Normandy is still a committed gold company. While it has big international ambitions, and recently listed on the Toronto and Montreal stock exchanges to attract more non-Australian investors, for the time being it cannot suc-

Mr Gould says Normandy will want to know more quickly what resources it has, expand them faster and as far as possible, "We would prefer to manage fewer, larger ore bodies, so prioritising ore bodies is my big objective.

One of Mr de Crespigny's recent deals was to take a stake in Great Central Mines (GCM), the gold group built exchange for helping to successful exploration comfinance two GCM acquisitions. Many analysts saw this as a defensive move by Normandy because there were rumours that GCM was being woed by North Ameri-

lian patch. But Mr Gould says Normandy has expertise to offer to help lower GCM costs or

can suitors and Mr de Cres-

pigny did not want them

stamping all over his Austra-

Meanwhile, limited diversification away from gold will continue. At present about 30 per cent of Normandy's revenue comes from non-gold operations. Mr Gould suggests that in five years, Normandy will be substantially bigger, gold will be contributing a bigger percentage of revenue. "but Normandy also will have improve operations, while grown into a strong indus-

Massachusetts group plans to make PC information storage a thing of the past

ike Ruettgers, chief US-based EMC envisages a time when companies will keep their data in centralised storage banks, writes Victoria Griffith executive of EMC, the Massachusetts-based US in 1997. Analysts have huge information banks that wanted to run new software, instantly compatible larly in electronic commerce, which makes it data storage group, laughs when he hears that the hard drive on his public relations manager's lap-top had crashed earlier in the day, losing dozens of documents. "You see, this is why we're going to be a huge success,

he chuckles. Mr Ruetigers is modest in using the future tense. By most standards, his company is already a huge success. From \$190m in 1990, sales mushroomed to nearly \$35n last year. Since 1993, the company's stock price has surged more than 800 per

BusinessWeek magazine named Mr Rustigers one of the top 25 managers in the data storage systems, the Ruettgers believes. "People systems can be made ties in cyberspace, particu- access, and "connectivity",

US in 1997. Analysts have huge information banks that begun to mention EMC in the same breath as other leading names. "EMC could join Intel, Microsoft, Oracle and Cisco and the pantheon of dominant tech names," wrote Steven Milunovich, an

analyst at Merrill Lynch, in

a recent industry report. Mr Ruetigers has a vision. In the near future, storing corporate information on a personal computer will be considered archaic. Everyone will be connected to a central data storage bank that will never experience any serious problems. Who will sell and maintain these systems? EMC

EMC makes and maintains

are the lifeblood of banks. airlines, insurance companies and other industries.

The company is master of this \$10.2bn business, with 27 per cent of the market. The only competitor with a double-digit market share is International Business Machines, with 22 per cent.

Mr Ruettgers reckons the market will expand to \$35bn within the next few years. "Even if we just maintain our current share, that's tremendous growth," he says. Corporations' move away from the centralised, mainserver computer architecture in the 1960s was inspired by operational difficulties, Mr

for months for the information systems department to process their request. So and laptops and running

Yet the original concept, in Mr Ruettgers' mind, was sound. "What we've got now are all these islands of unconnected information floating around," he says. Not only are colleagues deprived of this information, the chances of melt-down Are greater.

their own show."

"In a centralised system, you'd always have back- ately." ups," he says. Now that

wanted to run new software. instantly compatible larly in electronic commerce. and try new products," he through intranet and inter-says. "But they couldn't wait net technology, companies seem to be moving back to the original plan. Nearly all of EMC's clients have indithey started buying desktops cated a desire to return to a centralised system.

> he internet may speed up the demand for centralised data storage. "Few people will want to data on their desk-tops in the future," says Mr Ruettgers. "Not if they can dial into the internet and get that information from a centralised source immedi-

EMC sees great opportuni- easier to organise and

"A consumer wanting to book an airlime ticket needs access to vest quantities of data," says John Egan, EMC executive vice-president. "We want to manage that

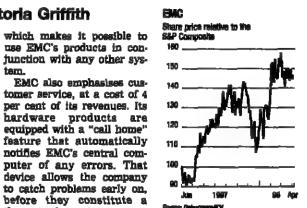
EMC's success rests on an unusual management formula. Early on, the company decided not to manufacture any of the components in its machines. To guarantee quality, the group's engineers thoroughly test parts from suppliers before assembling the final machines. The group adds value through its proprietary software, which makes data

information."

use EMC's products in confunction with any other sys-EMC also emphasises cus-

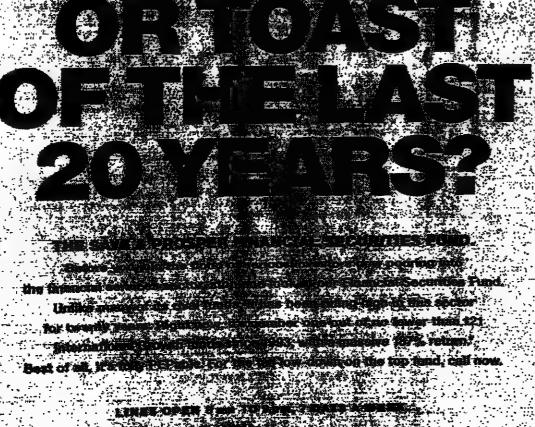
tomer service, at a cost of 4 per cent of its revenues. Its hardware products are equipped with a "call home" feature that automatically notifies EMC's central computer of any errors. That device allows the company to catch problems early on, before they constitute a threat to the system.

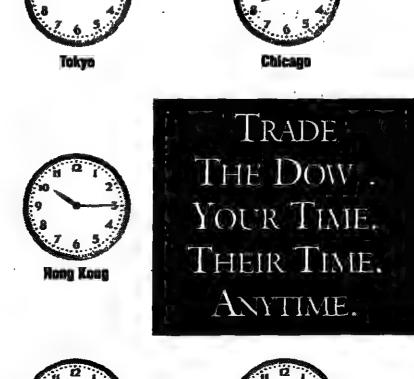
This service has inspired strong loyalty. When Cedel Bank in Luxembourg called EMC last September about a computer glitch, EMC's engineers tracked down the problem, although it was clear to the big league.



that the problem was not in the EMC systems. said Cedel, RMC is counting on such loyalty to catapult it













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HK group axes jobs as sales plunge

By Louise Lucas in Hong Kong

Duty Free Shoppers (Hong Kong), the privately owned chain, has axed 17.5 per cent of its workforce, or 220 staff, as a result of plunging sales amid the territory's tourism and retail slump.

The group, which earlier this year laid off 100 staff, has been hit by the demise of Hong Kong's once thriving tourist industry. A 20 per cent decline in the number of tourists has hurt shops as well as hotels, restaurants and airlines, and has contributed to the economic

ties brought on by the

Asian crists, one thing

at least is predictable in the

Philippines, With each new

corporate bankruptcy in the

country, investors can be

National Bank, the country's

second largest, will always

Bad debt and PNB appear

irresistibly attracted to each

other. Details are emerging

of another debt crisis - at

\$254m the largest to hit the

Philippines since the

regional currency turmoil

began - at National Steel.

PNB once more appears to

be the leading lander. Some

believe the exposure runs as

high as 5bn pesos (\$132m).

That would represent 3 per

cent of the bank's total loan

It is difficult to assess

what is happening in the

bank, as it maintains an

impenetrable silence. In a

loans. Such is PNB's new-

found aversion to extending

fresh credit that stockbroker

The rot set in after the

hank's restructuring in 1994

nym Pleese No Borrowers.

portiolio last year.

be heavily exposed.

that Philippine

slowdown in the territory. "There are just no tourists in Hong Kong. Sales have been falling sharply below the budget level," said Shirley Wong, vice-president of

human resources at DFS. The retail sector, where sales fell II per cent last month, has been hit by a sharp fall in buying by formerly big-spending Japanese

Since July, when China resumed sovereignty over Hong Kong, the number of Japanese tourists has been steadily declining and now

ippine Islands, PNB plunged

into the dollar lending mar-

ket, supplying cheap credit

to property developers and

Eight months after the col-

lapse of the peso, the bank is paying dearly. ABN Amro,

the stockbroker, says the

bank's dollar loans of \$1.2bn

are the highest in the sector,

representing 38 per cent of

the total portfolio. This com-

pares with 30 per cent for

PCIBank, 25 per cent for

Metrobank and 12 per cent

restructuring, PNB contin-

ues to be haunted by prob-

lems from the past," says an

analyst at a foreign broker-

age. "The government's 45

per cent shareholding

remains a serious burden for

the bank to bear. First, it

still appears to direct credit

towards government institu-

come to the market to keep

sufficiently capitalised when

the largest shareholder does

"Despite attempts at

for BPL

belated reaction to the Asian tions and, second, it frus-

crisis, it has reined in new trates the bank's attempts to

wags have dubbed its acro- not have the funds to sup-

port it."

other unhedged borrowers.

Bad loans turn out to be

South-east Asian destinations such as Thailand and Malaysia have been rendered more attractive by their currency devaluations. In turu, tourists from these countries are now finding Hong Kong prohibitively expensive. Hong Kong's tourist body

now hopes to boost tourism from mainland China but. Steven Thompson, chief analyst at Nikko Research Centre in Hong Kong, said: "They are not going to be the same spenders as the

Other shops have suffered

tourists. Joyce, an upmarket chain which stocks brands such as Prada and Giorgio Armani, has laid off 90 staff, shifted its flagship store to a cheaper location, and issued a HK\$78m (\$10.1m) rights issue to bolster its balance

Matsuzakaya, Japanese department store, will close in August after 23 years' business, leaving retraining programmes. more than 150 staff redundant. department store, also of Japan, went into liquidation ment should reinforce its at the end of last year and

Unions have urged the government to take action to ease pressures on the sector. Chan Ynen-han, a provi sional legislator and vicechairman of the Hong Kong Federation of Unions, is calling for a cheaper land pricing policy to relieve the pressure of high rents on shop owners as well as greater capital investment in

The economic depression Yaohan is here to stay for some time," she said. "The govern-

persistent nightmare for PNB

1994 65 95 - 57 96" - 99"

The ailing bank may need lack of the Philippine bi

he benk is also seen as having the worst asset quality, lowest return on assets and highest risk port-

The capitalisation problem is one of the most pressing. and 1995. Then, in an effort Analysts believe that as to move away from behest asset quality deteriorates non-performing loans were loans and seize market share and provisions rise during also the worst in the sector. This, he argues, is less prof- will be a big struggle."

Philippines bank is facing another crisis, writes Justin Marozzi mid all the uncertain- from rivals such as Metro- the economic downturn, bank and Bank of the Phil- PNB may break the central bank's 10 per cent capital adequacy guidelines. At present, it is the only top-tier commercial bank to be clearly undercapitalised. Recapitalisation is expected to prove expensive and to dilute book value.

> to find a partner to inject fresh capital. The rumour in Manila is that Metro Pacific, the Philippine flagship of the Hong Kong-based First Pacific conglomerate, may acquire a significant stake. Other indicators of the

> bank's performance makes uncomfortable reading. In the past three years, net income has declined, from 2.1bn pesos in 1995 to an estimated 1.1bn pesos last year. One analyst forecasts a further drop, to 961m pesos this year and 851m peacs in

> folio, as well as being the most vulnerable to changes in banking regulations such as a mandatory increase in provisioning to 2 per cent. Until recently, the bank's

a close second after PCIBank on 6.4 per cent. Provisioning lass behind on 2.4 per cent. Ismael Pili, banking analyst at Indosuez W.I. Carr. has raised his estimate of non-performing loan growth to 9.6 per cent this year. He believes that under the influence of the government as PNB's largest shareholder, about a third of the bank's loan portfolio is still directed towards state institutions.

Now, at 6.2 per cent, PNB is itable than credit on purely commercial grounds.

on Bank of the Philippine

Investors will need persuading that PNB knows where it is heading. Reviving sentiment may depend on a new partner. As one analyst puts it: "The bank's price to book value of just 0.5, compared with BPI on three times and Metrobank on two times, says it all. Even when the banking sector recovers. PNB will be left behind. The next two years

Asset slide hits

Japanese builders

By Wicklyo Makamota in Tukye

Two Japanese construction companies have highlighted the extent to which the country's property sector is suffering from sharp asset deflation since the years of Japan's bubble economy. Takenaka, a construction

company based in western Japan, is suing Matsuza kaya, a department store, for Y9.92bn (\$74m) in unpaid lees it claims it is owed in connection with a golf course development project. According to Takenaka, company in 1989 with the aim of constructing a course in the Mie prefecture in central Japan. Takenaka acquired the property for the planned course and undertook procedures necessary

for the development. However, the plan unravelled when asset prices in Japan began a downward

Takenaka was mable to begin construction of the course by its deadline, with the result that its development licence lapsed. The Matsuzakaya board then voted last year to withdraw from the project, leaving Takenaka with the land, in which it had invested about Y10bn.

Many construction compa nies have had to take on golf courses after guaranteeing loans to developers which then went bankrupt. Takenaka operates three other courses through subsidiaries as a result of the failure of developers, even though, according to the company, it never intended to be involved in golf courses.

Meanwhile, Hazama, a general contractor, is to post y Y88bn extraordinary loss in the year just ended as a result of liquidating three subsidiaries involved in property, finance and property development.

In order to make up for part of the loss, Hazama is selling its headquarters in Tokyo, and branch offices in Osaka, Nagoya and Kyushu, for a total of Y50.4hm.

NEWS DIGEST

Gas utility advances 61% on higher sales

Gas Authority of India, the country's state-owned and biggest gas company, reported a 51 per cent rise in after-tax profits to Rs 10bn (\$253m) against Rs6.2bn a year earlier on higher sales of domestic cooking and natural gas.

The company, forced last year to postpone an international equity offering arnid east Asia's financial turmoli, reported a 28 per cent rise in sales to Rs57bn, against Rs45bn the previous year. The company said production of liquid petroleum gas reached a record 600,000 tormes, with natural gas output rising just over 15 per cent to 20,032 cu m. Total liquid hydrocarbon production, including LPG, was put at 635,000 tonner. up 14,000 tormes on a year earlier. Mark Nicholson, New Delhi

VEHICLE PRODUCTION

Toyota to lift US capacity

capacity at a new US plant in Indiana from the Initially planned 100,000 vehicles a year to 150,000 in 2000. When the revised plan is implemented, Toyota's combined production capacity at its North American plants will be raised to 1.25m units a year.

The expanded capacity is expected to be fulfilled by making sports-utility vehicles. The Indiana factory now under construction is scheduled to start making truck bodies at the and of 1998. At present, Toyota exports some 24,000 full-size pick-up trucks a year from Japan to the North American

industry sources said the added capacity of 50,000 vehicles at the plant will be allocated to production of sports-utility vehicles based on the chassis of the pick-up trucks. Toyota appears intent on cashing in on large demand for sports-utility vehicles in the North American market, against the beckdrop of floundering domestic vehicle demand.

Toyota will invest an additional \$500m in the revised capeo-ity, boosting the total investment in the Indiana plant to \$1.2bn, the company said. It has also revised its employmen plan for the plant up to 2,300 workers from the initially planned 1,300, it said. Kyodo, Nagoya

COCA-COLA AMATIL

Ex-chief ousted from board

Shareholders in Coca-Oola Amatil, the soft drinks bottler, voted yesterday to ouat Norb Cole, former chief executive, from the board of directors. The motion was passed at the annual meeting, yesterday. Mr Cole had refused to resign from the board after he was replaced in the top post earlier this year by David Kennedy, executive vice-president of Coca-Cola USA.

CCA yesterday said sales volumes for the 1997-98 summer period in Australia grew 11 per cent over the corresponding period a year earlier.

Deen Wills, chairman, said the performance was "an outstanding one". He added that early indications for the company's performance in 1998 were good,

in spite of indonesia's current economic difficulties, sales volumes derived from the country in the first quarter were in line with the 1997 first-quarter figure. This is "a commendable performance given that country's circumstances", Mr Wills said. AFX-Asia, Sydney

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Registered offices in Turin, Via A. Bertola No. 34 - Sub office in Rome, Yia L. Rizzo No .22 pital stock Lie. 410.203.571.850 fully paid up Capital stock Lit. 410.203.371.830 tuny peau up Entered under No. 2582/95 in the Ordinary Section of the Company Register of Turin TAX LD. No. 06947890015

NOTICE OF ORDINARY GENERAL MEETING OF STOCKHOLDERS

Stockholders are hereby convened to an Ordinary General Meeting in Turin to be held in the Conference Room at Via A. Bertola No. 34 at 11,00 a.m. on April 27 1998 on first call and, if necessary, on April 28 1998 on second call at the same time and place to discuss and deliberate on the following

Financial Statements for the fiscal year ended December 31 1997; Reports of the Board of Directors and the Board of Scatterry Auditors. Released resolutions. Resolutions pursuant to article 2364 of the Civil Code, clause 1, points 2 and 3, upon the determination of the number of Directors. Resolutions pursuant to a receive 2004 or the Chill Code, cause 1, points 2 and 3, upon the despirations of the national or see interest assignment of the Company's own shares; relevant and incidental resolutions.

Ratification of the appointment of Arthur Andersen Sp.A. for the limited audit of the half-yearly report for the period ending june 30 1997.

Appointment of independent auditors for the auditing and certifying the financial statements for the three-year period 1998-2000.

Appointment of independent auditors for the limited audit of the half-yearly reports during the three-year period 1998-2000.

Only Stockholders who have deposited their ordinary shares at least five days before the date set for the Meeting at the registered offices in Turin, Via A. Bertola No. 34, or the sub-office in Rome, Via L. Rizzo No. 22 or at Monte Titoli S.p.A. for the securities managed by them or at any of the financial institution listed below may attend

Banca Commerciale Italiana S.p.A., Credito Italiano S.p.A., Banca di Roma S.p.A., Banco di Napoli S.p.A., Banco di Sicilia S.p.A., Banca Nazionale del Lavoro S.p.A., Isaicano Bancarto San Paolo di Torino S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banco di Sardegna S.p.A., Banco Arzionale dell'Agricoltura S.p.A., Banco Arabrosiano Venego S.p.A., Banca Toscara S.p.A., Roko Banca 1473 S.p.A., Deutsche Bank S.p.A., Credito Bergamasco S.p.A., Banco di Chievari e della Riviera Ligure S.p.A., CAB - Credito Agrario Bresciano S.p.A., Banca Sella S.p.A., Banca C. Steinhauslin & C. S.p.A., Banca Fideuram S.p.A., Ciribank N.A., Banca Regionale Europea S.p.A., Banque Paribas, Istituto Centrale di Banche e Banchieri S.p.A. e Banche sue associate, Banca Popolare di Novara, Banca Popolare di Milano, Banca Popolare di Bergamo - Credito Varesino, Banca Popolare Commercio e Industria, Banca Popolare di Sondrio, Banca Antoniana - Popolare Veneta, Caripio - Cassa di Risparmio delle Provincie Lombarde S.p.A., Cassa di Risparmio di Parma e Pacenza S.p.A., Banca CRT S.p.A., Banca Carige S.p.A., CARISBO - Cassa di Risparmio in Bologna S.p.A., Cassa di Risparmio di Triesse - Banca S.p.A., (CCR) - Istituto di Credito della Cassa di Risparmio Italiane S.p.A., Cassa di Risparmio delle Banche di Credito Cooperativo.

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on Main:

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Lavoro Bank A.G. - Talacker, 21 - 8001

Banca Nazionale del Lavoro S.A. - Florida, 40 - 1005

for the Board of Directors Avv. Victorio Di Stefano

The Financial Statements and Reports of the Board of Directors, the Board of Statement Andicors and the Indipendent Audicors will be deposited, according to law, at the registered offices in Turin, Via A. Bertola No. 34, sub-office in Rome, Via L. Rizzo No. 22, and will be available to stockholders as from April 10 1998.

After April 17 1998 stockholders may request printer proofs of the aforementioned documentation from the Turin and Rome offices cited above.

The aforementioned documentation will be sent to stockholders who request the material in time by calling +39 6 39002654.

The notice convening the Ordinary Meeting of Stockholders was published in the Official Gazette of the Italian Republic, Issue No. 77, Part 11 of April 2 1998.

A toll free number (167 482424) is available in Italy for all interested parties. This notice can also be found the following Internet address: http://www.tim.ic

This nodce is being published in accordance with regulations approved by Consoli resolution No. 5553 of November 14 1991.



Insurance lifts China Southern

An aviation crash that killed helped lift profits at China

described the phenomenon and by pending mass as "normal, if a bit macabre. lay-offs." At China Airlines of Taiwan it's almost a source of cent-dominated by corporate recurrent profit - almost and government travel, so every year they make an it's fairly volatile," he exceptional gain on insurance reimbursement,"

he said. In some cases, carriers of growth the preceding nake more money crashing year." planes than they generate perating them."

Yn726.83m.

The company listed last officially banned July, after a delay of some three years. Its plans were further derailed by the crash last May in Shenzhen across the border from Hong Kong - which killed 35

Recurrent earnings growth was helped by a strong first half, although as the economy deteriorated in the second half, travel revenues dried up. The carrier is predominantly a domestic airprofits from the home mar-

Jean-Louis Morisot, regional aviation analyst at | Corporation of India 35 people last year has Goldman Sachs in (ONGC), the state-owned Singapore, said the carrier's Southern. The Guangdong- home base of southern based carrier booked an China was particularly exceptional gain of affected by the drop in March 31 to Rs24.2bn Yn143.84m (\$17.4m) from business confidence excess insurance compensa- stemming from falling ion. inventories, by falling
One aviation analyst foreign direct investment

> "This is a market 70 per said. "And as a result, China air travel contracted in 1997 from very high levels

The outlook for the market should be brighter following China Southern, one of China's decision last month China's three biggest air- to cut interest rates, he said, lines, booked a net profit last and the regulator's move at year of Ynl.14bn, compared the tail end of last year to with the previous year's allow ticket discounting, a practice which had been

> That has a stimulating impact, and the combination of the two moves means the industry could expect a mild recovery in 1998," said Mr Morisot

At the operating level, China Southern's profits increased 26.3 per cent, from Ynl.37bn to Ynl.73bn. Earnings per share

ONGC climbs 19% in year

By Mark Micholson in New Delhi

Oil and Natural Gas upstream oil giant, reported a 19 per cent rise in net profits for the year ending (\$613m), compared with Rs20.3bn a year earlier, despite lower crude oil production.

The improvement, which exceeded analysts' expectations, came after a 13.5 per cent rise in operating revenues of Rs151bn, with higher sales of gas, liquefied gases and related products.

Crude oil production was

director, said the profits

		March	February	Jensory	Daoisi
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The street of the state of the

28.25m tonnes, higher than government targets of 27.7m tonnes, but down from last year's 28.7m tonnes. Production has fallen more than 31m tonnes in the early 1990s as a result of technical problems in ONGC's Bombay High oilfield, which is viewed by analysts as having suffered from overproduction_ L N. Chatterjee, finance

increase derived partly from higher prices for most petroleum products, worth an additional Rss.7bn over the year, combined with stronger output of gas and gas-re-lated products, which contributed an extra Rs1.62bn. Analysts said the profits increased 30 per cent, from figure reflected both the gov-Yno.33 to Yno.43. ernment's move last year to dominantly a domestic air-line, deriving 80 per cent of any dividend payout. strong rupes. MONTHLY AVERAGES OF STOCK INDICES

974,49 252,38

5695.6 5th

5227,8 5th 2731.1 5th 2661.11 5th 3560.1 4th

Commerzbank aims to double income

By Andrew Fisher in Frankfurt

Commerzbank, the German not be taken as a forecast. institution, yesterday presented a confident view of its net return on equity to acquisitions. future, with plans to double net income over the next three years and add 1,600 its goal. Last year's return jobs in 1998.

It said operating profits in the first two months were around last year's high level. Martin Kohlhaussen, chairman, described this as "very satisfactory" and said much lower risk provisions would (\$476m) for Asian loan risks out of 1997 profits.

He said Commersbank nimed to achieve net income of around DM2.8bn in 2000

around the 15 per cent which Commerchank has stated as was 9.9 per cent.

investment banking foresee a return on equity of 30.5 per cent in 2000 against 20.4 per cent in 1997. It has embarked on an extensive hiring programme, this week announcalso benefit results. The ing it had added more than bank set aside DM881m two dozen analysts and traders in London.

Mr Kohlhaussen said global equities was at the centre of its investment banking strategy, with plans compared with last year's to spend heavily on person-DM1.4bn, a 10 per cent rise nel and technology in Frank-

on 1996. This was based on furt, London, New York, realistic planning but should Tokyo and Singapore. It has no aspirations to become a The result would be to lift big bank in mergers and Investment banking will

account for much of this year's job creation. It aims to hire 2,000 people, though this The bank's ambitions in will be partly offset by a reduction of some 400 jobs in the domestic branch network, leaving the end-year group total at 32,000. Around 1.000 new johs would be created in Frank-

> furt, with employment also rising abroad. The increase would include 300 in data processing and more than 100 in financial controlling. Mr Kohlhaussen said net profits from investment banking should total some

DM1.35m in 2000 against



ies are at the centre of bank's strategy AP

DM661m in 1997. The other big contributor would be German retail banking, with profits projected to rise from DM477m to DM1.4bn, the return on equity rising from 7 per cent to 18 per cent.

In mortgage banking, the return abould increase from 18 per cent to 20 per cent and in international finance (including treasury and for-

Landis & Gyr bought by Texas Pacific

Texas Pacific, a US venture trol of Landis & Gyr Communications, the world's leading supplier of public and be worth close to SFr200m (\$131m).

It is the latest sign of the upheaval in the recently deregulated Swiss telecommunications market. Landis & Gyr has supplied over 2.9m payphones in over 70 countries and is a leading producer of electronic payment systems and smart cards. Abel Halpern, a partner of Texas Pacific, said the new owners intended to back the current management's desire to "aggressively grow" the business, Although payphones are

facing increasing competi-

tion from the rapid growth merging its industrial activiof mobile phones, Mr Hal- ties with Siemens of Gerpern is convinced that the many. The European anticapital firm, is buying con- market for payphone telephony will continue to grow the sale of its payphone and by 5 per cent to 10 per cent a smart card activities, as a year. He was keen to support condition of its approval. private payphones, in a the group's expansion into Landis & Gyr is a member leveraged buyout believed to related fast-growing areas of the Global Chipcard Allisuch as smart cards and ance of telecoms groups

> recently entered the Chinese a microchip that can store market, forecasts continued significantly more data than strong demand for payphones in emerging markets. It sees considerable potential for upgrading the uses of lised world where there are more than 10 times as many payphones as cash dispens-

conglomerate, which is will supply the financing.

trust authorities required

electronic payment systems. which aims to boost growth Landis & Gyr, which of smart cards which contain traditional bank cards. The alliance was founded by Bell Canada, Deutsche Telekom, US West, American Express phone cards in the industria- and Oracle. Its recent members include IBM and Micro-

Texas Pacific will have majority control but some Landis & Cyr, which has Swiss investors will be sales of SFr350m and employs 1,600 staff, is being group. Credit Suisse First sold by Electrowatt, a Swiss Boston and Merrill Lynch

High finance cuts a dash in haute couture

Alice Rawsthorn reports on the sale of the Italian fashion house Valentino to an Industrial conglomerate

designer needs a little luck to get their first break, but Valentino Garavani was luckier than most when Elizabeth Taylor strolled into his new couture house in 1959 while shooting Clcopatra in Rome.

Photographs of Ms Taylor wearing a white Valentino gown at the Spartacus premiere were splashed across newspapers and magazines all over the world. Thanks to her patronage and that of equally mediagenic stars - from Monica Vitti and Sophia Loren, to Sharon Stone - Valentino has become one of the world's most enduring fashion ready to take over from us."

Valentino and Giancarlo Giammetti, his business partner, are now starting a new chapter in their fortunes following the sale of their company this winter and the GFT textile group. and Goldman Sachs was

ny young fashion The two men, who have instructed to sound out proworked together since 1960, must now adapt to a new corporate regime. For someone who has

ceded his company's independence, Mr Giammetti appears remarkably relaxed in his opulent office with tion. Having failed in a 16th century frescoes and Le Corbusier chaises longues on a sprawling Aubusson carpet at Valentino's headquarters ing Valentino as an entree to on Piazza Mignanelli in the heart of Rome. "We needed to secure the

company's future," he says. "In a few years, Valentino and I will want to do something different. We had to make sure other people were Mr Giammetti began the

process of transition a year ago by asking Goldman Sachs, the US investment bank, to produce proposals for Valentino's future. A flotation was ruled out, as Mr for \$300m to HdP, the Italian Giammetti was concerned industrial conglomerate that life as a public company behind Rizzoli publishing would be too constraining,

spective purchasers. HdP, then known as HPI.

swiftly emerged as frontrupner. Valentino had worked with GFT since 1975, when the latter manufactured its first ready-to-wear collecrecent attempt to merge GFT with Marzotto, its arch-rival, HdP management saw buythe luxury goods sector.

last September, and an agreement clinched in January. HdP has bought a brand synonymous with elegance in fashion circles, and retains a whiff of dolce vita giamour among the public, even if it is neither as widely known as Gianni Versace or Gucci, nor as hip as Prada or Helmut Lang.

'he deal was announced

Many of Valentino's customers have been loyal to the label for decades, but it is burdened with a middleaged image when other fashion houses, such as Chris-

tian Dior and Hermès, are agreements and Mr Giaminvesting heavily in hiring young designers.

Valentino, which mustered modest operating profits of L31bn (\$17m) on wholesale sales of L1,800bn in 1997, needs to find a way of attracting new clients without alienating the old ones. In theory, the HdP deal

should give Valentino the

capital it needs to modern-

ise, and Mr Giammetti has already mapped out an investment strategy. ority; as is hiring new assistants for Valentino's studio, one of whom may eventually

take over as chief designer. Another objective is to rescind the company's licensing deals, most of which date back to the 1980s. 'Some have been good deals, but others were done for the wrong reason, just to make money," says Mr Giammetti. "Handkerchieves in Japan. That was stunid."

Valentino has 30 licensing

metti is in talks to terminate them. Some licensees will continue to manufacture for the company, but Valentino will control distribution. It is also developing its Very Valentino brand as an umbrella label for younger ranges.

A longer-term objective is to expand the retail network of 84 outlets, including 11 wholly-owned boutiques. Some stores, including those in Milan and Paris, are to be renovated, and Mr Giam-Recruiting executives to metti hopes to open new work alongside him is a priones in North America and Europe, notably in Spain.

Mr Giammetti is also interested in helping HdP (in which he and Valentino will acquire a combined 3 per cent stake) to augment its

luxury goods interests. "We see it as an Italian rival to the big French groups like LVMH," he says. 'We're looking at acquisitions in leather, jewellery, maybe even another fashion house like Valentino. Why not?"

Shares suspended in two big Italian banks

Shares of both Mediobanca and Istituto San Paolo di Torino, the Italian banks. had to be suspended yesterday just before the close in the Milan stock exchange because of excessive rises. Mediobanca, the Milan banking group at the centre of an influential network of corporate alliances, was trading 9.95 per cent higher at L29.350 before it was suspended. This followed a 4.4 per cent gain on Tuesday, San Paolo, Italy's largest commercial bank, about to

merge with IML the Rome banking group, was also suspended after its shares rose 9.9 per cent to L27,950. Yesterday attention centred on the bank sector because of the wave of consolidation in the industry the broad Mibtel index rose 2.35 per cent while the blue-chip Mib 30 index

increased 2.65 per cent.

Shere price (lire 1000)

Brokers said yesterday the rise in Medichanca shares reflected expectations of significant changes in the secretive banking group which announced a threeyear strategic plan last weekend to strengthen itself in investment banking and

asset management. Mediobanca yesterday said

increase involving new shares and warrants would be launched on Monday. As a further sign of change, the bank will also host for the first time a meeting with analysts to discuss its industrial plans.

The capital increase involving a 1-for-5 rights issue with the new shares priced at L14,000 each coupled with warrants is designed to finance the bank's subscription of the recent Assicurazioni Generali cash call as well as its three-year strategic plan.

However, analysts also expect to see eventual changes in Medichanca's network of alliances and inside the bank's controlling syndicate of shareholders. Olivetti, the information

technology and telecommunications group, is expected to abandon the syndicate now that Mediobanca has disposed of its 2 per cent its L2,100hn (\$1.16bn) capital stake in the company.

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NATEXIS GROUP IN 1997

SUBSTANTIAL GAINS IN BUSINESS ACTIVITY AND NET INCOME, PLUS AN IMPORTANT PRECAUTIONARY MEASURE TO PROVIDE AGAINST ASIAN EXPOSURE

- The perfermence by the group's competitive merket activities (set banking income up 12.5 %).
- Il Programica in gross operating income, up 21.8 % over 1996. M 11 % coverage of Asian exposure through a FRF \$50 million blacuitionary Seneral-barbone brookie
- M Substantial gain in not income, group share: PRF 300 million in. PRF 60 million in 1866.
- Recommended divisions per starts of FRF 10, or FRF 15, including French tax credit. Once again, the past year was characterized in France by weak bu loan demand, while laworable conditions continued to prevail in the financial markets. On the international plane, the outbreak of the financial

crisis in Asia will remain the year's most notable event. Against this background. Natexis group produced the following results:

GOOD HEADWAY IN NET BANKING INCOME (NIEI)

A commentary on the group's business activity for 1997 was presented in a detailed press release dated January 21, 1998. The final figures for the year confirm very taxorable trends for most of the group's business lines. In 1997, net banking income (NBI) for the group's competitive market activities was FRF 3,777 million, representing a 12.5 percent increase over 1996. The greatest increases were recorded by the International Division (+25 percent), Private Equity (+135 percent), Private Bantong. and M & A Advisory Services.

Revenues generated from Specialised Financing increased by 8 percent. NBI from Market Activities. Asset Management, and Brokerage rose 6 percent to FRF 856 million (accounting for 21 percent of total NBg. Ihanks in particular to good performances by Nateus Capital in the stock market brokerage field and ABM Corp. in trading mortgage-backet securities in the United States.

As a previous years, corporate lending and services in France contended with very sharp competition which squeezed profit margins and led to a 6 percent decline in NB). Nevertheless, by optimizing its business base, Nateka strengthened its market share in its main product lines.

NATURE STRENGISCHED BY MATTHE SHAPE IN AS HARM PROPERTY SEPECIALLY IN the cash management and payment services area.

Finally, the programmed reduction of institutional activity on behalf of the French State and the deciane in revenues from corporate treasury diluted the improvement in the group's NBL Despite these elements, however, total 1997 Naterias group net banking income amounted to FRE 4,168 mithon, 5.8 percent above the 1996 figure.

TIGHT EXPENSE CONTROL AND SHARP RESE IN GROSS OPERATING INCOME

Concurrent with its business expansion, the group continued to implement Concurrent wan as outsiness expansion, the group communicates expansions the expense reduction program mitiated in mid-1995. Staffing was reduced to 5,315 full-time equivalent employees by year-and 1997, due to a sharp curback in France (down by 8 percent over an 18-month period); meanwhile, outside France, the group work force continued to

grow (+10 percent). All together expenses for the year wate FRF 2,677 million, 1.4 percent priow the 1996 figure. Expenses associated with operations as France were down by 3.9 percent.

The combination of rising resenues and reduced expenses led to a strong intrease in gross operating income, up 21.8 percent over the previous year to FRF 1.491 million.

SUBSTANTIAL PRECAUTION PROVISION TO COVER EXPOSURE At year and 1997 the group's total exposure for the five countries affected by the founcial crisis in Asia (South Korea, Thailand, Indonesia, Makaysia,

and the Philippines) was USD 1,390 million; repayments since than through February 28, 1998 have reduced that figure to USD 1,250 million - approximately 3 percent of total Natexis outstandings. The group's exposure to these countries comes to USD 856 million, excluding exposure guaranteed ultimately by leading international names or secured by cash, and excluding trade financing (letters of credit confirmations), but including sovereign and similar risk in Indonesia and Thailand. The main country concerned is South Korea which accounts for 38 percent of the group's exposure, followed by Thailand (26 percent), and Indonesia (24 percent).

Natexis is not directly at risk either in the Asian real estate, stock, foreign exchange, or fluencial markets. No particular credit risk has to this day required the establishment of provisions in relation to this crisis. Following a detailed analysis of its portfolio, the group remains confident in the quality of its overall exposure. Nevertheless, as a precaution, and to preserve its margins in the face of a possible deterioration in the condition of certain counterparties or countries, the Board of Directors has decided to increase general-purpose provisions by a substantial amount and to withdraw FRF 200 million from the Fund for general amount and to withdraw FRF 200 maker and the runo are general-banking risk in order to provide an 11 percent cover for the group's exposure to Asian risks. The amount of general-purpose provisions is thus increased from FRF 304 million to FRF 926 million, FRF 550 million of which are earmarked for Asia.

CONSOLIDATED NET INCOME IS RAISED FROM FRF 98 MILLION TO FRF 289 MILLION

Other factors histog a significant impact on the group's year-end income

statement are:

provisions established during the first half of the year following the
french Banking Commission's technical inspection intesion. On the half
year, the main headings affected are those concerning provisions for
specific credit risks funder additional provisions; and stare in equity
and the context technique. lates, assisting to market the group's property holdings (ex

business premises):

- Idisposal of the group's 66 percent interest in Alli Gestion. This sale sphenes at the end of December 1997 and produced the built of the Alli 227 million in met gains on long-term avestments;

- Indicate from the Fine for general buttong risk amounting to FRF 804 million (actualing FRF 604 million for the first half of 1997);

- Alligh pay charge (FRF 237 million) principally due to the high proportion of the techne generated by group entities operating outside France and therefore pot included in the tax group.

Overell, net poome group share for 1997 stands at FRF 289 million, as compared with FRF 38 million the year before. The Bound of Directors will recommend the payment of a not divident just share of ESF 10 (FRF 15, including French tax crosses.

KEY FIGURES	5 J		
(in FRF millions)	1996	1997	Change
Net banking income (NBI) of which NBI from commetitive	3,959	4.168	+ 5.8%
market activities	1,159	3,777	+ 125%
Gross operating income	1,224	1,493	+21.8%
Net income, group share	98	289	+ 196%
(let FRF billions)			
Total assets	288	239	
Total shareholders' equity	17.4	17.5	
Solvency ratio:		-	
Cooke	9.3%	8.5%	
EU capital adequacy Directive	133%	123%	



The Annual Meeting of Stockholders of Akzo Nobel N.V. – formerty Akzo N.V. – will be held in Musis Sacrum, Velperbuitensingel, Arnhem, the Netherlands, on Friday, April 24, 1998, at 1:00 p.m.

- 2. Report of the Board of Management for the fiscal year
- 3. Approval of the 1997 financial statements of Alizo Nobel N.V. and of the dividend; discharge of the members of the Board of Management of their responsibility for their conduct of the business and discharge of the members of the Supervisory Board for their supervision
- Appointments to the Supervisory Board: remuneration of the members

 5. Appointment of F.B. Blaisse as a member of the
- Board of Management

 6. Proposal to authorize the Board of Management to
- issue shares and to restrict or disregard the preemptive rights of stockholders 7. Proposal to authorize the Board of Management to acquire shares of the Company on behalf of the
- Company 8. Discussion on Corporate Governance within the
- Company

 9. Proposal to amend the Articles of Association of Akzo Nobel N.V. 10. Any other business

Re item 4: F.H. Fentener van Vissingen, A.E. Cohen, and L.C. van Wachem are nominated for reappointment. It is proposed that starting from 1998, the variable component of the remuneration, as approved by stock-holders in the Annual Meeting of Stockholders of April 26, 1994, be abolished, and the remuneration of each of the members of the Supervisory Board be determined at NLC 90,000 per annum as of January 1, 1998.

This proposal concerns the designation of the Board of Management, for a period of eighteen months, as

a) to issue - and to grant subscription rights to shares up to a maximum of 10 percent of the total number of shares outstanding: b) to restrict or disregard the preemptive rights allowed

to stockholders by virtue of the law in respect of the issue of shares or the granting of subscription rights in conformity with (a), but only regarding shares issued pursuant to a resolution of the Board of Management.

This proposal concerns the authorization of the Board of Management, for a period of eighteen months, within the

limits of the law and the Articles of Association, to acquire

shares in the Company, through the stock market or

otherwise, at a price between par value and the opening price at the day of transaction plus 10 percent.

Re item 7:

The Company's response to the report on Corporate Governance in the Netherlands is available for inspection at the Company's office. On request these documents will be sent to stockholders free of costs.

Re Item 9: The proposed amendments with explanatory notes are available for inspection at the Company's office. On request these documents will be sent to stockholders

This agenda, the signed financial statements, and a list of personal data on the nominees for the Supervisory Board are available for inspection by stockholders at the Company's office, Velperweg 76, Arnhem, the Netherlands. Copies of the aforementioned documents are available to stockholders free of costs at the Company's office and through the banks mentioned below.

Stockholders who wish to attend the meeting or choose to be represented at the meeting shall deposit their shares at the Company's office, Velperweg 76, Arnhem, the Netherlands, alternatively at ABN AMRO Bank N.V., Herengracht 595, Amsterdam, or through one of the banks listed below, before Friday, April 17, 1998, 4:00 p.m. A stockholder who chooses to be represented shall also give a signed power of attorney – either or not using the bottom portion of the certificate of deposit – whilst the proxy shall surrender the certificate of deposit and the power of attorney before the meeting. A separate power of attorney duly completed and signed by the stockholder may also be presented by the proxy in the form of a

To facilitate prompt verification of the validity of the power of attorney, Akzo Nobel requests the stockholder or the proxy

to make available a copy thereof to: Akzo Nobel N.V. Investor Relations Dept. P.O. Box 9300 6800 SB ARNHEM, the Netherlands Fax **31 26 - 4424909

not later than one day ahead of the meeting, or to present the certificate of deposit and the power of attorney at least one hour before the meeting at the registration desk.

in the Netherlands: ABN AMRO Bank N.V., MeesPierson N.V., and ING Bank N.V. in Amsterdam, F. van Lanschot Bankiers N.V. in 's-Hertogenbosch, Rabobank Nederland in Utrecht, and their branches; In Germany: Deutsche Bank AG and Dresdner Bank AG in Frankfurt a.M., BHF-BANK AG in Berlin, and Sal. Oppenheim jr. & Cie. KGaA in Cologne; in Belgium: Generale Bank, Paribas Bank België, and Kredietbank in Antwerp and Brussels: in Luxembourg: Banque Générale du Luxembourg S.A. in

the city of Luxembourg; in the United Kingdom: Barclays Global Securities Services and Midland Securities Service in London; In France: Lazard Frères & Cie and Banque Nationale de Paris in Paris;

in Austria: Creditanstalt AC in Vienna; in Switzerland: Credit Suisse First Boston, Schweizerische Bankgesellschaft and Schweizerischer Bankverein in Zurich, and their branches, and Pictet & Cie in Geneva.

The Supervisory Board

Arnhem, April 1, 1998

Akzo Nobel N.V.

peere closs

Dexia still seeking acquisitions

By Nell Buckley to Brussels and Andrew Jack in Paris

Dexia, the Franco-Belgian banking group, made clear yesterday it was still on the acquisition trail despite its decision not to bid for CIC,

The group - formed by the alliance of Credit Communal de Belgique and Crédit Communal de France - said it in the infrastructure financhad signed a preliminary agreement to take over the ensions division of SMAP. Belgium's leading insurance company in the pension and

François Narmon, chairsaid the deal was an impor-

By Hillary Barnes in Copedia and Maggie Urry In London

A plan to reconstruct

MD Foods International

(MDI), the Danish dairy com-pany, which has lost

DKr1.3bn (\$184m) from

investments in operations in

the UK since 1989, was

approved at a meeting of

sbareholders in Aarhus, Jut-

The meeting was preceded

by a stand-off between Dan-

ish institutional investors

and the controlling owner of

MDI, the MD Foods agricul-

The institutional investors

led by insurance company,

Codan, and pension funds, PKA and Komunernes Pen-

sionsforsikring - which put up almost half the share cap-

ital to finance the UK ven-

ture, yesterday threatened to

put MDI into receivership

unless MD Foods gave them

Under the terms of the

shere capital in MDI will be

written off and MDI's

reconstruction plan, the of milk and falling prices.

operations transferred to a ing in 1990 with the acquisi-new company wholly-owned tion of Associated Fresh

TANJONG

PUBLIC LIMITED COMPANY

(Incorporated in England 1926 – Registration No. 210874) (Registered as a foreign company in Malaysia – No. 990903-V)

NOTICE OF PROPOSED FINAL DIVIDEND AND

CLOSURE OF BOOKS

NOTICE IS HEREBY GIVEN that a final dividend of 13.84 sen per share (after having taken account of Malaysian income Tax at 28%) in respect of the financial year coded 31 January 1998 has been recommended by the Directors for approval by the members at the Seventy First Annual General Meeting of the Company. Subject to the following paragraph, the dividend, if approved, will be paid on 14 August 1998 to shareholders on record of the Company at the close of business on 17 July 1998.

Any employee of the Company who has exercised, or wishes to exercise, the option to subscribe for shares in the Company granted to such employee under the Company's Employees' State Option Schome should note that an employee exercising such as option is not entitled to any divided which relates to a financial year that precedes the date of the employee's

The Register of Members of the Company will be closed from 18 July 1998 to 25 July 1998 (both dates inclusive) for the purpose of determining shareholders' entitlement to the dividend.

Registrable transfers received by the Compuny's Branch Ragistrats in Malaysia, Signet & Co. Sda Bitd, at 11th Floor, Tower Block, Kompleks Antorsbungss, Jalam Seltan Issand, 50259 Raule Lampur, Malaysia, or the Company's Principal Registrars in the United Kingdom, RR pic, at Baifaur Hesse, 390/398 High Rand, Bford, Essex EG 11NQ, England, up to the close of business at 5,00 p.m. on 17 July 1993 will be registered before until leanents to the dividend are determined.

FURTHER NOTICE IS HEREBY GIVEN that the Melaysian Central Percentage Stat. Rhd. shall not be accreting any requests for deposit

Depository 5dn. Bhd. shall not be accepting any requests for deposit and/or withdrawal of sharer commencing 12-30 p.m. on 15 July 1998 and 12.29 p.m. on 17 July 1998. A Depositor shall qualify for entitlement only

Shares deposited into the Depositor's Securities Account before 12.30 p.m. on 15 July 1998; Shares not withdrawn from the Depositor's Securities Account at at 12.29 p.m. on 15 July 1998; Shares transferred into the Depositor's Securities Account bulure 12.30 p.m. on 17 July 1998 in respect of ordinary transfers; Shares transferred into the Depositor's Securities Account at 0° before 3.00 p.m. on 17 July 1998 in respect of express transfers; and

Shares bought on the Kuala Lumpur Stock Exchange on a cum entitlement basis according to the Rules of the Kuala Lumpur

tural co-operative.

land, today,

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(ij)

By Order of the Board

Jalan Raja Chulen S0200 Kuala Lumpur Malaysia

tant step towards creating a "bancassurance" business in Belgium. Dexia already cooperates on insurance products with SMAP, a mutual insurer owned mainly by Belgian local

He added that Dexia was in the final stages of talks on acquiring a stake in an international congulting business

That would fit with the ambitions of Dexia – a holding company of which the French and Belgian arms each hold 50 per cent - to become a leading force in man of Dexia's Belgian arm, public sector and infrastruc-

Go-ahead given to

MDI restructuring

The institutional investors

were sweetened today when

MD Foods offered them an

option to subscribe to shares in the new company within

the next four years. If the

UK operation finally

becomes profitable, this

means that the institutional

investors will have a chance

to recover some of the

Four Danish banks - Den

Danske Bank, Unibank, BG

Bank and Jyske Bank -

which have financed MDI,

have also lost heavily from

the UK venture. The banks

are owed about DKrl.5bn.

MD Foods, which owns 51

per cent of the share capital

in MDL has so far refused to

The losses in the UK,

where MDI has bought up

dairies to become the third

largest dairy operator, have

been sustained in a market

suffering from excess supply

foray into UK dairy process-

MD Foods made its first

honour MDFs bank debts.

by MD Foods, MDI itself will Foods for £92.4m. (\$155m).

withdrawal from the bidding landscape". With total assets owned bank currently being privatised, reflected its analysis that the synergies were insufficient, and that the acquisition would have weakened our financial profile". But this did not mean Dexia was not seeking new opportunities.

We are also looking at other acquisitions in Europe," he said "1998 will be a year of alliances and

Since then it has invested

heavily, and has plans to

However, in the past cou-

ple of years it has sustained

heavy losses in the UK, and

rumours have circulated

that the parent company

The Danes' often-repeated

determination to stay in the

UK appears to have main-

tained the confidence of its

leading supermarket custom-

ers, in spite of uncertainty

over the reconstruction, and

even allowed it to increase

MD Foods' investment in

its UK business has

amounted to substantially

more than its current value

which analysts estimate at

state of flux, with many pre-

dicting a restructuring of the

top companies, but little

At the same time the raw

milk price has fallen

sharply, as sterling has

risen, and UK dairy farmers

The dairy industry is in a

market share

about £100m.

happening so far.

would eventually pull out.

build a new dairy in Leeds.

Net banking income rose 4.9 per cent, from BFr85.08bn to BFr89.2bn, reflecting only in Paris by Pierre Richard, chairman of Dexia's French a modest rise in net interest income from BFr65.3bn to arm, who said Dexia was

Dexia reported a 12.9 per

cent increase in 1997 net income, from BFr19.4bn to

BFr21.9bn. It also reported

an exceptional gain of

BFr14.6bn on the sale of its

Lambert, Belgium's thirdlargest bank, which was taken over by ING of the

Netherlands last December.

stake in Banque Bruxelles

Mr Narmon said Dexia's in the European banking ited by the fact that revenues from the sale of Dexia for CIC, the French state- of BFr7,528bn (\$197bn), it is Belgium shares by Belgian one of Europe's top 25 banks. local authorities - which The comments came as previously owned Crédit Communal de Belgique were used to pay off their loans, reducing the bank's outstanding commitments.

> increased 11.5 per cent to RF-21_97bn Earnings per share for the Belgian arm increased from BFr263.8 to BFr294.2, with an 11.1 per cent increase in the

Non-interest income

dividend proposed, to BFT130. Earnings for Dexia France rose from FFr43.3 to FFr48.9. with a gross dividend of

Shake-up at Crédit Lyonnais brokers

By Clay Harris, Backing Correspondent

Crédit Lyonnais is to integrate its UK stockbroking business, based on Laing & Cruickshank, a firm founded after a poker game in the 1880s, into a Europe

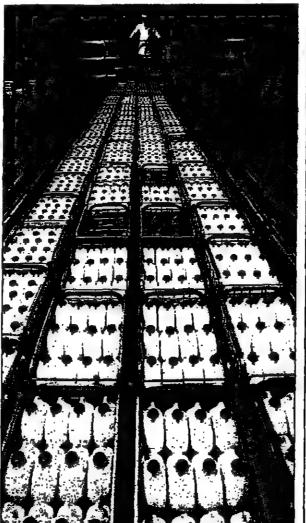
Lyonnais Securities Europe

ture." he said yesterday.

vate client banking.

Mr Kerr-Dineen and Mr

Cholet Dupont and CL Laing will now be called, respectively, CLSE France and CLSE UK. Crédit Lyonnais bought a minority stake in Cholet Dupont in 1987, and full ownership of Alex-



wide structure. The shake-up at Credit

will also solit the manage ment of equities and derivatives operations. The venerable names Laing and Cruickshank will all but disappear in the change as will Cholet Dupont in Paris. Michael Kerr-Dineen, chief

executive of CL Laing in London, has been named head of European brokerage for CLSE. "The wall has come down between the UK and Europe within an integrated management struc-The change was intended

to enhance the French bank's ability to offer pan-European services to institutional and corporate clients. It completed a process undertaken elsewhere in Europe. Domestic clients in the UK and France should see no disruption, he said. The Laing & Cruickshank name will be retained in pri-

The equity derivatives operation run by Joel Jeuvell has been separated from Mr Kerr-Dineen's brokerage business. He will gain responsibility for convertible bonds, trading arbitrage and strategic equity risk manage ment. The bank said this would allow it to reinforce its presence in Europe after economic and monetary union and in the US.

Jeuvell will report to Chantal Lanchon, head of CL Capital Markets.

are suffering severe falls in PUTNAM INTERNATIONAL FUND

11, rue Aldringen, L-1118 Luxembourg R.C. Luxembourg B 11,197 BUTTON METON

Notice is hereby given that the Armual General Meeting of Shareholders will be held at the rapidized office of the Company on 20 April 1998 at 3.00 p.m. with the following agenda:

ASEMBA

Presentation of the reports of the Board of Directors and of the Auditor. Approval of the belance sheet and profit and loss accrusi as of 31 December 1996.

Discharge of the Directors for the listed period ended 31 December 1996. Retification of the co-option of Mr Marie-Prançois Lhote de Selanoy as a Director in replacement of Mr Jean-Paul Thomas, who has

resigned.

5. Re-election of Mesers John, R. Verani, Tekeniko Watanabe, Thomas M. Turpin, John C. Talanian, Steven Spiegel, Affred F. Brausch and Marie-François Lhote de Selancy as Directors for the ensuing year.

Any other business which may be properly brought before the Meeting.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is antitled to one vote. A shareholder may act at any Meeting by proxy. By order of the Board of Directors

(\$)

C.P. POKPHAND CO. LTD.

US\$150,000,000

Floating Rate Notes

due March 1999

In accordance with the provisions of the Floating Rate Notes, notice is bereby given that for the period from 30/3/98 to 30/9/98 the Notes will carry an

Interest Rate of 6.65% per annum calculated on a

US\$16,994.44 per Note of US\$500,000

Standard & Chartered Standard Chartered Bank As Reference Agent

principal amount of:

Ex-UBS chief to join private Geneva bank

Renaud de Planta, former at UBS prior to the chief executive of UBS in announcement of its merger Hong Kong, is joining Pictet & Cia, Geneva's biggest pri-vate bank, where he will be the youngest of eight part- for the enlarged Warburg ners with unlimited liability. Dillon Read. writes William Hell in Zur-

It is highly unusual for Switzerland's private banks to recruit new partners from outside not only their family but also the company.

Mr de Planta is joining Pictet along with Jean-Francois Demoie, who is the son of a former partner of Pictet and nephew of a current

They are Pictet's first new partners since the short-lived appointment of Fabien Pictet, who quit the

bank last autumn. Mr de Planta was considered one of the rising stars enlarged UBS group.

with Swiss Bank Corporation. He had been named head of equity derivatives

There has been unrest in UBS management because most senior jobs have gone to SBC personnel.

Ulrich Grete, head of resources at UBS, and Anton Affentranger, head of commercial and institutional banking, have already announced they are leaving

UBS's Zurich headquarters. Following the payment of UBS's annual annual bonuses in Switzerland. Swiss private banks have reported a surge in job applications from UBS staff, many of whom have also been offered jobs in the **NEWS DIGEST**

AIRLINES

BA takes 100% of German operation

British Airways has become the 100 per cent owner of Deutsche BA, its German operation. The Deutsche BA holding company said yesterday it was taking over the 19 per cent holding held by Commerchank and the 16 per cent stake held by BB-Kepitalbeteiligungsgesellschaft, a financial investment group. Deutsche BA said the purchases highlighted its impor-tance to BA's European strategy. Raiph Atidna, Bonn

CHEMICALS

Veba sells Contensio unit

The chemicals subsidiery of Veba, the Düsseldorf-based congiomerate, yesterday announced it had solid operations with sales of DM1.05bn (\$568m) to the petroleum and chemicals division of RWE, its Essen-based rival, for between DM500m and DM600m. The sale of Contensio Chemicals is part of a long-running restructuring programme at Hills, the Vebs subsidiary, which is being merged with Degusse, the Frankfurtbased chemicals group. Volkbert Bade, Hulls management board member, said the divisions sold would only have reached market leading positions in a reasonable time, "if we had spent an inordinate amount of money". RWE said the deal - which is subject to approval by competition authorities - would strengthen core activities and increase the annual sales of RWE-DEA Chemicals to DM4.5bn. The businesses affected include solvents, detergent raw materials and products used in foods such as jelly babies. Ralph Atkine

THYSSEN AND KRUPP

Merger effective by September

Thyssen and Krupp, the German angineering groups, have announced they expect the groups' planned merger to be completed formally on March 1, 1999 but take effect from the end of September this year. In a letter to employees, the groups said an application for approval by European compet-tion authorities had been lodged yesterday. The extraordinary shareholders' meetings are expected at the beginning of December. The combined Thyssen Krupp group will have a turnover of about DM70bn (\$38bn), ranking it among Germany's biggest companies. The administrative centre will be in Düsseldorf. Thyssen and Krupp said the tax consequence of the merger should be "significantly lower" than some observers expect, Raiph Atkins

HOUSEHOLD APPLIANCES

Electrolux eyes Russia base

Sectrolux of Sweden, the world's largest supplier of household appliances, said yesterday it was considering the fees-bility of establishing a production base in Russia. The company said the rapid growth of the Russian white

goods market would make it necessary "sooner or later" for Electrolisk to start manufacturing in the country. Folke Hammartind, a senior Electrolux official, said the company had been in contact with several Russian producers but talks had not progressed beyond a preliminary stage. Electrolux's Russian sales doubled last year to almost SKrI bn (\$125m), compared with group turnover of SKr61bn in Europe, Greg Molvor, Stockholm

PHARMACEUTICALS

Pliva advances 31.8%

Pliva of Croatia, the largest pharmaceuticals group in central and east Europe, increased its net profits last year by 31.8 per cent to 804m kunas (\$93m). Turnover rose 23 per cent to 2.85bn kunes helped by a big increase in exports including a jump of 121 per cent in sales in Russia. The Croatian government is expected to press shead shortly with the sale of a stake of up to 14.16 per cent in Pliva in an international secondary share offering. The share sale could be expanded to include a small part of the 10.98 per cent stake held by the European Bank for Reconstruction and Development, Marrill Lynch and Dalwa Europe are joint global co-ordinators for the

Exports, which rose by 37.9 per cent last year accounted for 51.9 per cent of group turnover compared with 46.5 per cent a year earlier. Mr Zeljko Covic, Pliva chief executive, sald that the group had increased its holding in Polfa Krakow, the Polish drugs company to 77.7 per cent. Kevin Done, East Europe Correspondent

STEEL

SSAB to redeem shares

SSAB, the Swedish steel group, yesterday confirmed plans for a SKr3bn (\$375m) share redemption and a SKr4bn capital expenditure programme to develop its mill operations. It said the share redemption would be funded from net cash reserves of around SKr3bn, adding that it would rely on borrowings for its investment programme. Details are expected later this month. Tim Burt, Stockholm

hitish Midland Wars to £17111

plans to se

JUPITER TYNDALL GLOBAL FUND, SICAV DIVIDEND NOTICE

The Directors resolved to pay a dividend of 2 pence per share to shareholders of the High Yield Portfolio on record on 31 March 1998 with an ex-dividend date of 1 April 1998 and a payment date of

Corporation USD 200,000,000 Fored Amortising Float Rate Notes due 2003 For the interest period let April, 1998 to lat May 1998 the Notes will curry a Rate of interest of 59875° per assent. The course Amount per original USD 1,000,000 Notes with he USD 4,989,32 psymbio on lat May, 1998. IRU (Laurenbourg) S.A. Agent Bank dated; 2 April 1998

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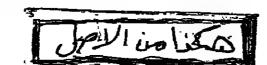
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COMPANIES & FINANCE: UK

Deere close to buying Powerscreen arm

By Robert Wright

Powerscreen International, the Northern Irish engineer, appears close to selling its Mathro subsidiary to the US agricultural machinery maker John Deere.

John Deere is thought to have signed a letter of intent to buy Matbro, which makes specialist tractors. But it is delaying a final decision until after April 9, by which time it should have seen a

hen Coline McCon-ville, a management consultant at

McKinsey, was called two

years ago about a job as

development director of the

More Group, the outdoor

advertising company, she

immediately said "no" and

Automatic public conve-

niences, roadside poster sites

and illuminated bus shelters

do not look that exciting at

first glance: but this week,

however, More has found

itself a hot property at the

centre of what promises to

Having agreed a £446m

takeover by Clear Channel, a

US media group, More heard

on Friday that its arch-rival,

Decaux of France, was plan-

Decaux's bid surprised

analysts who assumed that

its position as More's only

real challenger in the UK

would rule out any combina-

tion on competition grounds.

Channel may return with a

yet higher bid for a company

which made £25.5m pre-tax

profit last year have left

other observers wondering

why this company holds

a change of heart about the

headhunter's proposal and

took the More Group job,

says the simple answer is

that what was once "a grotty

business" is now a serious,

growing advertising market.

dwarfed by print, television

Outdoor advertising is

advertising market. It is contracts.

Mrs McConville, who had

Predictions that Clear

the jargon.

in the US.

share of the world display products and bids for large management.

now worth \$18bn (£10.7bn) a ket if they are big enough to

It is also one of the rare

industries where the US

remains an emerging mar-

ket. Outdoor advertising has

a 12 per cent market share in

France and 5 per cent in the

UK, but it claims just 1% per

cent of the advertising spend

The US has the added

appeal of being a highly frag-

mented market, where the

top five companies control

less than half of the market.

have both decided that they

can only attack the US mar-

year, and has 6 per cent fund investment in new needs more international

and radio advertising, but is change has been an invasion tion. The British group

growing faster than most of professional management, points to the fact that the

Clear Channel and Decaux

street furniture market

be a fierce bid battle.

ning a £475m offer.

put the telephone down.

report by KPMG, Power- ing which partly caused Mat- crushing divisions of Poweraccounting problems.

Powerscreen announced on January 27 it was taking a £46.7m (\$78m) provision for losses at Matbro for the year to March 31 1998. John Deere bro because Matbro manufactured John Deere machines under licence.

The sale plans come amid claims from a Powerscreen competitor that the mispric- the stone screening and

screen's auditors, into the bro's problems may also screen, where Powerscreen claims by a former senior the group.

Stephen Sly, a solicitor at field, said he had been retained by Extec Screens was a likely buyer for Mat- and Crushers, one of Powerexamine allegations of anticompetitive pricing which might have affected Extec. Extec competes only against

More's move from grotty business to hot property

Andrew Edgecliffe-Johnson on the £475m bid battle for an automated public convenience group

have affected other parts of has so far insisted there was no mispricing.

If machines were deliber-Russell & Creswick, Shef- ately sold at uneconomic prices to gain market share, it might be the kind of behaviour which has previscreen's competitors, to ously been held by the Office of Fair Trading to be anticompetitive.

Powerscreen dominates the stone screening and crushing market.

0.22

ture market if they com-

bined, with almost every

local authority contract in

Decaux, by contrast.

believes that the Office of

Fair Trading should look at

the entire outdoor advertis-

ing market - including bill-

boards, buses and trains -

where More has a 21 per cent

share and Decaux 3 per cent.

niture is "like the tennis cir-

cuit, with a group of big

players going from one city

to another pitching for con-

Many analysts disagree

with Decaux's claim that the

street furniture market is a

-genuine hothed- of competi-

tion. While Wall and US

groups such as OSI and TDI

contracts such as New York.

Sydney and Edinburgh, they

Mr Decaux says street fur-

the country.

tracts."

Extec's suspicions back up member of Powerscreen staff that Pegson, which makes stone crushing machinery, sold machines below advertised prices. The alleged mispricing would be similar to the kind which Powerscreen has admitted occurred at Mathro.

Powerscreen would say only that allegations of wider mispricing would be examined in KPMG's report.

Mare Group stern price (pence)

One analyst described the

UK market as a cartel and

dismissed Decaux's claims as

The conspiracy theorists

believe that Decaux's bid is a

clever way to force Clear

Channel to overpay and to

get a look at its rival's plans.

be swayed by what the local

councils have to say.

Decaux's arguments were

supported by Peter Spalding,

a former mayor of Croydon,

who welcomed the prospect

of a more co-ordinated prod-

Roger Banks, the public

transport engineer for Ports-

mouth council, said he

would be concerned to see

the two companies link,

More and Decaux have been

challenging for the same

market does keep prices

The OFT is more likely to

"a French farce".

1000

over of £63.2m in 1996, could alone have run up losses of £46.7m in the first nine months of the 1997 financial

Powerscreen would not comment on plans to sell Matbro. John Deere said only: "It has been Deere's policy in the past to inform the media in a timely manner, once an agreement has been concluded."

McAlpine prepared for US disposals

دابائها مسحط, برا

Alfred McAlpine,

construction company, said

yesterday it was prepared to sell its US civil engineering and construction operations. Oliver Whitehead, chief executive, said: "There is no for sale' sign hanging up over the companies, but it is no secret they are not part of the long-term plan." He said McAlpine had been approached by potential buyers for the businesses, which have net assets of £68m

(\$114m). The news highlights the disillusionment of some UK building industry companies with the highly competitive US market. Last weak Caradon said it would sell its underparforming US doors and windows businesses. A week earlier, John Laing announced it would move its US housebuilding interests to a joint venture company

as a prelude to flotation. Operating profits from the two subsidiaries, Blythe Construction and Becker Minerals, slid from 23.67m to \$2.85m in 1997 on a \$2.61m fall in turnover to £98.8m. Their operating margin fell to 2.9 per cent.

The decline followed tougher competition in North Carolina, Blythe's home territory. Mr Whitehead said state plans to spend \$1.7bn on infrastructure in 1998 "attracted lots of out-of-state contractors and however: "The fact that prices fell 20 per cent.

The strength of UK housebuilding allowed McAlpine to shrug off poor US results down and ensures local and more than double preauthorities get a good deal. tax profits to £20.8m.

COMMENT

GEC/Finmeccanica

After a nine month gestation. the first defence joint venture between the UK's General Electric Company and Italy's Finmeccanica is ready to pop. The signs are it is not beauty, but has promise. Maintaining two separate companies - one for British assets, the other for Italian looks defensive and will not ease the task of exploiting available savings and boosting revenues. And while having a GEC-Marconi man.

Peter Brown, as chief executive should bring a keen eye

Buggins' turn rotation sys-

Share orice relative to the 1993 94 95 to the cost base, hints of a

tem at the top are discouraging. GEC should move fast towards gaining full control of the joint venture. Fortunately, the history of earlier joint ventures between the two companies, and the Italian government's desire to raise finance through privatisations, suggest this may be possible. Despite these shortcomings - perhaps inevitable given questions of prestige and national security - this alliance does offer GEC improved access to the Italian market. And in time it could form the kernel of a wider European missiles alliance. The logical start would be with Matra/BAe Dynamics. That might force Aerospatiale and Thomson-CSF to the table at a later date.

Monetary policy

The Bank of England's monetary policy committee meeting next week needs to decide not just what to do with interest rates but how to convey its thinking. A big weakness at present is that its minutes are published six weeks after each monthly meeting. That means they are always one meeting out of date. When the committee's thinking is shifting, the markets and public can be seriously misled. A particularly absurd example occurred after February's meeting. Mervyn King, the Bank's chief economist, had just been converted to the view that rates needed to rise but was not allowed to say so – even when questioned by the Commons Treasury Select Committee.

Why then does the committee stick to its six-week delay? One reason is tradition: this is what happened in the old days of the Ken and Eddie show and is also the US Federal serve's practice. Another is fear that up-to-date minutes will attract more scrutiny. Does the committee not realise that its huge power must be balanced by greater account-

US consumer group worry on Texas bid

by Australia Taylor

One of the largest consumers organisations in the US has expressed concern about Texas Utilities' £4.45bn (\$7.43bn) bid for Energy Group in a letter to Offer, the UK electricity industry regulator.

Jane Briesmeister, senior the Monopolies and Mergers ment."

The Consumers Union let-

ter to Offer, signed by Ms Briesmeister, described the offer as "like a rattlespake trying to swallow an arma-- possible but not It said: "The acquisition

raises serious questions about the ability of regulapolicy analyst at the tors in Texas and Britain to Southwest Regional Office of protect customers of regu-Consumers Union said she lated utility services from believed the bid should be adverse consequences that referred for investigation by could result from this invest-

other forms of advertising. Decaux and the German pair would control 88 per have made minimal impact particularly in bus shelters group Wall remain family- cent of the UK street furni- in local authority tenders. CU plans to set up in Russia

and automatic public conve- controlled. But More's chief

niences - street furniture in executive, Roger Parry,

trained at McKinsey and is

married to one of the consul-

tancy's partners, while Ron

Zeghibe of the UK postar

group Maiden and Lowry

Mays of Clear Channel are

Jean-François Decaux's

father, Jean-Claude, started

off 36 years ago by designing

a bus shelter and driving it

around France on the back

of a truck to show to local

councils. "Right now, it's

basically my father, my brother and myself," Mr

Decaux said yesterday, but

the family recognises that it

Decaux and More diverse

The industry's other big on the question of competimacy turn out for large city

both Harvard Business

School graduates.

Commercial Union, the composite insurer which plans to merge with General Accident, is to enter the Russian insurance market.

It is expected to announce plans shortly for a Moscowhased life assurance operation that would build on the group's presence in eastern Ruropė. Few foreign insurers have

established a significant presence in Russia, where insurance spending is low

By Michael Skapinker

\$28.9m) last year.

Bishop, chairman.

to £529.3m.

investment in its business

class service helped British

Midland almost triple pre-tax

profits from £6.1m to £17.3m

The airline, which is 40

per cent owned by Scandina-

vian Airlines System, said

its outcome had also been

buoyed by the three-day

British Airways strike last

summer. The additional pas-

sengers had added £3m to

profits, said Sir Michael

investment in the airline's

business class had increased

amount charged per passen-

The number of passengers

but demand for life and savings products is rising.

Political and legislative uncertainty that followed the collapse of the former Soviet Union has deterred many potential investors as have restrictions on foreign ownership of domestic companies. Those that have invested in Russia include Allianz of Germany and AIG, the leading US-based inter-

national insurer. Edinburgh-based Scottish Provident, the mutually owned life assurer, has inter-

cent, compared with 63.2 per

cent in 1996. Sir Michael said British

Midland had withstood com-

petition from new low cost

ness from Richard Branson's

Virgin Express, which had

taken over flights between

London and Brussels previ-

ously operated by Sabena of

cost sector increased yester-

day when British Airways

confirmed that Go, its new

no-frills carrier, would fly

from London's Stansted air-

Copenhagen. Unlike BasyJet

objection to the establish-

ment of Go. Barbara Cas-

said fares on all three routes

Competition in the low

The airline had won busi-

British Midland

revenues and yields, the port to Rome, Milan and

ger per mile. Turnover for and Virgin, Sir Michael said

1997 increased by 11 per cent British Midland had no

carried grew by 7 per cent to sand, Go's chief executive,

soars to £17m

ests in Russia. It set up a cent to 257m, has more than sian Servicemen and the Buropean Bank for Recon-CU is likely to distribute struction and Development

> three years ago. business in Poland and set up in the Czech Republic last year. The Russian life operation will be modelled along lines similar to the CU Polish business. increased annual sales in

Four of the UK's largest

public transport operators

are understood to have

joined the bidding for MTL,

the Merseyside bus and train

company put up for sale in

February after shelving its

plans to float on the London

The company, which set a

deadline of last week for

indicative offers, is under-

stood to have received pro-

posals from Stagecoach,

FirstGroup, Arriva and

MTL is evaluating the bids

with its advisers, SBC War-

burg and KPMG, and a deal

is not expected before the

Stagecoach and Go-Ahead

are both thought to have

made offers to buy the

entire company for about

end of this month.

Stock Exchange.

Go-Abead.

Four operators

in bid for MTL

joint venture with Employ- 650,000 policies on its books, ers Re of the US, the Inde- and a 40 per cent market pendent Trade Union of Rus- share of individual life busi-

products in Russia through a tied salesforcs. Investment CU has a fast-growing in the business is likely to be small initially, as it was in Poland. It has been talking to possible partners for more than a year.

It is also considering expanding elsewhere in eastern Europe and the former Poland last year by 51 per Soviet Union.

MTL's London bus opera-

tion. Arriva is also believed

Peter Coombes, MTL

chairman, is determined to

realise the maximum value

for its 2.500 employee share-

holders and is reported to be

prepared to withdraw the

business from sale unless a

a flotation value of around

£150m for the company. But

this would have involved it

having to raise fresh capital

to repay its £40m of debt.

However, even after

adjusting for the debt, the

indicative bids received are

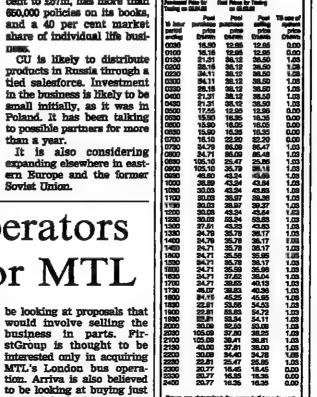
still lower than the value

2.75

Analysts had pencilled in

high offer is received.

parts of the business.

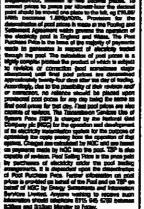


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For the period from and including March 30, 1998 to and excluding September 30, 1998, the Rase of Interest in 6.598, the Interest Amount

be looking at proposals that would involve selling the business in parts. FirstGroup is thought to be



(per U.S. \$1,000) is \$23,65 and the interest

COTTAGE, P.A., IN April 1888

ISTITUTO MOBILIARE ITALIANO S.p.A.

Headquarters: Viale dell'Arte, 25 Rome, ITALY Paid-up Share Capital: LT 3,000,000,000,000 - Inscribed in the Company Register in Roma up. 10945/91 (Tributal of Rome) - Inscribed in the Registry of Banks and Parent Company of the IMI Group - Inscribed in the Registry of Banking Groups - Member of the Interbank Deposit Protection Fund - Tax Code no. 00448420582; VAT no. 00896201001

CONVOCATION OF THE SHARKHOLDERS' GENERAL MEETING The Ordinary Annual General Meeting of the Shareholders of Isituto Mobiliare Italiano S.p.A. is convened, for the first call, for Wednesday, 29 April 1998, at the hour of 9:00 am, and, if necessary, for the second call, for Thursday, 30 April 1998, at the hour of 11:30 am, in Rome at the Company's Headquarters, Viale dell'Arte, 25 (EUR), to discuss and resolve the following:

AGENDA 1. Approval of the Financial Statements for the year ended December 31, 1997, the reports of the Board of Directors and the Board of Statutory Auditors, the distribution of Net Profit, and distribution of reserves, resolutions related to the above; Consolidated Financial Statements of

the IMI Group at December 31, 1997. 2. Determination of the number of members of the Board of Directors.

3. Determination of the compensation for the Board members, including emoluments for attending

the Board and Executive Committee meetings as well as the amount of per diem. 4. Nomination of members to the Board of Directors. Since the election of the Board of Directors will utilise slate voting, as per Article 14 of the By-Laws, the

outgoing Board of Directors and shareholders, representing at least one percent of the shares having the right to vote, will be able to present slates. They must present the slates according to the modalities provided under the above-mentioned article of the By-Laws, at least 20 and 10 days before the date fixed for the Meeting, respectively, by depositing them at the Company's Headquarters and publishing them in the

Shareholders desirous of participating in the Annual General Meeting must deposit their Ordinary Shares at least five (5) days before the date of the Meeting at the headquarters of IMI S.p.A. in Rome, Viale dell'Arte 25, or with one of the following designated institution BANCA COMMERCIALE ITALIANA, CREDITO ITALIANO, BANCA NAZIONALE DEL LAVORO, CARIPLO - CASSA DI

Risparmio delle Provincie Lombarde, Istituto Bancario S. Paolo di Torino, Banca Monte dei PASCHI DI SIENA, BANCO DI NAPOLI, BANCA DI ROMA, BANCA CASSA DI RISPARMIO DI TORINO, ROLO BANCA 1473, BANCA FIDEURAM, BANQUE PARIBAS, - FILIALE DI MILANO, MORGAN GUARANTY TRUST COMPANY OF NEW YORK, as well as MONTE TITOU (for the shares administered by it). The documentation and the related reports relating to the first point on the Agenda will be available

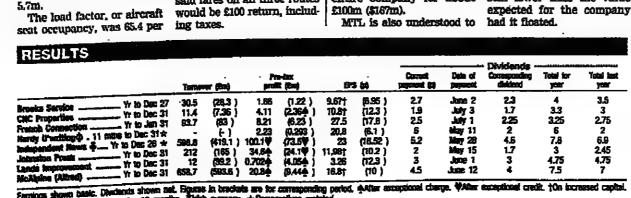
starting from April 10 until the date of the Shareholders' Annual General Meeting at the Company Headquarters and the main offices of the designated institutions. With reference to Banque Paribas, the entation and the related reports will be available exclusively at the Milan Branch Office.

The proposals formulated by the Board of Directors relating to Points 1, 2, 3 and the illustrative reports relating to Points 2 and 3 of the Agenda, will be available as stated above starting from March 28 until the date of the Shareholders' Annual General Meeting. Regarding Point 4 of the Agenda, the slate for the appointment of members to the Board of Directors (deposited and published according to terms set out in the By-Laws) will be made available in a timely fashion in the same manner.

The proxy ballots to exercise the right to vote by correspondence (and the related documentation) will be made available to the Shareholders starting from March 28 at the Company Headquarters, at the main offices of the above-mentioned designated institutions (for Banque Paribas only at the Milan Branch Office) and every branch or sub-branch office of the same as well as at every member of the Monte Titoli

system where the Shareholder intends to vote by correspondence and has made a timely request. The proxy ballots and the admission tickets to the Annual General Meeting must be presented or delivered to the Secretariat for Statutory Affairs of IMI S.p.A. - Viale dell'Arte, 25 80144 Rome.

The Office of Investor Relations (Tel: 39-6-5959 3379, Fax: 39-6-5959 3550) and the Secretariat for Statutory Affairs (Tel: 39-6-5959 3666 5959 3925, Fax: 39-6-5959 3031) are This notice is available also on the Internet site: http://www.inrispa.it



11,98† 3.26 16.8† Earnings shown basic. Obstands shown net. Square in brackets are for corresponding period. After exceptional charge. WAtter exceptional credit. 10n increased capital.

@Arm stock & Comparatives for 12 months. @Irish currency. * Comparatives restated. **GOVERNMENT BONDS** By Viscont Baland in Landor nd John Labels is New York

Markets drifted lower yesterday, lacking any inspiration from domestic data, suggestions by the governor as investors awaited the key of the Bank of Spain earlier news of the week - Friday's US jobs figures.

Turnover in both the cash and futures markets was relatively light, with an auction of long-dated stock in Ger-many absorbing liquidity.

The US Federal Reserve's decision on Tuesday to leave its interest rate regime unchanged was seen as a positive signal for bonds, but stopping them [rate rises]. European markets were the Bundesbank will have to upset by speculation that the make one of those rare deci-Bundesbank might raise its

Analysts said it was very some," said David Brown at unlikely the German central Bear Steams.

bank would do so at this stage, although they reiter-ated the view that it was likely to raise rates later in

The Irish central bank, meanwhile, appeared to back of the Bank of Spain earlier in the week that rates should not be cut too soon so inflation could continue to be kept in check.

With economic growth in those countries racing ahead, the logical step would be to raise rates that are due to be cut for European monetary union purposes.

"If Emu convergence is sions to hike rates for external rather than domestic rea-

the short end of the GER- domestic demand, rising for MAN BUND market and the first time in six months, dragged other European offsetting weaker exports.
markets down. An auction of Jonathan Loynes, at HSBC markets down. An auction of DM6.5bm of 30-year stock also hit the long end, and there was little inspiration from US Treasuries, which were trading flat at the

Ruropean close, The June hund future settled 0.17 lower in London at 107.13 while turnover on the DTB was active, with 430,000 contracts exchanged. The future was trading at 107.09 later, well within the day's

trading range. Italian. Spanish and French bonds also ended lower but held up better

UK GILTS shrugged off a bond, the benchmark for purchasing managers' index showing some improvement fallen & to 1024, yielding in manufacturing conditions 5.948 per cent. The two-year will be released.

The speculation unmerved in March, with strong note was down & to 99%, be short end of the GER- domestic demand, rising for yielding 5.584 per cent and the 16-year note was off & at 98%, yielding 5.662 per cent.

The market opened firmer Markets, said while the data would "help to keep the markets' nerves on edge in the run-up to next week's monetary meeting, it should not be enough to prompt a rate economic growth.

The June future settled \$ lower at 1084, with 65,000 contracts traded on Liffe, and the spread over 10-year bunds stood at 107 basis down to 44.4.

points US TREASURIES were mostly lower on the release of new figures on national hashess activity. By midday the 30-year

but then fell after the March report by the National Association of Purchasing Man-agement showed little sign that Asia had yet slowed US

The key NAPM index rose to 54.8 from 53.3 reported in February. The prices paid component, an important indicator of inflation, was

The NAPM report wa stronger than expected, but prices were well-behaved, said Tom O'Connell, senior government trader at First Chicago Capital Markets.

Today new figures on manufacturers' orders and

of Bank Austria completed

By Eric Pay in Means

The privatisation of Bank Austria was completed yes-terday after the sale of 2m shares to domestic investor in Schl.76bn secondary public offering, boosting the liquidity of Austrian bank

Dresdner Kleinwort Benson and CAIB Investment Bank, lead managers, said they placed the shares at Sch850 each, Sch10 less than yesterday's closing price. The offering was several times oversubscribed and closed early.

Retail buyers received preferential treatment. The shares are entitled to the full 1997 dividend. If the new owners keep the shares for more than two years, they will receive another 5 per

The issue was the last tranche from the 11 per cent stake originally held by the federal government. The shares were transferred to the state-owned postal holding company last year, which placed a third with institutions and sold the remaining 6.6m shares to Dresdner Kleinwort Benson in February for placement.

Dresdner KB immediately sold 4.6m shares to 50 instiintional investors in 12 different countries, leaving 2m shares for the Austrian stock market, where Bank Austria is now the most liquid share. The government netted a total of Sch7.6bn from the

Bank Austria sale. Bank Austria also said it would give full voting rights to its preference shares later this year, bringing them in line with its other listed shares. After yesterday's placement, about 60 per cent of Bank Austria shares are in free float.

State sale Benchmark eurobond for Slovakia

ast Europe Corres

The Slovak government is pressing ahead with plans to raise \$500m to \$15n in a benchmark eurobond issue by the early summer, in spite of growing concerns expressed by the leading credit rating agencies. The issue will be lead-managed

Slovakia lost its investment grade rating from Moody's Investors Service late on Monday and S&P and Fitch IBCA said yesterday they were following develop-

S&P is still rating Slovakia at BBB-, the lowest invest-ment grade rating, with a stable outlook but it said yesterday it had concerns over "the weakening of the country's external position, in the rapid rise in short-term external debt and the weakness of the banking

Fitch IBCA warned late last year that approval of proposed legislation, which would weaken the independence of the central bank, "could be the trigger for a downgrade".

Spreads on Slovak debt have widened sharply in recent months, as perceptions of the country risk have deteriorated, opening a wide pricing gap between Slovakia and the fast-track reform countries of the region, such as Hungary and Poland.

The present benchmark Slovak eurobond, the nomic competitiveness had government-guaranteed 10year issued by Vodohospodarska Vystavba, the water currency (versus the Czech utility, at the end of 1996 at koruna and D-Mark), and darska Vystavba, the water 115 basis points more than

INTERNATIONAL BONDS

US Treasuries, is currently trading at 350 basis points

By contrast Hungary issued a five-year, \$300m euroboad on Monday priced at only 81 basis points over US Treasury notes. investors' growing con-

confirmed when Moody's downgraded it from the investment grade Bass, the equivalent of BBB-, to speculative grade Bal at the beginning of the week Moody's said the downsistently high budget and current account deficits in Slovakis, which had been financed increasingly by

short-term, foreign borrow The Slovak central hank has been forced to impose high real interest rates, and the increasing burden of servicing domestic debt has forced Slovak companies and banks to finance their operations and investment needs abroad.

Moody's said the country's good record on GDP growth, investment and industrial output came from "high levels of public spending and rapidly growing short-term foreign currency debt".

The agency warned that pressure will grow during 1998 for a devaluation, which would increase debt and the debt servicing burden and could lead to difficulties in private sector debt pay-

it said the country's socbeen hit by rising unit labour costs, an appreciating insider privatisation.

Uruguay issues 10-year global

INTERNATIONAL BONDS By Samer Iskandar

Borrowers continued to spread of 125 points. focus on the dollar sector vesterday, giving investors time to absorb the recent heavy supply of sterling

URUGUAY, a rare borrower on the international markets, launched \$250m of 10-year global bonds.

After three days of marketing to build an order Colombia. book, the lead manager, ABN Amro, priced the bonds yesterday at the wider end of the indicated spread range of the session's largest deal. 135-140 basis points over US Treasuries.

launched a 30-year issue at a

cial crisis. A 10-year deal launched two-years ago was trading yesterday at a

ABN Amro said the deal attracted specialised creditsensitive investors, as well as European retail buyers. Uruguay is one of only three South American countries with investment grade ratings (BBB- and Baal from S&P and Moody's respectively) alongside Chile and

BRITISH GAS issued \$500m of five-year bonds with a 6.125 per cent coupon,

MERRILL LYNCH launched its largest transaction to nominated bund, which is date in the D-Mark sector -DM750m of 10.75-year bonds.

iorome	Amount.	Geografi %	Price	Makely	Feet.	Speed ip	Beale-timer
US DOLLARS	er yang Managaran Managaran						
British Gas Intl Finance	500	6.125	99.883F1	Apr 2003	0.5UR	+50,000,000	Goldman Sactus Ind Parities
SECC).	475 250	(c) 6,000	99.962R 98.905R	Apr 2002	0.10R 0.25R	-34594F-b01	Corresesbanio 300 Gen
Bayertache Hypo EIB(s)	250	5.75	98.194R	Apr 2008	0.325R	+24574Feb06	ABN Ameo
Nati Pural Utilities Co-op	250	6.25	99.687R	Apr 2009	0.325R		JP Morgan Secution
Republic of Uruguny(g)	250	7.000	98.951R	Apr 2008	0.625R 0.40	+140(Feb0E)	ABN Amso Dectache Bank London
Den norske Bankbit Yamalo-Neneta	130 100	(b1) 12.250	99,965 98,983R	Apr 2008 Apr 1999	1.008	+640E.ksm)	Lebenia Brotheri
D HARRY							
Merrill Lynch & Go	750	5.375 4.50	99.07FR 99.48FR	Jan 2009 May 2003	0.40R 0.25R	+55(5%,bm05) +10(5%,bm02)	Medil Lynch Pist Rebobenk International
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laco Europe, 98-C1, Afril		(c1)	100.00	M- 2021	0.20		Laborate Strathers
I to measured billing a sec-	me to the state of the			- T	-		
FRENCH PROMISE	200	1.00	100.00	May 2005			JP Morgan/BooGen
, Marija Skaleton od seleculos i nes 1900		** :',*-	10000				
THE DE LINE		: .: <u>.</u>					
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Switch Lowes		1			<u>.</u> .		2
SECC	250	3.00	101.75	Dec 2006	2.50		naciona cientificratura
L BIRCOM	1735						
Encione	300	4.750	99.836	Jul 2008	0.258	+1041/4/03	Daubache Bunk

Pinsi terms, non-celleble unione stated, Yield apreed (over relevant government bond) at teach supplied by lend exempge. 5 Floating-rate note. #Semi-armual coupon. R: fixed re-ofter prior; fees shown at re-ofter lovel. 4) Fungitio with \$750m. Plus 83 days accursed, b) Calleble from Apr 03 at per. bril 3-mit Liber +3775bp to Apr 08, then +11295bp. c) Average file: 3 yes. c) 1-mit Liber +3575bp. c) Also issued: Clear At 29.83m, Clear 81: 25.34m, Class 82: 29.87m. d) 3-mit Liber \$80,000 at 10.000 at 10.

European monetary union

spread of 135 basis points. The maturity matches those which is now trading of a recent jumbo deal by roughly 50 points wider in KfW and the first euro-deness of the yield curve has rities of more than 10 years.

spurred investor interest in In the French franc sector, due to be launched after longer-dated D-Mark bonds. LVMH, the luxury goods group, issued FFr800m of Merrill Lynch said investors equity-linked bonds, whose redemption price is linked to the level of its chares.

WORLD	BONE) PRI	CES							
ENCHMA	RIK B	OVE	RNME	NT BO	ONDS				BOND FUTURES AND OPTIONS	
1	Red	Connec	illei Prime	Did Yield	Day chy yield	Yek ong	Menti ong yid	Year cho xili	Frence	
والجف	04/00	7.000	103.9013	4.95	-0.06	-0.00	-0.26	-126	BE NOTHINGAL PROMICE MONIO PATONES (MATE) PT-504,000	_
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giana .	01/00 03/07	4.000 6.250		6.02	+0,01 +0,01	+0.05	+0.07	-1.06		
nich.	05/09 06/07	4.790 7.250		4.02 5.33	-0.02	+0.02	-0.14 -0.17	-0.05 -1.45	Sels — CALLS —— FOIS ——	_
k	12/99 11/07	6.000 7.000			+0.05	+0.18	+0.20	+0.07	- Price May Jan Sup May Jan May 148 1.85 1.82 1.87 0.69 0.23 0.73	
	01/99	11,000		3.75	+0.03	+0.10	+0.08	-0.21	. 103 0.88 1.80 1.30 0.28 0.40 1.14 104 0.33 0.55 0.86 0.72 0.94 1.86	
	81/00	7,290 4,000		4.86	+0.01	+0.06	-0.06 +0.14	-1.81 +0.22	100 0.08 0.22 0.53 1.46 1.62 2.55 inc wit both Colo 2001 Prix 12017. Produce days soon str. Colo 47,155 Prix (6.045 .	
	10/04	6.750 5.500	111.2000	4.72	+0.03	+0.00	+0.05	-0.73	•	
	10/25	8.000	106,9900	3.50	+0.02	+0.06		-1,25	Germany	
	09/98 11/04	4.000 7.500	115.7000	4.00	+0.02	+0.11 +0.08	+0.20 +0.06	+0.29	IN HUTCHIAL CHIMAN HIND PRIVINGS (LFFT) DISCOURS (0 100% of 100%	
	07/07 07/27	6.000 6.900		4.92 5.50	+0.02	+0.06	_	-0.99 -1.20	Open Sultyrice Change High Line Sit vol Open in June 107.41 1607.13 -0.17 1607.42 167.04 123860 185588	
ind	04/99 06/06	5.250 8.000		4,82 5.00	+0.24	+0.26	+0.04	-1.50 -1.67	- Jun 107.41 197.13 -0.17 107.42 107.04 123800 185500 Sep 105.63 106.76 -0.16 106.96 106.03 43 715	,
7	05/07	6.000	102.8500	4,58	+0.62	+0.11	-0.05	-2.00	All simo futules (Fitolis &FFC Oliceo,000 points of 100%	
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	11/25	7.250 5.400	_	6.64 BA1	+0.02	+0.06	-0.11 +0.01	-3.17	Price May June Jul Step May June Lis Sep 1 16700 - BJST 0.77 0.60 1.10 0.30 0.84 1.02 1.32	
	12/02	4,500	18.4500	1.19	-001	+0.05	-0.05	-0.46	16790 0.25 0.51 0.57 0.86 0.85 0.86 1.20 1.86 10800 0.14 0.32 0.40 0.86 1.01 1.15 1.82 1.86	
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inciencia 	11/99 02/07	7.500 5.750		4.00	+016	+0.05	+0.15 +0.01	+0.19 -0.95		
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	10/98	5.625	100.0080	5.62	-	+0.02	-	-0.77	. Sep 119.29 -0.06 6 8621	
	11/04 08/67	7.975 6.125	192,7730	5.74	+0.02	+0.05	-4.03	-8.96 -1.13	To the state of th	_
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POURD IN NEW YORK

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LONDON MONEY RATES

Cents of Tax dep. (£100,000)

Opes 92.51 92.62 92.76 92.54 93.11

Strike Price 9225 9250 9275

92.49 92.60 92.74 92.93 93.11

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MARKETS REPORT

Threats of intervention from

The yen firmed marginally

lation, closing in London at

Y133.2 to the dollar. It man-

aged to buck a 1.78 per cent

fall in the Nikkei share aver-

age, with which it normally

Hikaru Matsunaga,

Japan's finance minister,

vourable. We will continue

to monitor market develop-

timely and appropriate man-

ner." He added: "If things

continue as they are, there

may be criticism from

abroad of Japan's external

Eisuke Sakakibara, the

senior finance ministry offi-

cial known as "Mr Yen", was

quoted as saying: "We are

moves in tandem.

surpluses."

By Simon Kuper

CURRENCIES & MONEY

APPER

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Sales . . . eter it . 43.2

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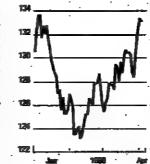
Tokyo officials hold dollar back strongly concerned about would correct them. This the continuing weak yen implied that the bank would trend. We are keeping in keep its hands off the yen. contact with the US on this In any case, said Gerard

issue." The yen's fall below Lyons, chief economist at Tokyo halted the dollar's Y133 to the dollar was DKB International in Lon-"excessive". The Group of don: "I believe that interven-Seven industrialised nations tion would merely delay the on the first day of Japan's would discuss exchange inevitable." The weak econ-Big Bang of financial deregu- rates at its meeting next camy presaged a further year month, he added. slide. The Bank of Japan's However, Masaru Hayami, quarterly tankan survey of governor of the Bank of industry, due out today, is Japan, undermined his colwidely expected to leagues' implicit threats of extremely pessimistic. intervention. He indicated The dollar continued to

that Japan's rising current advance beyond its recent account surplus and its range against the D-Mark, climbing in late US trading said: "The yen's fall is unfa- nearly \$1,000bn of foreign assets argued for a stronger to DM1.8543, 0.5 pfg above Tuesday's London close. yen. However, he also said ments and respond in a that markets decided cur-There was talk that the Bundesbank had been either rency rates. If markets thought changes in currenselling dollars or enquiring cies were excessive, they about prices around DM1.8550. The dollar's rise dragged the pound a touch higher to DM3.099, its peak since July 1989.

Larry Summers, US deputy treasury secretary, helped the dollar modestly

Against the year (4 per \$)



by saying that US dollar policy remained unchanged. just in case anyone was won-

■ The rouble slipped after Sergei Dubinin, governor of Russia's central bank, told the Financial Times that the currency should devalue in line with inflation. He noted that the rouble had been ris-ing in real terms, because its

fall against the dollar was

The South African rand. prices.

Juliet Sampson, emerging markets analyst at Bank of America in London, welcomed his statement, noting that the strong rouble had reduced Russia's trade surplus virtually to zero over the past year. The slide in the oil price since October has damaged the country's exports.

She also said that Mr suggested that the central bank would start to pay attention to the exchange rate instead of concentrating almost obsessively on interest rates.

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slower than the rise in after piercing the R5 floor against the dollar for the first time at the start of the week, came under attack again yesterday because of comments by Chris Stals, governor of the Reserve Bank. He said he was not unhappy to see the rand "adjust", and indicated that

he would not intervene in

the market to defend it. Yesterday, however, traders said the bank had been Dubinin's comments buying rand at about R5.0450 to the dollar. The currency ended the day at that level, 0.5 cents down from Tuesday. Philip Shaw, chief economist at Investec in London. said the central bank wanted to smooth the rand's decline rather than reverse it.

> ■ Today the German constitutional court is due to announce whether it will admit a case filed by 4 professors arguing that European monetary union is monstitutional

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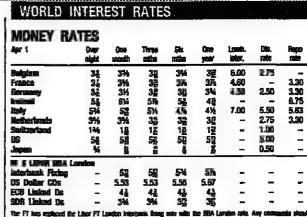
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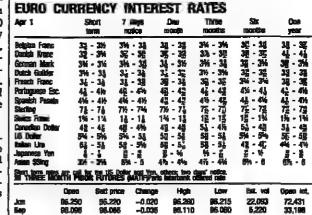
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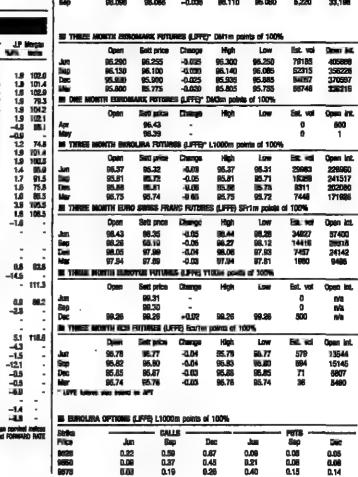
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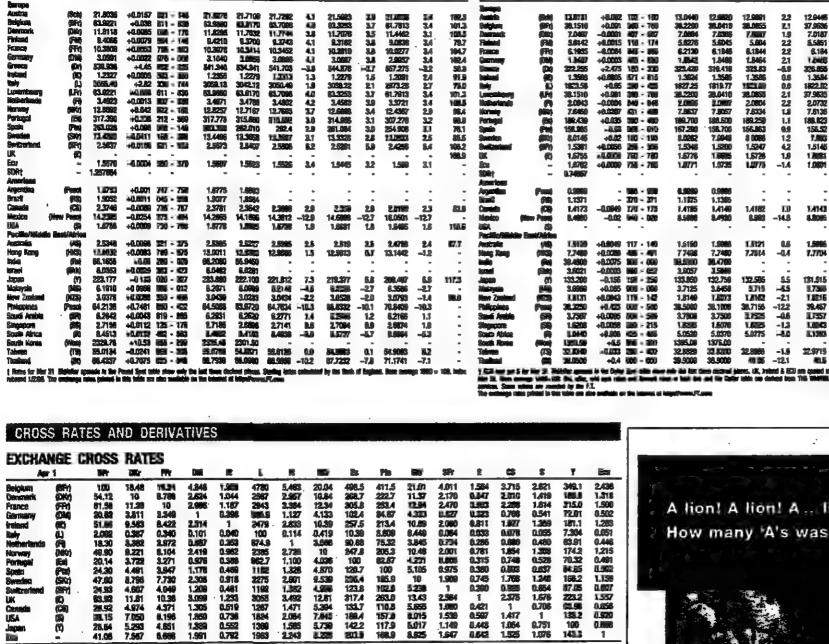
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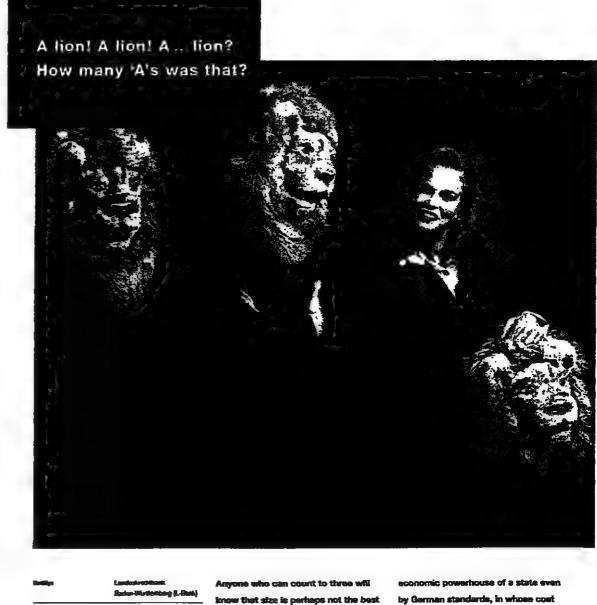
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for major liquid transactions. L-Bank Schlossplatz 10/12, D-76113 Karisruhe namy. Telephone +49 721 150 18 07.

Landeskreditbank Baden-Württemberg

Venezuela offers reassurance over oil output cuts

MARKETS REPORT By Gary Mead and Kenneth Gooding

"We were lying to each other and everybody knew we were lying ... that's over," said Erwin Arrieta, Venezuela's energy minister in London vesterday, in an effort to

cuts, amounting to 1.5m barrels a day, will stick.

Mr Arrieta was referring to the pre-Vienna agreement, when Venezuela - a leading member of the Organisation of Petroleum Exporting Countries - was the biggest Opec quota-buster. Some steadiness returned to the oil markets, although

agreement is taking hold

Dealers shrugged off data from the American Petroleum Institute, showing inventories of US crude oil up 2.2m barrels in the past

On London's International Petroleum Exchange, Brent would not be enough to crude for May slipped 2 rebalance the market.

new crude oil global output traders probed for signs that cents in late trading, to the production restraint \$14.24 a barrel, having funds on the London Metal tonne, at \$1.731. Dealers contract lost \$12 to close at reached \$14.42

Analysts said if prices few days, some traders dragging down copper, might be forced to cover short positions, driving prices higher and neutralising doubts that the cut

Exchange caused a sharp fall in aluminium's price and could be maintained for a this had a knock-on effect, nickel and sinc.

Aluminium for delivery in three months closed down nearly 2.5 per cent, or \$35 a tonne, at \$1,415. Copper ended the day

Foundation underpins Ethiopian smallholders

suggested that, while aluminium might have a little further to fall - perhaps to \$1,400 a tonne - copper's drop was overdone.

Nickel ended \$15 a tonne lower at \$5,540. Zinc fell by 35 a tonne to close at \$1.095. On the London International Financial Futures

A burst of selling by US down 2.3 per cent, or \$41 a Exchange, the May cocca £1,057 a tonne, with further indications of a large lyory Coast main crop and the strength of sterling seen as damping expectations.

Coffee failed to sustain Tuesday's rally, with sellers taking advantage of higher prices. The May contract closed at \$1,817, down \$24.

Until the El Niño weather

phenomenon devastated

Ethiopia, agricultural pro-

duction was rising steadily.

Food output had risen from

8m tonnes in 1991-92 to 11.7m

was a turning point, as

exported food to poorer

"Despite El Niño, the over-

all trend remains upwards."

says Mr Quinones. "If this

year we don't have a repeti-

tion of rains during harvest-

ing, then we will have

A criticism that could be

levelled at the programme is

that while it tackles an

important problem - low

yields - it sidesteps a more

fundamental issue; a state-

owned land tenure system

that discourages agricultural

The government has refused to grant private own-

ership on the grounds that

farmers would sell in times

of drought and drift to the

cities, already burdened with

jobless poor, But experts say

as long as the system exists,

consolidation of Ethiopia's

tiny plots into high-produc-

ing commercial farms is

Mr Quinones acknowl-

edges the problem. "In the

long term, unless you can

consolidate holdings, agri-

culture cannot be a viable

enterprise. At the moment

it's a very sensitive political

issue, but eventually this

largely ruled out.

modernisation.

another surplus year."

neighbours.

growers want tea priced in dollars

By Kunai Bose In Calcut

Tes growers in Darjeeling are pressing for the prices of their produce to be quoted in dollars instead of rupess at

the Calcutta auction. The growers, who have the support of the Indian Tea Roard, believe the change. would lift their earnings. Most of the 88 tes plants. tions in the Darjeeling region are losing money because of high production costs and low comput.

P. K. Sen, chairman of J. Thomas, the world's larg. est tea broking house, said: tonnes in 1996-97. Last year "Because of the depreciation Ethiopia for the first time in the value of the Indian currency, the price of Dariceling tea in dollar terms has remained mechanged in the last 20 years."

He said a move to dollardenominated bidding at the Calcutta auction would increase prices.

"There is a strong case for moving over to a dollar-denominated auction for the world's most prized tes." Mr Sen said. "Mombasa and Jakarta have a dollar denominated tox auction,"

Buyers of Darjeeling tea at the Calcutta auction will have an incentive to give quotes in dollars, provided federal and state governments assure them that duties on domestic sales. currently paid at the point of auction - become payable only when they have actually sold ten in the indian market. Tea exports are not

subject to domestic duties. The buyers have also recommended futures trading in Darjeeling tea. J. Thomas said Dariesling

tea would fetch "a better price" provided the entire production was routed through the Calcutta auction and the producers stopped making direct domestic and

Corsican honey wins French quality mark

By David Owen in Parte

The beekeepers of Corsics have reason to celebrate: Corsican honey has been added to the list of products accorded France's prestigious appellation d'origine

contrôlée quality mark. "We are very happy," said from Lozzi, near the centre of the mountainous Mediterranean island, yesterday. "We have been trying to obtain it for six or seven

Mr Albertini, who usually maintains between 250 and 350 hives, hopes the award will enable Corsican producers to increase the value of their output by distinguishing it from commodity prod-

"It would be good to get between 10 and 20 per cent he said. He acknowledged, however, that this would not be easy, given that Corsican honey - at FFr50-FFr60 (\$6-\$13) per kg - was already priced towards the top end of the

market. The world-renowned quality mark is usually associated with fine wine and cheese but has now been bestowed on 18 other food and agricultural products, ranging from grapes and olive oil to poultry.

COMMODITIES PRICES

LONDON METAL EXCHANGE

BILL GOLY PURITY & per ton

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These items are cultivated in all corners of France. from Britanny in the west to the Camargue in the south. Other products to have received the mark recently include haricot beans from Paimpol and potatoes from

the lie de Ré. Joseph Albertini, a producer ing the mark is at least one not normally eaten by Crau in southern France. The list also includes another type of honey - fir

> honey is harvested on Corsica - much of which is impressively wild and covared with thick vegetation virtually throughout the year. "It is a permanent gar-

> The Corsican bee, he added, was dark in colour and similar to those found in Provence. Large tracts of the island are also covered with sweet chestnut trees.

> award stipulates that the harvested and decented in It must derive from nectar

Among the products carryhumans: namely, hay from honey from the Vosges in

the east of the country. According to Mr Albertini, den," he said.

The decree recognising the honey must be exclusively

collected by the apis mellifera mellifera bee from vegetation growing naturally on the island. Filtration and

ENERGY

Precious Metals continued

ME GOLD COMEX (100 Tray ax.; Stray ax.)

Sasakawa-Global 2000 teaches farmers new techniques to help boost productity, writes, Michela Wrong n Addis Ababa it is easy to distinguish holidaying Ethiopian emigres from the locals. Their expensive western clothes and watches are not the only give-aways. The visitors often tower over the diminutive locals, their

Hunger, the result of unreliable rainfall, primitive farming methods and overexploited soils, has haunted Ethiopia for centuries, leaving scars both psychological and physical. in a country of 55m people,

extra inches a testimony to a

lifetime of proper nutrition,

half consume less than 75 per cent of the calories considered normal. Two-thirds of children are stunted, the highest rate in the world. With monotonous regularity, the government relies on foreign generosity to import hundreds of thousands of tonnes of grain and prevent a repeat of the 1984 famine that shocked the world. It was with this in mind

that Sasakawa-Global 2000 set up operations. A joint venture between a Japan's Nippon Foundation and Global 2000, former US president Jimmy Carter's initiative, its mandate was to increase productivity of smallholders by communicating new research and technology to them.

The foundation's premise was that given appropriate fertilisers, disease-resistant seeds, pest control and better weeding and husbandry decantation are obligatory. techniques, harvests of tions and the difference

GRAINS AND OIL SEEDS

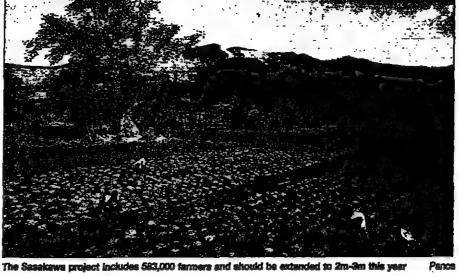
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III WIECT LIFE (100 tormer; & per tonne)



ghum and teff could be doubled or even tripled. Ethiopia's previous Marx-

ist regime might have reserved such a programme as an infringement of sovereignty. But when Sasakawa started showing its techniques on demonstration plots in 1993, the Ethiopian Peoples' Revolutionary Democratic Front (EPRDF) had seized control. Meles Zenawi, then presi-

dent and current prime minister, initially treated ideas he knew could end up affecting the livelihoods of 6m farmers with caution. "We managed to lure him to see one of our demonstra-

III COCOA LIFFE (10 tomps; £/km

between our project and Ethiopian farmers working on their own was night and day," says Marco Quinones. Sasakawa regional director. "He was extremely

impressed, but he ordered

his men to inspect 150 other villages where we were operating to check it was not a fluke. The report that came back was very positive." nce embraced, the government's casemess for

the project outstretched Sasakawa capacity. The foundation devised a programme to train 6,000 farmers, the government asked for hundreds of thousands to be included. The compromise reached was for 36,000.

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III COPPLE SCO. ALE curbot

Comp. daily 15 day average .

Centring on more fertile areas where new techniques can make the biggest impact, the project now includes 583,000 farmers and should be extended to 2m-3m this year. The problem, says Mr Quinones, is not improving harvests but ensuring changes are sustained.

Part of that involves ensuring farmers are committed to the new techniques. "Nothing is provided for free," says Mr Quinones. "In the first year, farmers pay for inputs on credit and in the second year they must find the income from their own reserves." Should farmers threaten to default on those loans, Sasakawa is ready to pull out of a village.

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LONDON TRADED OPTIONS

MEAT AND LIVESTOCK

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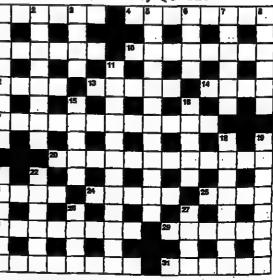
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CROSSWORD



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game (4) 7 A shiny coat (6)

6 Left university party for a

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11 Scholarly postman? (3,2,7)
15 Not-so-hot favourite turn-

18 Reference mark at skier's

9 Groups unable to practise cricket apparently (6) 10 A gear rod slips: nasty reaction from drivers (4.4) 12 Some pachyderm not feel-ing well (4) 18 Personal assistant's employment break (5) 14 Hardy character sets out (4) assistant's

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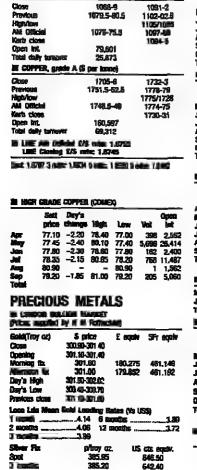
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> covered up wounds (8) Hanker after meeting-place, we hear, in extensive jour-Dey (4.4)

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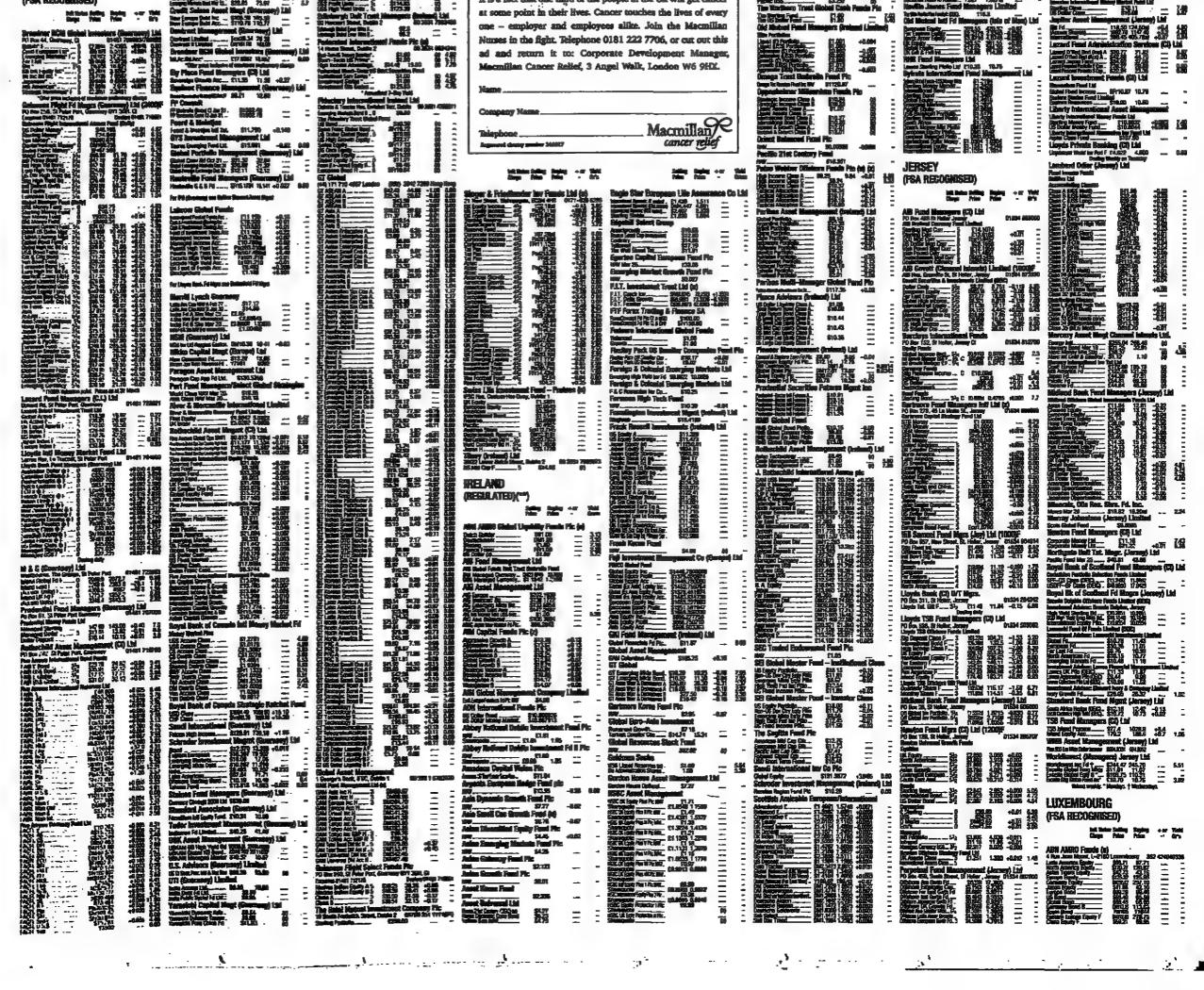
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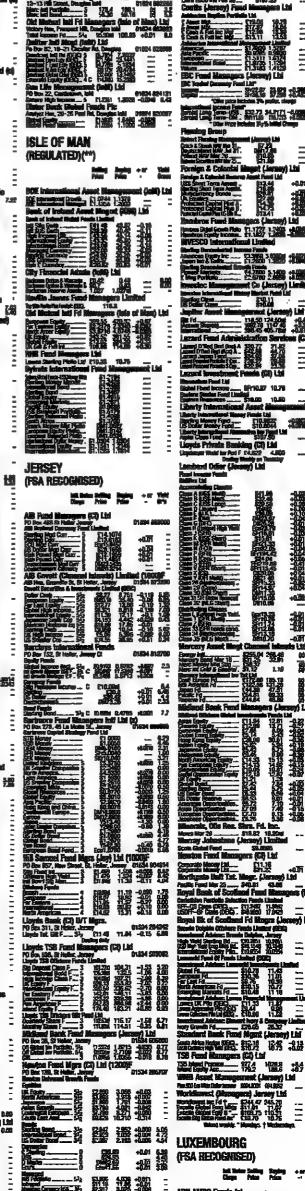
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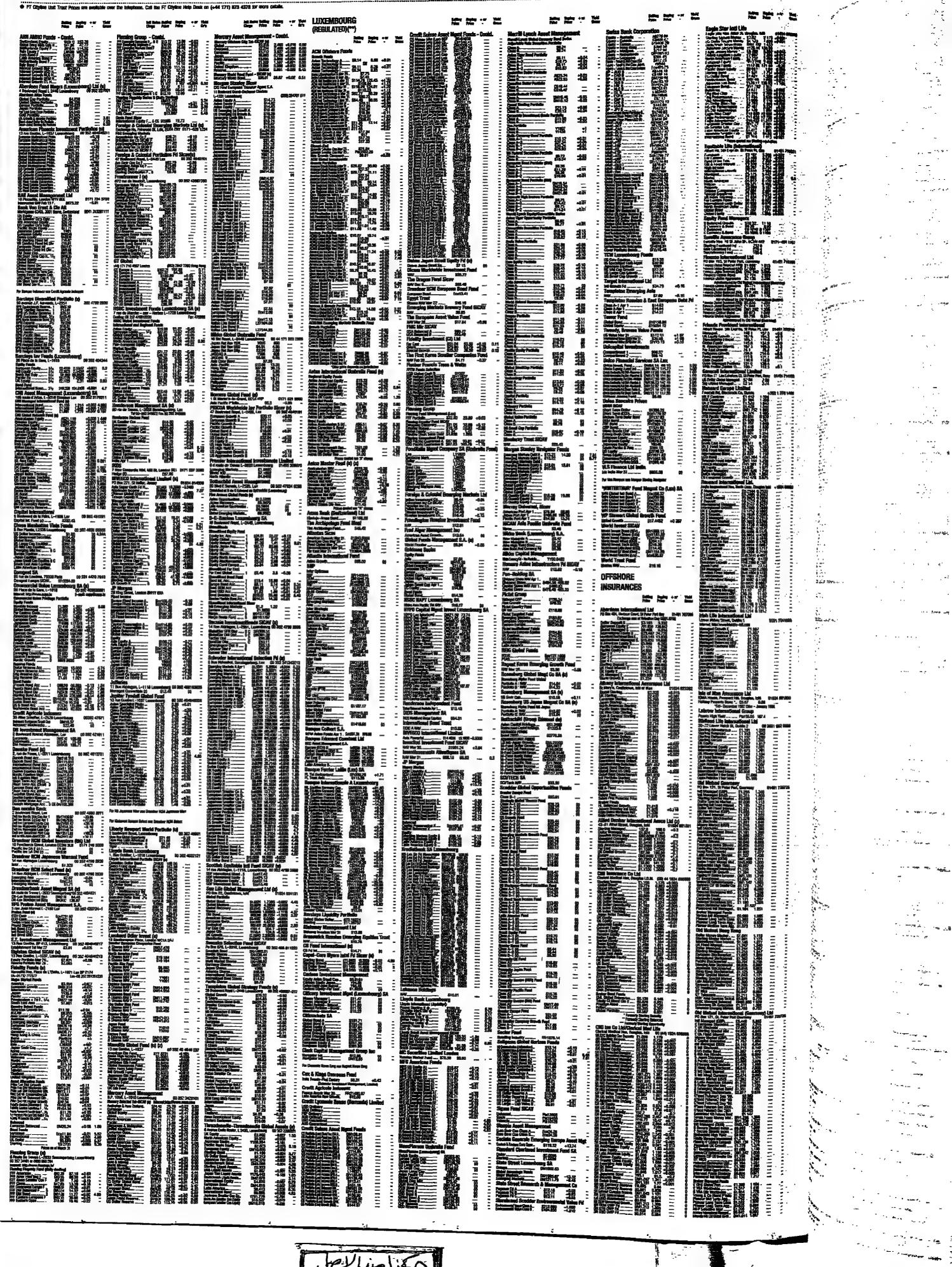
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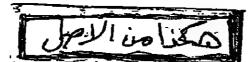
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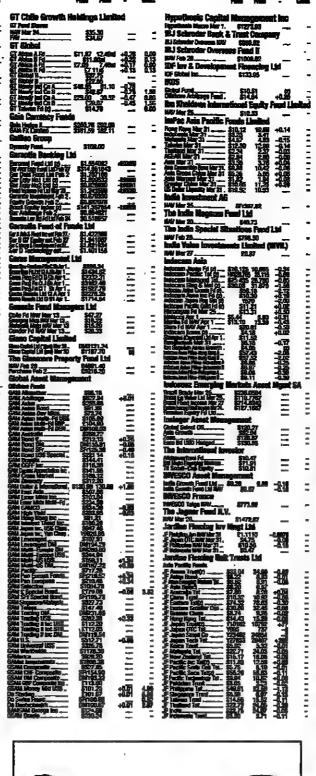
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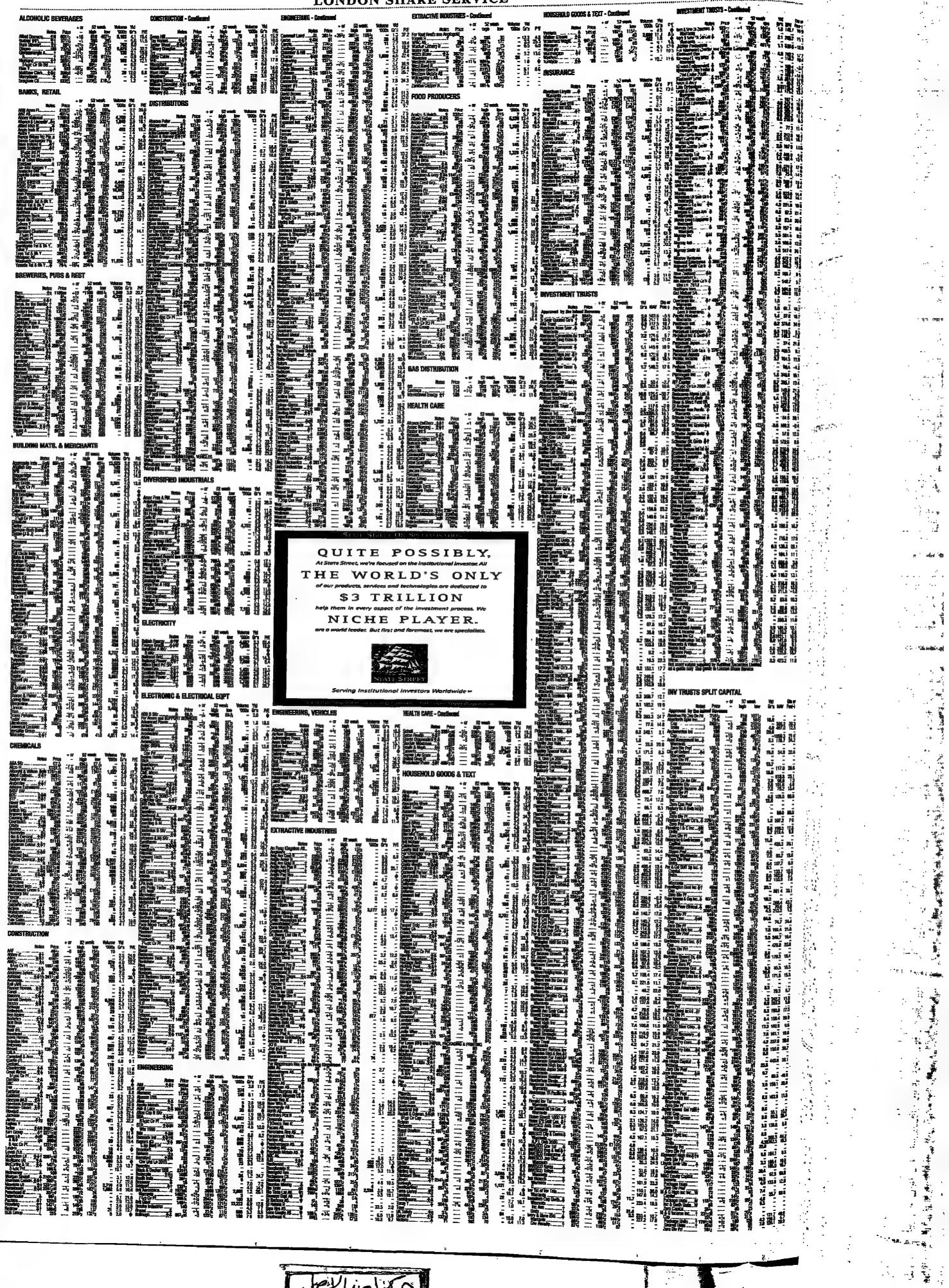
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FTSE 100 closes above 6,000 for the first time

MARKET REPORT By Steve Thompson, IIK Stock Market Edim

The first trading session of the second quarter saw London's equity market launch a barrage of determined assaults on the 6,000 level. The FTSE 100 eventually broke the barrier in the early afternoon and closed above 6,000 for the first time. The FTSE 100 ended 85.4

ahead at a record closing level of 6,017.6, having reached as high as 6,030.7. Other FTSE indices, which have tended to outpace the

100 over recent weeks, took a back seat yesterday. The FTSE 250 moved sedately ahead to close 9.4 up at closing record, after a session high of 5,537.6. The FTSE SmallCap finished at a previous closing high. However, the FTSE All-

record closing high of money, much of it representing cash flowing in from personal equity plans as the tax bond yields which are the

year draws to a close, was

the driving force behind the The market's excellent kets, especially Hong Kong latest surge.

the gains to more end year news that the US Federal voked a rather twitchy open-5,534.8, only 9.6 below its FTSE 100 upgrades by broking houses.

HSBC was the latest of the leading investment houses day's high of 2,634.7, up 5.2 to lift its end-year target, and only 3.2 away from its raising it to 6,200 from 5,500, hard on the heels of CSFB's move to 6,600 from 6,000 on Share index gained 31.6 to a Monday. HSBC's strategy team ascribed the shift in its forecast to "an aggressive A steady stream of new reduction in inflation forecasts around the world; these have dictated lower

start to the second quarter and Tokyo, both of which But dealers also attributed was also helped by overnight fell about 1.5 per cent, pro-Reserve's open market com- ing by London. The FTSE mittee had left US interest rates on hold.

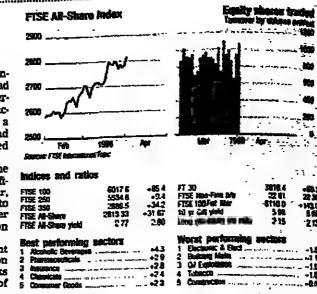
However, the Dow Jones Industrial Average gave up much of an earlier 100-points plus gain to finish only 17 points up Tuesday. It was volatile in early trading yesterday after the US purchasing managers' index was stronger than expected.

The Bank of England's trade-weighted index crept back over the 109 level at The Dow's disappointing response to the FOMC news one point yesterday, before and some weary-looking performances from Asian mar-

agers' index for March had mixed implications for interest rates; while the manufacturing sector recovered a little, export orders and price intentions stayed

One of the features of the day's trading was the signifi-That early weakness was cant increase in turnover. also a reflection of the continuing unease among fund which dealers attributed to managers at the relentless the rush of second-quarter cash plus sector rotation

At the 6pm cut-off point turnover was a hefty 1.1bn shares, with FTSE 100 stocks finishing just below that attracting 62 per cent of overall market volume.



Orange relief at SBC

COMPANIES REPORT By Peter John and Martin Brica

A sharp recovery in Orange ahead of the company's trading update today was seen as providing relief to hardpressed traders at SBC Warburg Dillon Read.

The broker was left holding 52.5m shares - a near 4.4 per cent stake - after Warburg bought 193m shares for £763.8m last Wednesday night from British Aerospace, the aerospace group, which is selling non-core

The deal was struck at 395%p, a discount to Orange's Wednesday closing price of 4181/2p. However, as Warburg started selling, the underlying price was hit by overall market weakness and slipped below the commercial cut-off point.

Yesterday, however, the latest subscriber numbers from One-2-One and Vodefone came in well above consensus forecasts leading to hopes that Orange will be equally positive today.

And while there were some niggles that the boost might reflect an increase in the less lucrative pre-paid market, the upshot was that Orange topped the Footsie with a rise of 25% to 406p. The turnover of only 3.3m

 GNI

was still holding the stock, but dealers said it was likely the holding had been hedged in the derivatives market at the time the original deal was struck.

Meanwhile, added 3% at 628%p but Cable & Wireless, which owns One-2-One, was flat at 747p, restrained by weakness in the Hang Seng index. BT rose 21 to 671p.

Positive comment from Deutsche Morgan Grenfell on J Sainsbury, coupled with a lengthy research report. helped the shares achieve one of the better performances in the Footsie, as

the US.

key to performance".

41 to £11.98 as CSFB highlighted its enthusiasm for the stock in a morning meeting comment on the sector. Sedgwick, the insurance

FT	30	INDEX							
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	Apr 1	Mar 31	Mar 30	Mar 27	Mar 25	Yr ago
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Egetly burnever (Em)†	-	100	2907.2	3350.3	3240.8	3955.
Equity bargainer	-	200	67,818	89,641	55,749	67.50
Shares traded (m)†	-	00	738.3	836.3	847.0	286
Total market bargains:		Ap.	83,056	81,519	86,472	
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Tradepoint turnover (2m)	38.5	31.5	54.8	24.8	28.5	1,
Tradepoint stas traded	8,722	8,580	11.054	9.047	10.359	jij

shares suggested Warburg they gained 16% to 530p. The broker focused on the retailer's US operations, where Sainsbury is expected to make substantial investment during the next three vears. Sainsbury is expected Vodafone to achieve returns on capital of at least 10 per cent in

> DMG said it also expected an improvement in returns in the UK market, and retained its price target of 700p for the shares. Abbey National regained

2	54.1 2.94 44.11 13.90 14.17/25	3.94 16.83 16.86	3816,4 4,22 94,58 24,34	3764.5 2.89 15.80 15.71	6.6 ker US
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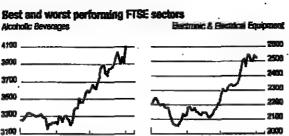
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focus of US value-fund buying, was heavily traded and 168p on closing volume of

almost 2m. The latest report and accounts shows that Oakmark, the US fund run by David Herro, has built up a per cent stake in the browhile Silchester, another fund has bought 5 per

und managers M&G and petual received support m CSFB, which has pub-ed buy recommendations both stocks and raised nings estimates for the companies. The broker says Perpetual had "maintained its position a market leader through consistently good ent performance"

CSFB believes M&G, which has been criticised for lagging in the performance improved investment perforits investment department. Perpetual rose 30 to £38.25 but M&G eased 21/2 to £17.63%p.

Chiroscience, the blotech company which has announced a tie-up with

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broker which has been the Zeneca added 25 at 348%n with the additional help of a Dresdner Kleinwort Benson

100 dropped over 25 points

during the first hour of trad-

ing, threatening to slip back

below the 5,900 level.

strength of sterling.

buy recommendation. Zeneca lifted 58 to £26.32. Chemicals group Albright & Wilson rose 5 to 1781/2p as analysts returned from a visit to the group's Mexican operations.

The visit coincided with a sharp rise in the price of phosphates, which make up large proportion of Albright's business. A recent article in the trade press points to the first rise in the chemical, which Albright converts to detergents and flame retardants, for more than two and a half years.

iCi in favour

ICI raced higher in late trading and settled 60 up at 11.25, one of the best blue-chip performances. It league, had achieved "much appeared that analysts returning from the Albright mance" since restructuring & Wilson trip had a chance to go over ICT's recent acquisitions and liked what what they say.

Watmoughs, the printing group facing bids from Que-becor of Canada and Investcorp, the Bahrain-based group, dipped 1½ to 332p. There were some hints

that the higher Investcorp ing people in London yesterday. One suggested the from the Quebecor camp.

The recent trend of strong results from housebuilder continued with Alfre McAlpine rising 5 to 176 after pre-tax profits mor than doubled. The compa ny's results emphasised th strength of UK housebuild ing, where margins ha increased, while in contrat the US operations face

tougher competition. related stocks, Blue Circle gained some of the group lost following downgrades prompted by its results of Monday. The shares rose 3 to

The reaction of Argo shares suggested GUS will have to increase the price is prepared to pay for th catalogue retailer in order to succeed in its bid.

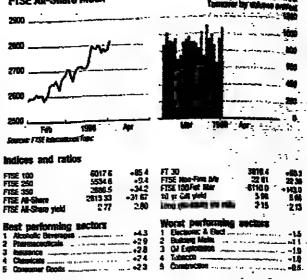
Argos was up 21% to 645 in the face of a renewe attack from GUS, which yes terday got clearance for it 570p a share bid.

GUS shares rose 231/4 to 785p. The Argos defence doc ument is due out tomorrov as traders are increasingly saying GUS may have to increase its bid to 675p or possibility 700p. The defence is expected to include £400m share buy-back.

Stocks in companies exposed to the strength of sterling suffered as the pound made further advances during the day.

Foremost among those was GEC. one of the wors performers in the FTSE 100 as the shares dropped 11 to 462p. British Steel, the mos geared play to the strength of sterling, was off 11/2 at 140%p, while among engineering-related shares, GKN shed 20 to £15.95 and Slebe lost 12 to £12.91.

However, LucasVarity was approach could face regula- notable for shaking off the tory problems. But dealers 'malaise of the sector. The said the chief executive of company achieved one of the FTSE 100 as it gained 12% to 254p following positive com-



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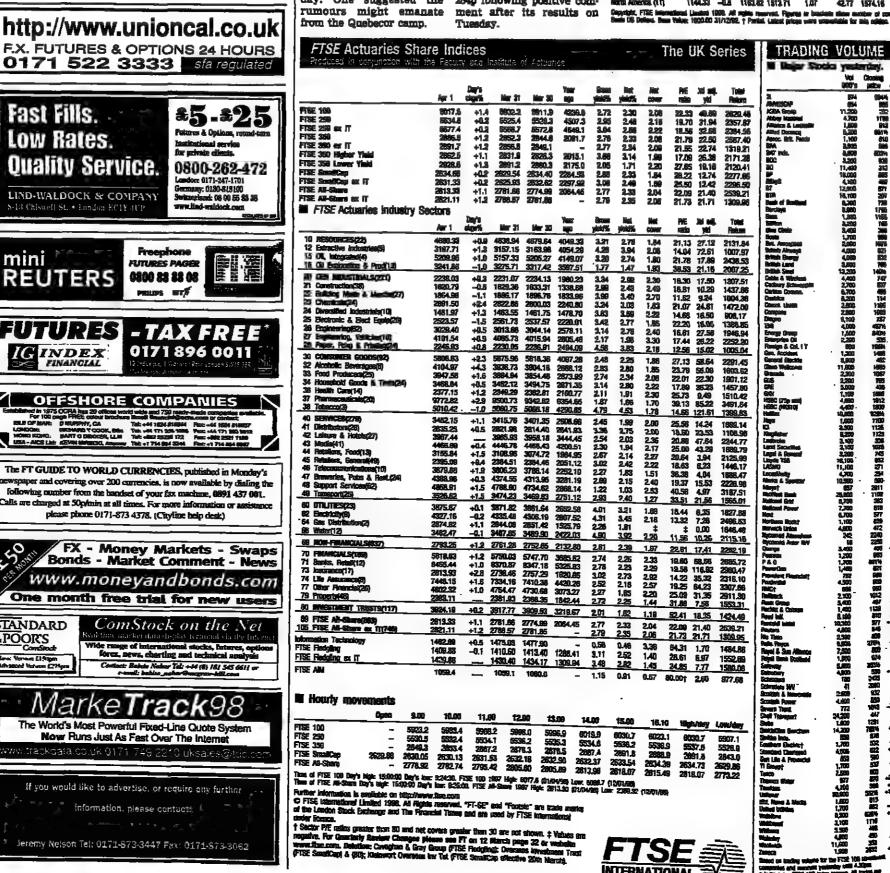


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The FT GUIDE TO WORLD CURRENCIES, published in Monday's









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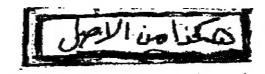
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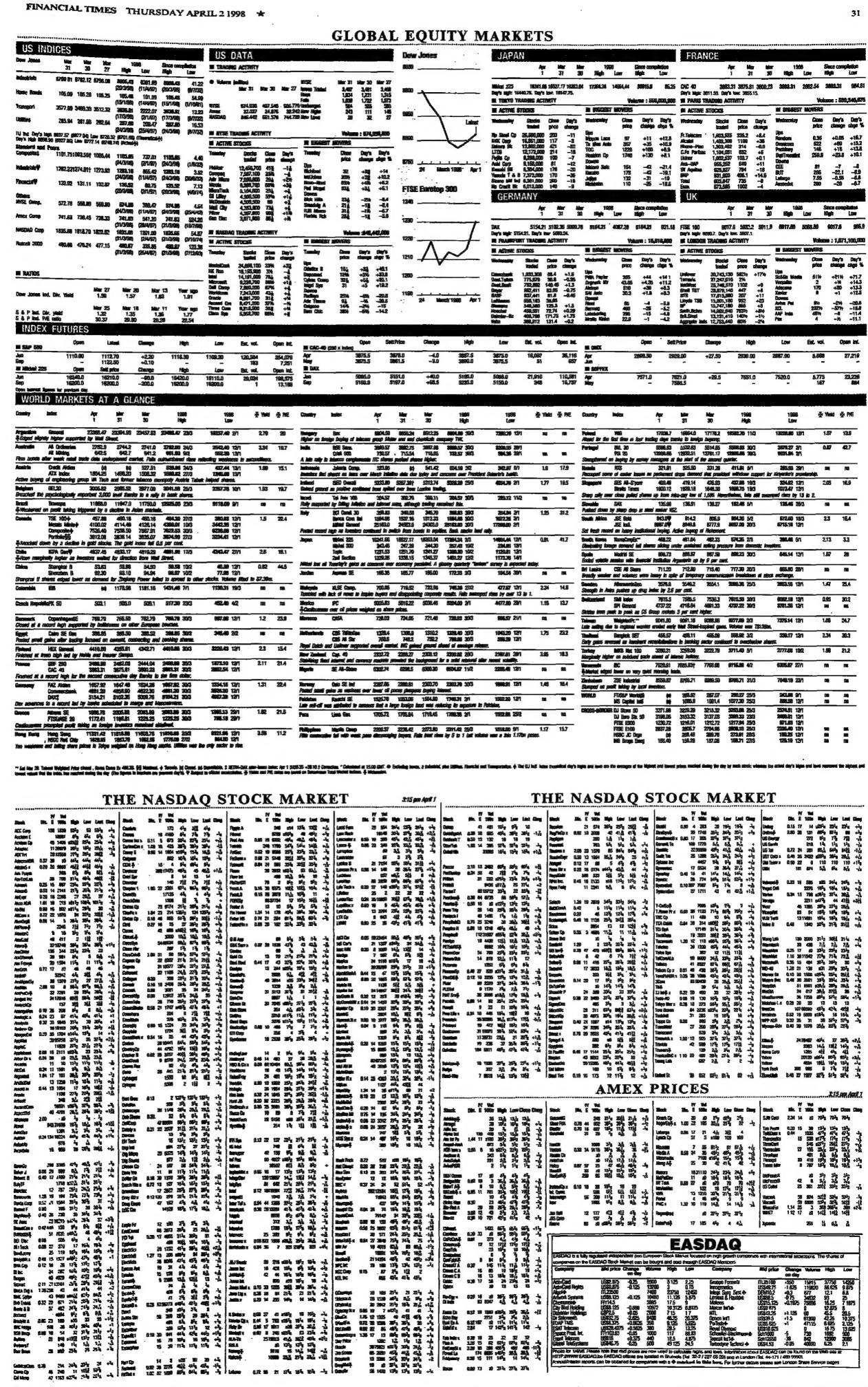
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Euro euphoria

STOCK MARKETS

No sign yet of any slackening in bull run

WORLD OVERVIEW

The first quarter of 1998 may be over, but there was no sign of the bull market's pace slackening in western markets yesterday, writes

Whereas the Tokyo stock facturing sectors. market struggled to come to terms with the new Big inflation across Europe, this Bang era, another set of is the stage of the cycle European bourses estab- where equity markets can lished record closing highs. take heart from signs of a Leading the pack were buoyant economy, rather

Activity in continental Europe is steadily picking up, as was shown by the purchasing managers' indices in Germany and Italy, which both revealed healthy manu-

Given the low level of

"The markets are telling you that there is a huge amount of value creation in Europe," says Gary Dugan of JP Morgan Securities. "Lower bond yields and higher returns on capital constitute an environment made in heaven for European equities. Most markets may not rise another 30 per cent but we believe there is still scope for returns that

Shares in FRANKFURT

returned to record territory,

els of the day after Wall

Street's uncertain early trend. The Xetra Dax index

finished late electronic trade

high of 5,170.29.

38.10 better at 5,135.35, off a

Mannesmann was the big

gest gainer in the Dax

advancing DM84 to DM1,430.

This extended its rise since

the start of March to more

than 30 per cent, helped by a

ments on the company. Last

week, Morgan Stanley

repeated its strong buy

recommendation and raised

its target price on the stock

number of bullish assess-

but closed off their best le

EUROPE

Morgan has cut its recom-

mended weightings in Italy and Switzerland from overreinforced the overweight positions in France and the Netherlands.

In Japan, the Nikkei 225 fell nearly 2 per cent, dragged down by the collapse of a finance company, Daiichi. Bank shares were under pressure on fears that

sinki, Madrid. Milan, Paris banks will start to raise most other major equity weaken their position. Meanand Zurich. while, comments by Eisuke minister known as "Mr Yen", failed to give the Japanese currency much support.

"The arrival of Japan's Big Bang means, among other things, that many domestic funds are now allowed to invest overseas," said Robin Aspinall of National Australia Bank. "Stand by for a dangerous few days as the Nikkei and yen lurch down-

mist of the Conference Board, said that while Asia's financial markets had stabilised, their recovery would be threatened by the sluggish economy in Japan.

She said the region should enjoy a clear recovery by mid-1999, but it was questionable whether previous growth rates of 6-7 per cent could be regained.

Currencies, Page 21

to Fi 121.30 on bargain-hunt-

ing. Unilever rose FI 9.60 to

FI 140.20 while ING advanced

FI 1.30 to FI 119.60 ahead of

MADRID was lifted by a 9

its earnings announcement

per cent rise in Argentaria

as foreign buyers targeted

the bank. The general index closed a volatile session up

10.06 at a record 898.73.

Argentaria rose Pta1,200 at Pta14,200 while Telefónica

gained Pta130 or 1.9 per cent

triggered rallies in banks.

San Paolo jumped L2,515 or

9.9 per cent to L27,947, while

Banca Commerciale rose

L630 or almost 7 per cent to

on Thursday.

to Pts7.050.

L9,717.

Dow recovers Dax back in record territory

after weak start to day

AMERICAS

Wall Street made a calmer start to the new quarter, following Tuesday's volatile session, writes John Labate in New York.

There was a lot of end-ofthe-quarter activity yesterday. Today is like the day after the party," said Dan Mathisson, head stock trader at D. E. Shaw Securities in New York. "The market's just drifting around."

The Dow Jones Industrial Average slumped 50 points in early trade, but had recovered by midday. By noon, the blue-chip index was 15.20 higher at 8.815.01, but the broader Standard & Poor's 500 index was up by less than one point at 1,101.81

Technology and small-cap shares were holding up, with the Nasdaq composite index up 1.31 to 1.836.99. The Russell 2000 index of small company stocks gained 1.74 to

Leading computer retailer CompUSA tumbled 18 per cent or \$4% to \$21% after a warning about weaker fourth-quarter gross mar-

Tobacco stocks were also sharply lower on dimming expectations of an agree ment between companies and regulators.

RJR Nabisco fell \$11/4 to

\$301, while Philip Morris, a their heads above water. Dow member stock, lost \$2 A downgrading by Paine

Webber sent Deere shares down \$% to \$61点. Treasury bonds were

mixed after a report by the National Association of Pur-

midsession with the IPC

index registering a loss of 12.76 to 5,003.46. Analysts

said that investors were

already in a holiday mood

ahead of Easter, and they

were also waiting for the

first-quarter earnings to

Market belwether Telmex

L shares were unchanged at

Broadcaster TV Azteca

CPO shares fell 75 centavos

to 42.25 pesos and financial

start coming in.

Management showed a rise in business activity without pricing pressures. The benchmark long bond was down 🛔 to 102%, yielding 5.948 per cent. In spite of the downcast tone in the market, some stocks pulled higher. Oxford

Health Plans rose 5 per cent or \$% to \$151 after a new executive was named. In the transport sector Airborn Freight gained \$24 to \$3913 after Morgan Stanley raised its rating to "strong

Lycos, the internet company, rose by more than 7 per cent or \$3% to \$47% after announcing new service agreements with several companies. including CDNow. Shares of CDNow gained more than 6 per cent or \$1% to \$25%.

Adaptec climbed \$% to \$20% after the company's announcement of job cuts on TORONTO was weak at

midsession, weighed down by a dull gold sector, and the TSE-300 composite index lost 35.80 to 7,522.70 in volume of Analysts noted that 10 of

the market's 14 sub-indices opened lower, led by dips in the gold and conglomerates sectors. By contrast, the metals, and oil and gas groups just managed to keep

Philip Services eased 10 that it would take an additional \$13.6m in pre-tax charges for 1997, on top of previously announced \$185.4m in charges, to cover

losses from copper trading.

group Banorte B shares were

down 30 centavos to 13.50

CARACAS edged lower in

very quiet morning trade

and by midsession, the IBC

index was 64.64 lower at

Telephone monopoly

CANTV eased 18.50 bolivars

SAO PAULO was pulled

down by a weak telecommu-

nications sector and by mid-

session the Bovespa index

to 3,085.50 bolivars.

7,621.19.

BMW was DM33 higher at DM2,084, while VW, which Mexico City eases off to DM1.451.

SOUTH AFRICA

DM140.40.

denied that it had raised its unsuccessful bid, rose DM26

The merging Bavarlan

banks were also sharply

higher after Tuesday's

annual news conference.

Motor stocks continued to

response to Monday's news

Britain's Rolls-Royce Motor

PARIS closed at a second consecutive high, helped by the dollar's strength. The

CAC 40 index rose 7.50 to

spending sprea by

domestic and offshore insti-

tutions sent Johannesburg

to an all-time high. The over-

all index closed 139.1 higher

FTSE Actua	European series					
April 01						
National & Peoplemai Markets	Etze Index	Day's	points	Yield gross %	भ्यं अर्थ भूषां	Total reta (Eco)
FTSE Eurolop 300	1230.72	+1.21	+14.71	1,89	5.20	1245.90
FTSE Eurotop 100	2837.26	+1.12	31.55	-	_	-
FTSE Eurotee 300 Re	critical					
300 UK	1214.62	+1.62	+19.36	2.76	11.36	1247.39
300 Ex-UK	1240.59	+0.98	+12.08	1.41	1.69	1245.57
300 Eurobioc	1217.45	+1.00	+12.09	1,59	2.04	1224.29
300 Ex-Eurobioc	1243.18	+1.36	+16.62	2.10	7.47	1264.38
FTSE Eurotoo 300 Ees	pacific Groups					
Resources	1041.83	+1.08	+11.13	2.54	3.82	1080.44
General Industries	1153.46	+0.77	+8.86	1.76	4.87	1161.46
Consumer Goods	1194.40	+1.72	+20.21	1.54	5.32	1212.87
Services	1188.53	+1.12	+13.10	1.65	4.51	1200.67
Milities	1344.61	+0.99	+13.17	3.29	1.84	1382.94
Financials	1368.05	-1.29	+17.38	1.79	7.27	1383.77

lysts' meeting on Tuesday.

at FFr1,044. The turnsround

Pinault-Printemps, up sharply on Tuesday, fell FFr167 to FFr4.623 after the company denied rumours that it planned to sell its Printemps store chain.

FFr859 ahead of its results. after the market's close. ZURICH extended its heady foray to the peaks and

Among the financials, CS Group stood out with a rise of SFr10 to SFr315 on a retelling of old rumours that

Nestlé, a recent outperformer, rose another SFr7 to SFr2,920 as Salomon Smith Barney upgraded the stock and set a 12-month price target of SFr3.300.

14,377.6, helped by RMB

Holdings' plans to create

financial services group

RMB rose 125 cents to

R19.50. Industrials rose 147.2

Anglo moved up R10.20 to

to 8997 and golds 28.4 to 842.

R241 as benchmark De Beers

recent corporate reports and

expectations that the company would start mass-AMSTERDAM was driven

	index	*	points	gross %	yes	(Eas)	up by a rally in blue chips,
stop 300	1230.72	+1.21	+14.71	1,89	5.20	1245.90	supported by the rise in the
ntop 100	2837.26	+1.12	31.55	-		-	dollar and strength of Ger-
otog 300 Re	cions						man shares. The AEX index
	1214.62	+1.62	+19.36	2.76	11.36	1247.39	added 16.27 or 1.4 per cent to
K	1240.59	+0.98	+12.08	1.41	1.69	1245.57	1.143.08.
bloc	1217.45	+1.00	+12.09	1,59	2.04	1224.29	
urablac	1243.18	+1.36	÷16.62	210	7.47	1264.38	Royal Dutch benefited
otoo 300 Ees	manufe Groups						from an improved view on
1	1041.83	+1.08	+11.73	2.54	3.82	1080.44	oil prices and gained F13.30

3.883.31, off a high of 3.911.59. Air Liquide, the industrial gasses company, jumped FFr68 or 6.5 per cent to FFr1.118 after one broker raised its rating and earnings estimate on the share after the chairman gave a bullish forecast at an ana-Bouygues picked up to a high of FFr1,127 on better-

close FFr36 lower on the day room dispute over concerns about the capital cost of Bouygues' telecommunications strategy.

Dexia advanced FFr29 to

the SMI index climbed 30 to

RMB plans lift financials

by news that Swiss watch exports to Asia fell 20 per cent in the two months to February because of the region's economic crisis. Richemont, the consumer products group, climbed SFr159 to SFr2.209 as Lehman Brothers began cover-

than-expected 1997 net profits before turning back to followed a reported board-

Hypo-Bank added DM4.25 to DM105.20 and Vereinsbank was marked DM5.50 up to

that BMW was to buy a merger or acquisition was in the air.

SMH, down SFr14 to

age of the stock and forecast

that the share price could

double over the next one or

Among smaller shares,

Moevenpick rose SFr50 to

Venture company Tege

scared SFr12.50 to an all-time high of SFr119 on

expectations that its sole

product, a french fry

vending machine, would

soon hit the market after

lengthy testing. Traders said

SFr810 in the wake of its pos-

itive 1997 results.

two years.

NOTICE OF SHAREHOLDERS! MEETING

Shareholders are hereby informed that the Board of Directors is to convene a Combined General Meeting (Annual Ordinary and Extraordinary), to be held on Wednesday, May 13, 1998, at CNIT La Défense - Amphithéâtre Goethe - 2, place de la Défense - 92053 Paris La Défense at 10 a.m. on the following agenda:

Falling under the authority of an Ordinary

for the year ended December 31, 1997

Approval of these reports, the accounts and the balance sheet at December 31, 1997

Appropriation of net income, determination of

Special Report of the Auditors on the agreements covered by Article 101 of the French Companies

Authorization to be given to the Board of Directors to trade in the Company's shares on the Stock

Renewal of a statutory Auditor

Renewal of the alternate Auditors

buoys Lisbon The Lisbon stock market.

where the BVL 30 index has gained 47 per cent since January, has been one of the biggest beneficiaries of what one Portuguese analyst describes as "euro euphoria". The term denotes a flood of funds into equities because of the rapid convergence of European interest rates to German levels ahead of the single currency.

MARKET FOCUS

In Portugal, this liquidity flow is the one element that could drive indices even higher this year in a market where analysts say share prices are now approaching "New money coming into

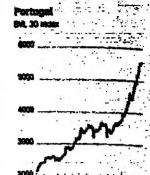
the market is creating very strong pressure that makes normal valuations based on price/earnings ratios ineffective," says Diego Hernando, head of research at Midas Investimentos, the Lisbon brokers. "You have to go back to the drawing board to take the effect of liquidity flows more strongly into

The flood of money into equities contributed to Mr Hernando's forecast of a 50 per cent gain for the BVL 30 in 1998. His estimate was made last December, after a gain of more than 100 per cent over the previous two years, when the consensus forecast was 25-30 per cent. But Mr Hernando's optimistic forecast has almost been overtaken in little more than three months.

MILAN finished at a José Salgado, head of record high as declining equity at Banco Finantia, bond yields supported a shift says the market had disinto equities. The Mibtel counted Portugal's memberindex rose 580 or 2.4 per cent ship of European economic to 25,163, led by banking and monetary union more than six months ago. Portu-Speculation of mergers gal, one of the fastest-expanding economies in the European Union, was now benefiting from a flow of funds into southern Euro-

esponse to the Asian crisis. "Because liquidity pres-Written and edited by sure is so strong, the fact Michael Morgan, Emiko that Portuguese shares are

pean economies, partly in



valuations in terms of corporate earnings no longer applies," Mr Salgado says. A fall in interest rates has been the driving force behind rapid growth in Lis-bon, upgraded at the and of last year from emerging to developed market status Rates on 10-year government bonds have fallen 2.3 percentage points over the past two years to 5.2 per cent and

man rates. But short-term rates have a further 83 basis points to fall to the core European level, a convergence expetted to stimulate further liquidity flows into shares. Falling interest rates have

are now almost equal to Ger-

also contributed to a strong lift in corporate profits. But most of the earnings growth in Portuguese companies has been due to lower interest rates and the resulting improvement in debt-tocapital ratios: the growth of operating profits generally has not risen above single

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digits. There is not much room for any disappointments in terms of company profits or interest rates," says one asset manager. Either of these would almost certainly trigger a correction and most analysts agree that a 50 per cent gain by the end of 1998 is as much as Lisbon can expect.

Peter Wise



the price was driven by Terazono and Paul Gregan

General Meeting

Report of the Board of Directors and Auditors' general report on the transactions and accounts

the dividend and of the date of payment

Act of July 24, 1966

Market in order to stabilize the price if necessary.

Renewal of the mandate of two Directors

The composite index fell Appointment of a statutory Auditor Falling under the authority of an Extraordinary General Meeting

- Report of the Board of Directors
- Special Report of the Auditors

Capital increase reserved for employees participating in an Employee stock ownership plan;

Authorization to be given to the Board of Directors to act on the authorizations to issue securities while a takeover bid is in progress.

Authorization to be given to the Board of Directors to cancel the shares of the Company within a limit of 15 million shares.

THE BOARD OF DIRECTORS

TOTAL SOCIETE ANONYME CAPITAL STOCK FF.12,216,658,800 - 542 051 180 R.C.S. NANTERRE HEAD OFFICE: TOUR TOTAL. 24 COURS MICHELET PUTEAUX (HAUTS-DE-SEINE) FRANCE

Daiichi failure unnerves

ASIA PACIFIC

Fears of further corporate failures and the gloomy economic outlook triggered a bout of nervous trading and sent Tokyo lower, writes

The Nikkei 225 average fell

more than 2 per cent during

the day before recovering to

close down 285.51 or 1.7 per

cent at 16,241.66. The index moved between a high of 16,440.76 and a low of Investors were unnerved by news that Daiichi, the consumer finance company, would be liquidated after its

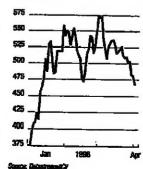
banks refused to continue to support it. The collapse of Dalichi set the tone for gloomy trading on the first day of the new fiscal year as fears of further failures arose. Expectations that the Bank of Japan's quarterly tankan survey of business sentiment today would show further weakening added to the grim mood. The yen's continued decline against the dollar further

dampened spirits. The mood was aggravated by frustration over the lack of effective policy initiatives to counter the country's eco-

The ruling Liberal Democratic party unveiled a new three-year deregulation programme on Tuesday, but this failed to generate much

about its economic stimulus

While there is a growing consensus that the package is likely to include income tax cuts, the LDP has refused to clarify that point for fear of arousing criticism of its policy reversal. The Topix index of first-



section stocks fell 20.17 to 1,231.53. Trading volume declined to 550m shares from

650m on Tuesday. Among widely traded issues, commercial banks were sold heavily as fears of the negative impact of financial deregulation on Japanese financial institutions

spread. Sakura Bank fell Y52 to Y421 and Long-Term Credit amounts of three-year corpo-

on concerns over inflation and President Suharto's

at 7,710.8.

for the release of March inflation figures today. . Companies with large borrowings, which had rallied on expectations of a debt rescheduling by foreign banks, lost ground. Astra lost Rp125 to Rp2,025 and

Indofood declined Rp275 to HONG KONG sank 1.6 per cent as buyers and futuresrelated traders dropped out of the market after the close of first-quarter accounting books on Tuesday.

The Hang Seng index lost lost 187.26 to 11,331,42 in turnover that fell to HK\$6.5bn SEOUL extended the losses seen since the start of last month in the continued

absence of foreign demand. The composite index. which picked up 60 per cent in the first two months of 1998, lost 12.82 or 2.7 per cent to 468.22, stretching to 18.5 per cent its losses since its high for the year on March 2. Some brokers fear the index may now fall to

They point to concerns

that corporate defaults could

increase again as large

between 400 and 420.

while companies face financial difficulties. KUALA LUMPUR dropped health. The composite index 2.7 per cent. Investors demlost 17.48 to 523.95 as invesonstrated their disappointtors also braced themselves ment with a number of

> fresh incentives to buy. The composite index finished 19.47 lower at 700.05. SINGAPORE was lifted from the day's lows by a late rally, but analysts cautioned that the support may have come from dealers with over-

the-counter derivatives based on the index. The Straits Times Industrial index picked up from a low of 1,586.47 to close 29.06 lower on the day at 1,600.12. MANILA fell for the fifth consecutive day as the peso weakened against the dollar.

29.05 or 1.3 per cent to close at a two-week low of 2,209.37. The currency weakened to 38.3 pesos to the dollar against the previous session's 37.99 pesos, prompting profit-taking. DMCI Holdings fell 0.8 pesos or 10 per cent to 2.7 pesos.

> overnight rise on Wall Street also helped sentiment and the NZSE 40 capital index rose 44.44 or 1.9 per cent to 2,332.72. NZ Telecom rose 25 cents to NZ\$8.87.

WELLINGTON posted

strong gains thanks to a

rally in NZ Telecom. The